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# **Explanatory Meeting for Business Results for the First Quarter ended June 30, 2020**

- 1. Regional Market Environments and Projections
- 2. Business Results Outline

July 27, 2020

**Masafumi Senzaki** Executive Officer, President, Marketing Div.

**Keiichiro Shiojima** Executive Officer, CFO

**@**Hitachi Construction Machinery Co., Ltd.





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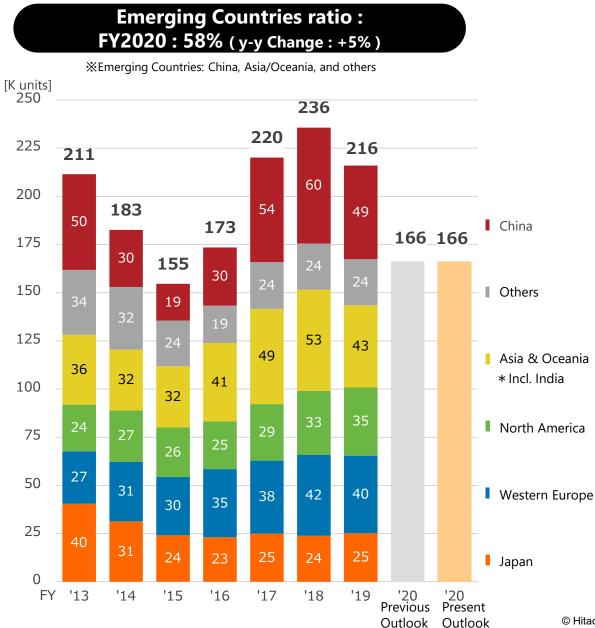
# **Regional Market Environments and Projections**

# Masafumi Senzaki

Executive Officer, President, Marketing Div.

# **Global Demand Trend for Hydraulic Excavators**

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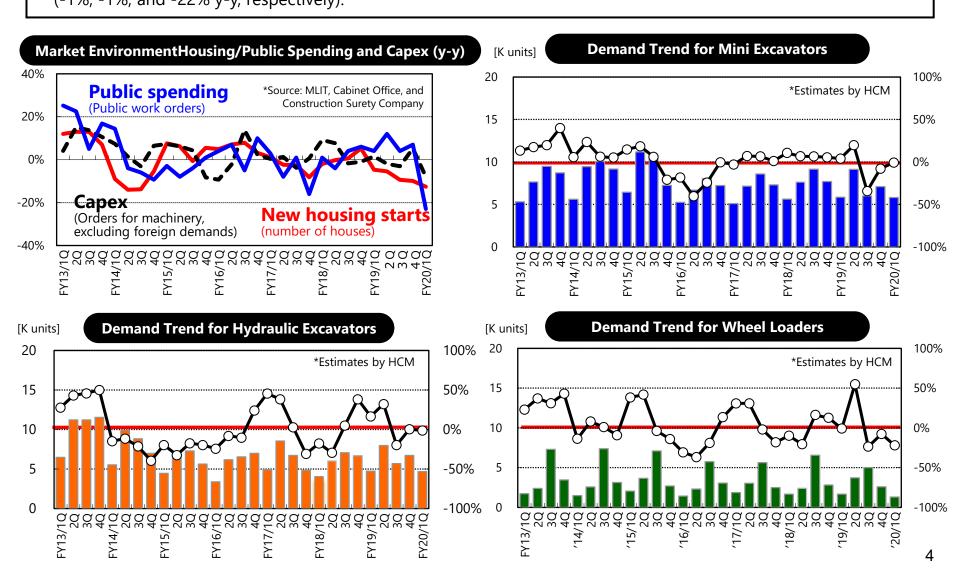
#### Year-on-Year-Change

\* Estimates by HCM, Excluding Chinese manufacturers \* Distributing, copying, or forwarding prohibited

	'19	'20
Total	-8%	-23%
China	-19%	
Russia,CIS, E Europe	+2%	
Africa	-12%	
Middle East	+10%	
Latin America	+13%	
Others	+3%	
Asia	-19%	
India	-17%	
Oceania	-22%	
Asia & Oceania	-18%	
N America	+5%	
W Europe	-4%	
Japan	+5%	

### Japan: First Quarter (from April to June 2020)

- Housing investment, public investment, and capital investment significantly decreased.
- Demand for hydraulic excavators and mini excavators slightly decreased, demand for wheel loaders decreased (-1%, -1%, and -22% y-y, respectively).



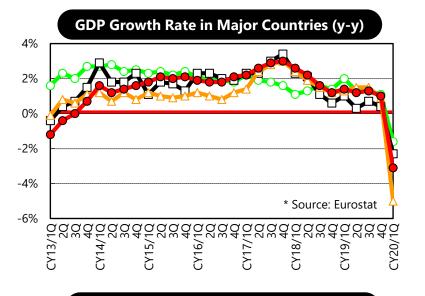
### **Europe:** First Quarter (from April to June 2020)

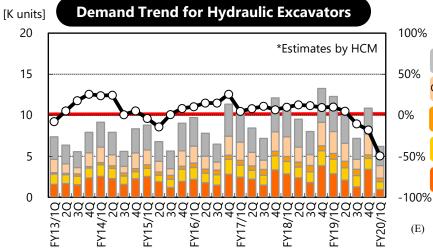
■ Throughout the Eurozone, GDP growth rate decreased.

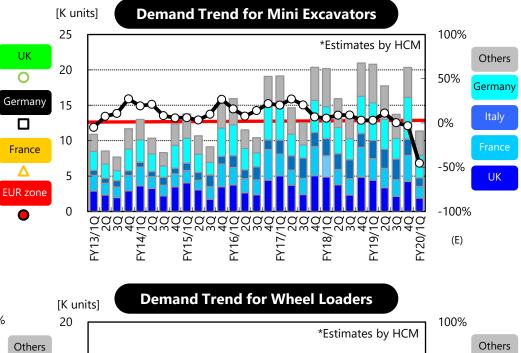
Demand for hydraulic excavators, mini excavators and wheel loaders decreased

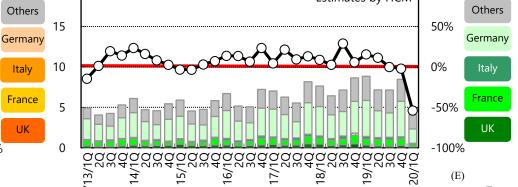
UK

(-49%, -45%, and -54% y-y, respectively).









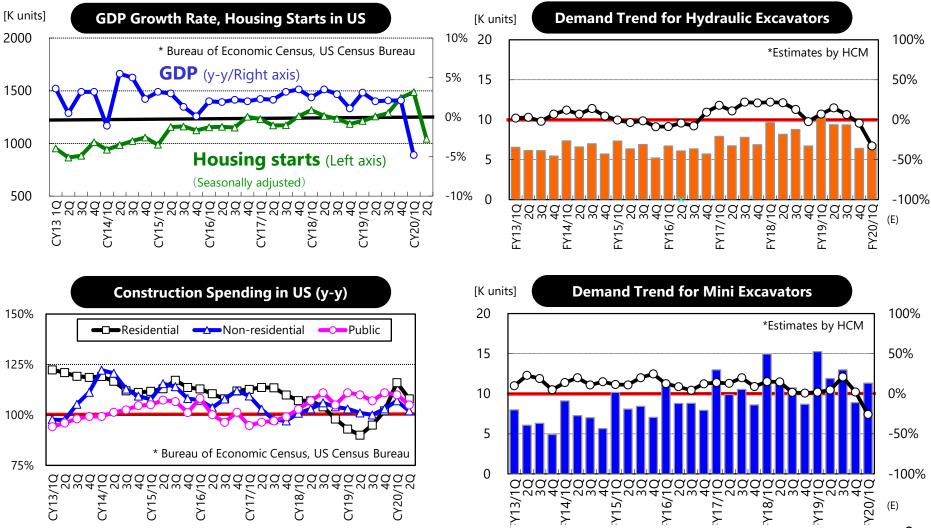
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## North America: First Quarter (from April to June 2020)

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Housing starts decreased, and construction investment decreased in Residential, Non-residential, and Public works.
 Demand for hydraulic excavators and mini excavators significantly decreased (-33% and -26% y-y, respectively).

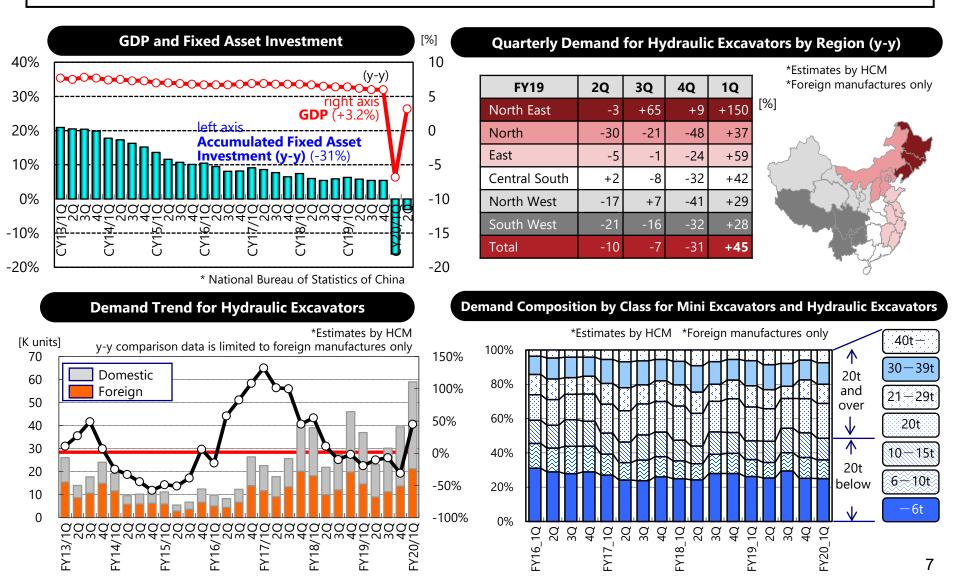


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### China: First Quarter (from April to June 2020)

■ The GDP growth rate was 3.2%.

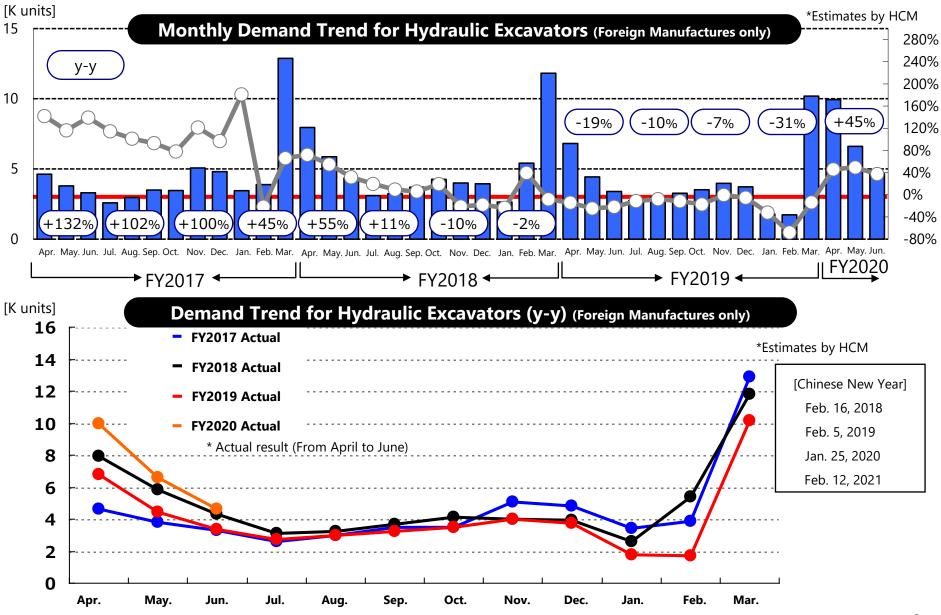
■ Demand for hydraulic excavators increased (+45% y-y, Foreign manufactures only).



## **Supplementary Information: China**

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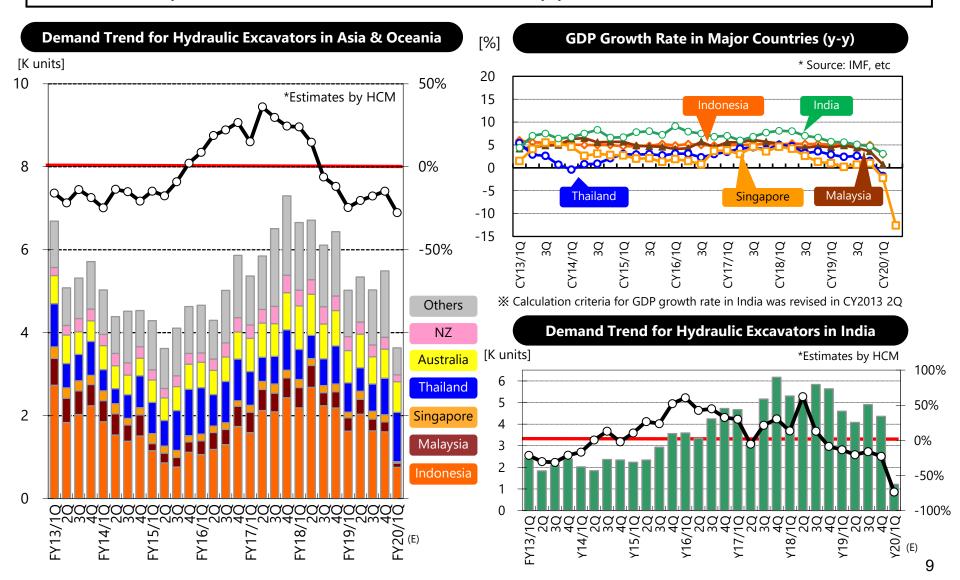


## Asia Oceania, and India: First Quarter (from April to June 2020)

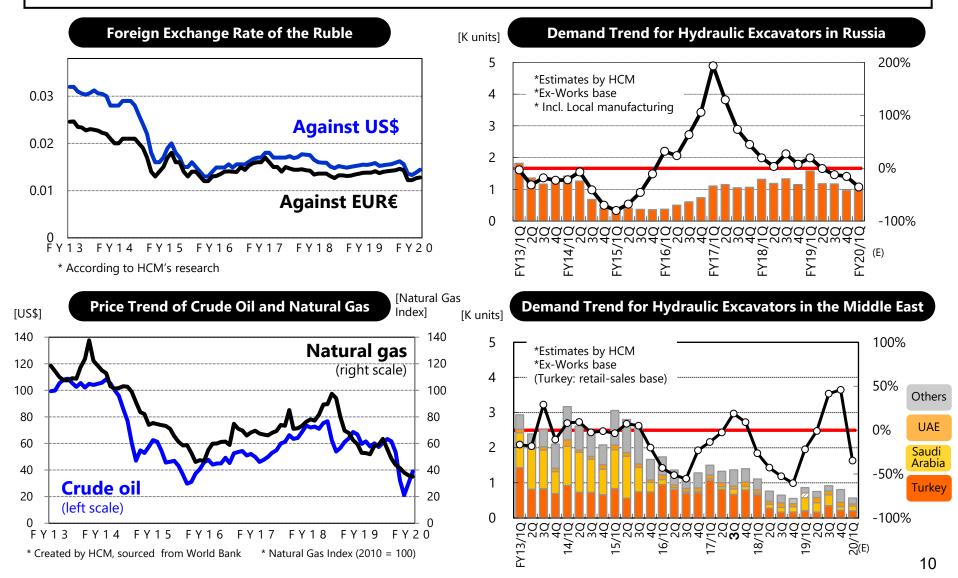
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Demand for hydraulic excavators decreased overall in the Asia Pacific region (-28% y-y).
 Demand for hydraulic excavators decreased in India (-74% y-y).



Demand for hydraulic excavators decreased (-47% y-y) in Russia.
 Demand for hydraulic excavators in the Middle East has turned downward (-35% y-y).



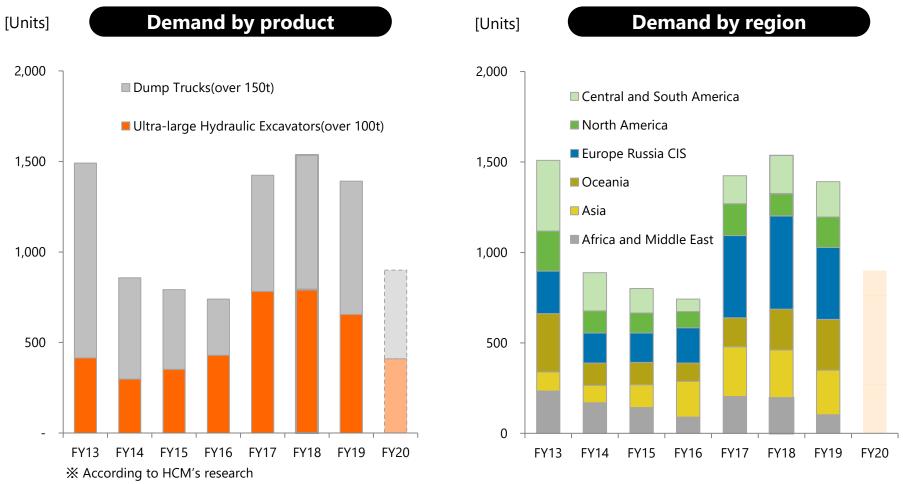
# Mining machinery: FY2020 (from April 2020 to March 2021)

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- The impact of the spread of COVID-19 on mining demand remains uncertain.
- There are concerns that demand for small-and medium-sized mining sites and contractors will decrease due to falling prices for thermal coal, and demand for major mining companies will decrease due to restrained capital investment. The previous forecast has been left unchanged (-35% y-y).

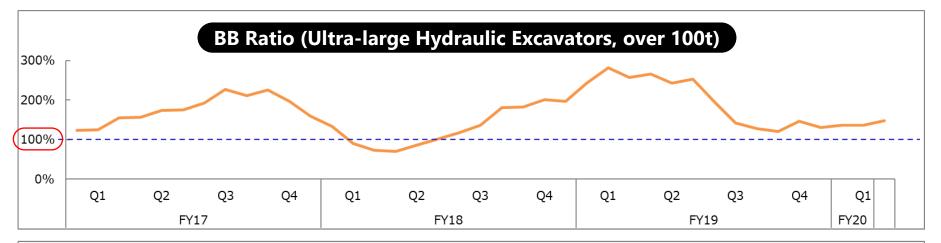
#### Ultra-large Hydraulic Excavators (over 100t), Dump Trucks(over 150t)

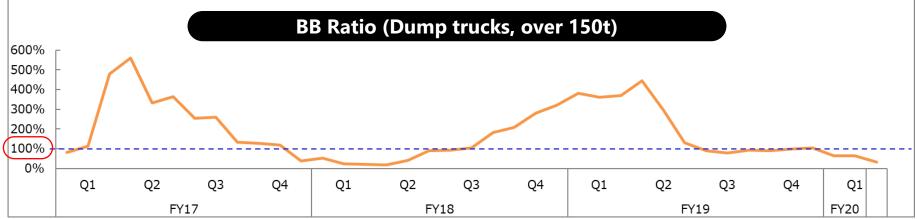


## **Supplementary Information: BB Ratio**

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\* Book-to-Bill(BB) Ratio = Bookings (Orders received)/Billings (Value of shipment )

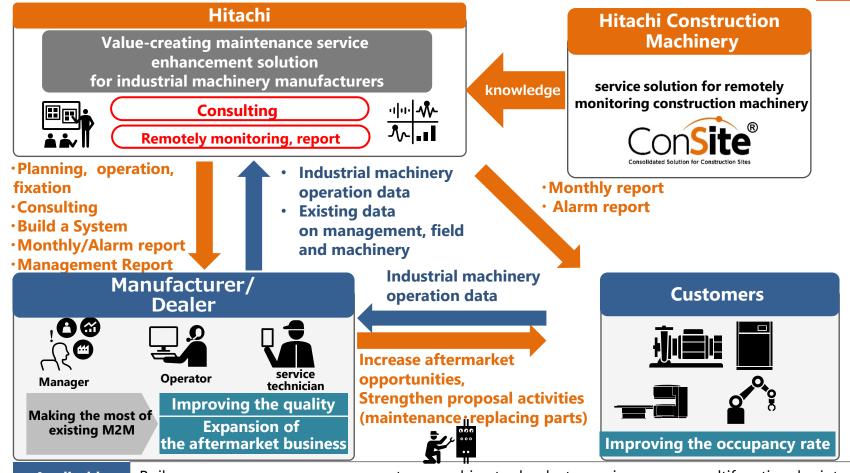
Non-consolidated basis (average of 6 months)

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Region	Market trends
Japan	1 Q demand was almost flat y-y, but there are ongoing concerns due to lack of market transparency
Western Europe	Regulations easing in each country but there are ongoing concerns due to lack of market transparency
China	Part of post-Lunar New Year sales season pushed back to FY2020, and demand returning as market conditions return to normal
North America	There are ongoing concerns due to the impact of second wave and lack of market transparency
Asia	Situation varies depending on the country, but there are ongoing concerns overall due to impact of COVID-19 and demand in Indonesia due to sluggish commodity price
India	Some cities has been placed on lockdown again and there are ongoing concerns due to the spread of COVID-19 and lack of market transparency
Oceania	Construction machinery is expected to recovery gradually, but there are concerns for mining due to a lack of market transparency
Total	1Q demand was within our expected range, and demand is not expected to return to positive y-y within FY2020. Demand forecast for FY2020 is expected to decrease by 23% y-y. (1H: -25%, 2H: -20%)

# **Topic:** Sharing the specialized knowledge and expertise of ConSite<sup>®</sup> to Hitachi

- Sharing ConSite<sup>®</sup>'s knowledge and expertise to strengthen Hitachi's Lumada business.
- Hitachi plans to commercially launch value-creating, maintenance service enhancement solution for industrial machinery manufacturers in October 2020.



Applicable<br/>MachineBoilers, pumps, compressors, generators, machine tools, electron microscopes, multifunctional printers,<br/>medical equipment, industrial robots, forklifts, automobiles, ships, trucks/buses, elevators, etc.

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INDUSTRY, INNOVATION AND INFRASTRUCTURE

# **Topic:** Verification Tests to Start Directed at the Development of Autonomous Ultra-Large Hydraulic Excavators

- Verification tests start at an Australian mine from FY 2021
- Utilizing the knowledge from many years of research and development in the remotely control technology to cater to the needs of customers
- Effective use of customer-owned equipment to retrofit onto the EX-7 series



Ultra-large hydraulic excavator, EX3600-7(right), that will be used in the verification tests.



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### **Topic:** Global Reorganization of Parts Brand Classifications of Aftermarket Parts

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- Reorganized three brand categories for aftermarket parts.
- Established a global parts supply channel to supply quality parts with our warranty.
- Customers are able to select parts for each machine's life, job application, and their budget.

	Brand		Feature	Warranty
1	Genuine Parts	Hitachi Construction Machinery	• Same as new machinery parts	The warranty term is 12month
2	Parts produced by certified suppliers	Hitachi Construction Machinery SELECTED PARTS	<ul> <li>Bucket parts and other consumables</li> <li>Compatible with genuine parts and supply at a low cost for aftermarket only</li> </ul>	The warranty term is 12month
3	Remanufactured Parts	Hitachi Construction Machinery REMANUFACTURED	<ul> <li>Hydraulic equipment such as cylinders and motors</li> <li>Disassembled and reconditioned at the remanufacturing plant</li> <li>Quick delivery and low cost</li> </ul>	Same warranty as new

% Labeling will be changed to the above logo design from January 2021.



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### Business Results for the First Quarter ended June 30, 2020 (April 1, 2020 - June 30, 2020)

# **Keiichiro Shiojima**

Executive Officer, CFO

Revenue decreased by 27% and adjusted operating income decreased by 87% y-y due to the impact of COVID-19 and the appreciation of the yen, 8.5 billion yen.

[billions of yen]

		FY2020 1Q	)	FY201 1Q	9	change
Revenue	2		170.2		234.7	-27%
Adjusted	d operating income *1	(1.7%)	2.9	(9.8%)	22.9	-87%
Operatir	ng income	(1.5%)	2.5	(10.1%)	23.7	-89%
	before income taxes	(1.1%)	1.8	(9.2%)	21.6	-92%
Net inco	ome attributable to of the parent	(0.1%)	0.2	(5.8%)	13.6	-99%
EBIT *2		(1.6%)	2.7	(9.7%)	22.8	-88%
	Rate (YEN/US\$)		107.6		109.9	-2.3
	Rate (YEN/EURO)		118.5		123.5	-5.0
FX rate	Rate (YEN/RMB)		15.2		16.1	-0.9
	Rate (YEN/AU\$)		70.7		76.9	-6.3

\*1 "Adjusted operating income" is calculated by excluding "Other income" and "Other expenses" from "Operating Income" listed in Consolidated Statements of Income.

\*2 "EBIT" stands for Earnings Before Interests and Taxes, and is calculated by excluding "Interest income" and "Interest expenses" from "Income before income taxes"

**FY2020** 

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[billions of yen]

change

Revenue decreased in each region except the Middle East y-y, consolidated revenue decreased significantly by 64.5 billion yen.

1Q 1Q % amount Japan 39.9 23% 40.9 17% -0.9 -2% Asia 9.2 5% 16.7 7% -7.5 -45% India 4.8 3% 13.4 6% -8.6 -64% Oceania 33.1 19% 38.0 16% -13% -4.9 13.5 8% 28.2 12% -14.7 -52% Europe N.America 27.9 16% 47.1 20% -19.2 -41% 2.8 2% 3.8 2% L.America -0.9 -25% 3% 10.1 4% -57% **Russia-CIS** 4.3 -5.7 3.3 2% 1.7 1% M.East 1.6 95% Africa 6.2 4% 8.3 4% -2.1 -25% China 25.1 15% 26.5 11% -1.4 -5% Total 170.2 100% 234.7 100% -64.5 -27%

**FY2019** 

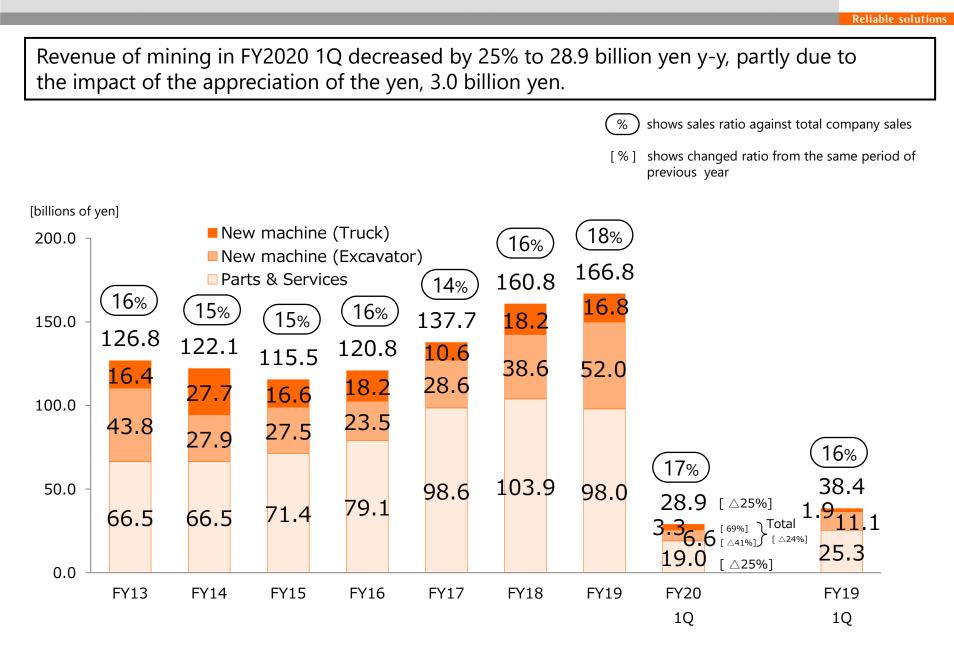
Overseas ratio

77%

83%

## **Mining revenue**

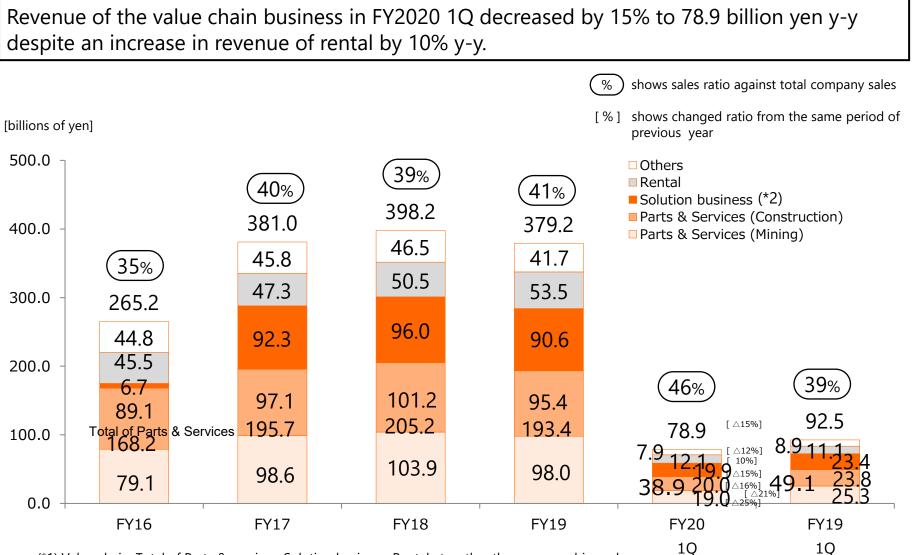
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## Value chain<sup>\*1</sup> revenue

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(\*1) Value chain: Total of Parts & services, Solution business, Rental etc. other than new machine sales.

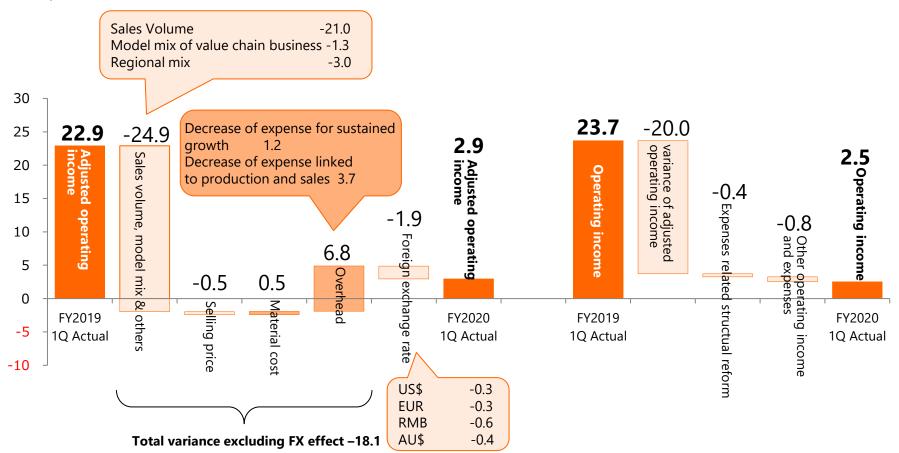
(\*2) Solution business: The business segment primarily intends to provide development, production, distribution of parts and service solutions for mining facilities and equipment after the sales made that are not included in the construction machinery business segment.

## **Comparison of consolidated income**

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Adjusted operating income decreased by 20.0 billion yen y-y due to the impact of the decreased sales volume and model mix including the impact of COVID-19, the fall in selling price and the appreciation of the yen despite the decreased overheads and material costs.

[billions of yen]



[billions of ven]

SGA expenses decreased by -7.4 billion yen to 36.6 billion yen y-y.
 Financial income/expenses improved by 1.9 billion yen to -0.8 billion yen y-y.

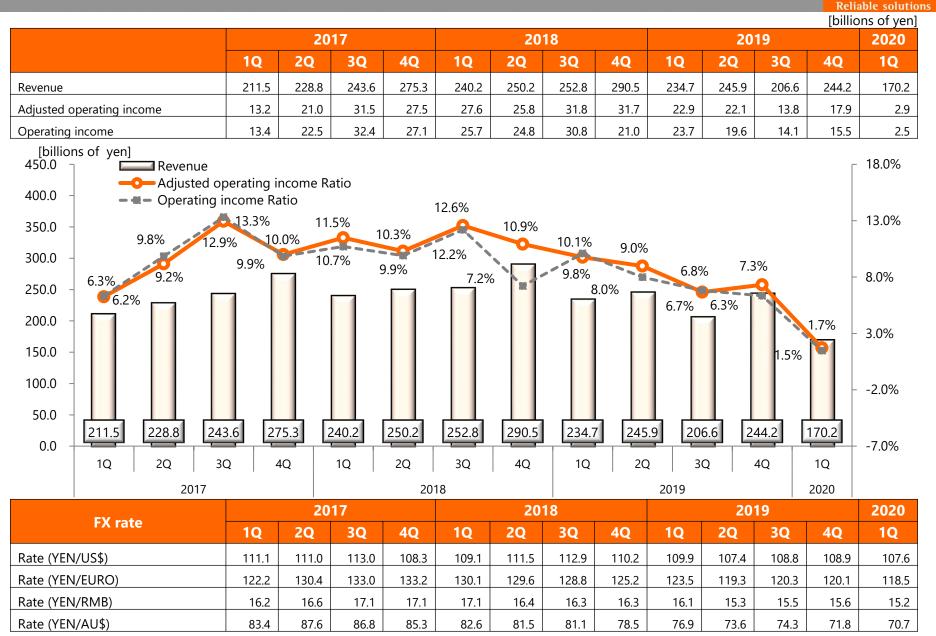
		ווטן	lions of yenj			
<> shows previous forecast as of May 2020	FY20	20	FY20	19	chang	je
	10	2	1Q		amount	%
Revenue		170.2		234.7	-64.5	-27%
Cost of Sales	(76.7%)	130.6	(71.5%)	167.8	-37.2	-22%
SGA expenses	(21.5%)	36.6	(18.8%)	44.0	-7.4	-17%
Adjusted operating income *1	(1.7%)	2.9	(9.8%)	22.9	-20.0	-87%
Other Income/expenses		-0.4		0.8	-1.2	-
Operating income	(1.5%)	2.5	(10.1%)	23.7	-21.2	-89%
Financial income/expenses		-0.8		-2.8	1.9	-70%
Share of profits of investments accounted for using the equity method		0.1		0.7	-0.6	-85%
Income before income taxes	(1.1%)	1.8	(9.2%)	21.6	-19.8	-92%
Income taxes		0.6		6.1	-5.5	-90%
Net income	(0.7%)	1.2	(6.6%)	15.5	-14.3	-92%
Net income attributable to						
owners of the parent	(0.1%)	0.2	(5.8%)	13.6	-13.4	-99%

\*1 "Adjusted operating income" is calculated by excluding "Other income" and

"Other expenses" from "Operating Income" listed in Consolidated Statements of Income.

## Summary of quarterly consolidated revenue and operating income (ratio)

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# Total assets decreased by 11.7 billion yen y-y due to decreased trade receivables of 36.3 billion yen, increased cash and deposits, etc.

									[billions of yen]
	(A)	<b>(B)</b>	(C)	(A)-(B)		(D)	<b>(E)</b>	(F)	(D)-(E)
	FY20-1Q	Mar '2020	FY19-1Q	change		FY20-1Q	Mar '2020	FY19-1Q	change
Cash and cash equivalents	71.0	62.2	56.5	8.8	Trade and other payables	166.6	188.7	226.9	-22.2
Trade receivables	176.2	212.5	221.6	-36.3	Bonds and borrowings	343.9	338.9	333.3	4.9
Inventories	310.3	301.2	337.5	9.0	Total liabilities	626.5	642.5	678.1	-16.0
Total current assets	593.3	612.8	661.4	-19.5	(Equity attributable to owners of the parent ratio)	(41.2%)	(40.6%)	(39.3%)	(0.6%)
Total non-current assets	562.6	554.8	547.8	7.8	Total equity	529.4	525.1	531.1	4.3
Total assets	1,155.9	1,167.6	1,209.2	-11.7	Total liabilities and equity	1,155.9	1,167.6	1,209.2	-11.7
Trade receivables incl. non-current	215.3	252.1	266.8	-36.8					
Inventories by products									
Unit	83.5	76.2	95.8	7.3		(29.8%)	(29.0%)	(27.6%)	(0.7%)
Parts	108.4	103.0	104.5	5.4	Interest-bearing debt	343.9	338.9	333.3	4.9
Others	118.4	122.0	137.3	-3.6	Cash and Cash equivalents	71.0	62.2	56.5	8.8
Total inventories	310.3	301.2	337.5	9.0	Net interest-bearing debt	(23.6%)	(23.7%)	(22.9%)	(-0.1%)
On hand days(divided by revenue)				(Days)	Debt	272.9	276.8	276.8	-3.9
Trade receivables	91	99	95	-8					
Inventories	131	118	120	13	Net D/E Ratio	0.57	0.58	0.58	-0.01
Trade payables	40	43	52	-3					
Net working capital	178	171	160	8					

Net cash provided by (used in) operating activities improved by 37.8 billion yen to positive 21.4 billion yen y-y due to improved working capital.

■ Free cash flows improved by 39.5 billion yen to positive 12.2 billion yen y-y.

		2020 Q		019 Q	cha	nge
Net income		1.2		15.5		-14.3
Depreciation and amortization	12.9	11.8	26.2	10.7	-13.3	1.0
(Increase)decrease in trade/lease receivables		41.9		6.4		35.4
(Increase)decrease in inventories		-2.8		-20.9		18.0
Increase(decrease) in trade payables	19.9	-19.2	-22.7	-8.3	42.5	-10.9
Others, net		-11.4		-19.9		8.5
Net cash provided by (used in) operating activities		21.4		-16.3		37.8
Cash flow margin for operating activities		12.6%		-7.0%		19.6%
Net cash provided by (used in) investing activities		-9.3		-11.0		1.7
Free cash flows		12.2		-27.3		39.5
Net cash provided by (used in) financing activities		-4.3		18.0		-22.3

[billions of ven]

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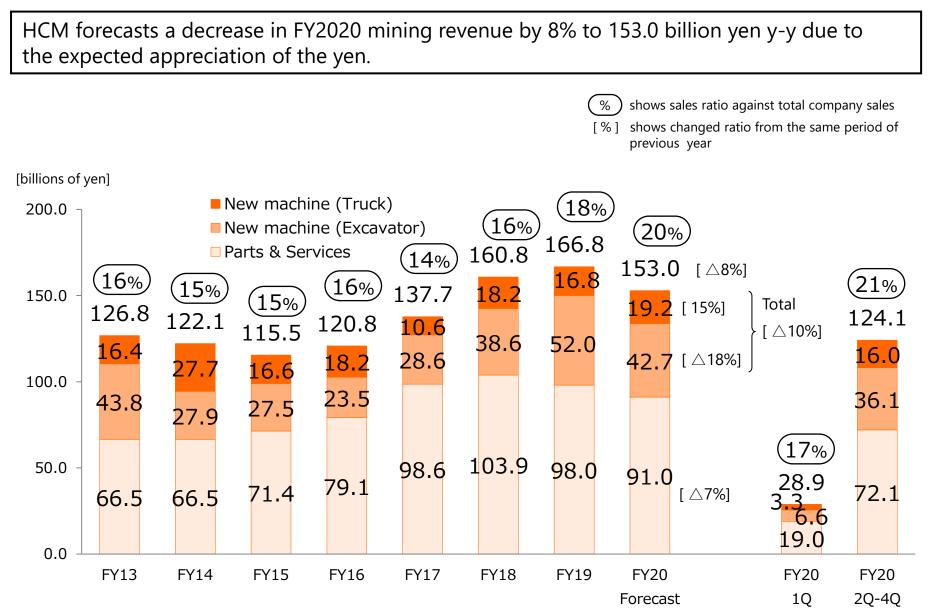
[billions of yon]

Based on the uncertain market conditions due to the impact of COVID-19 and 17.0 billion yen of the negative impact of forex, consolidated sales revenue is expected to decrease by 17% and adjusted operating income by 48%.

						[billions of yen]
		FY2020		FY2019	cha	nge
		Forecast		Actual	amount	%
5			770.0	001.0	161.2	170/
Revenue			770.0	931.3		-17%
			(5.2%)	(8.2%)	(-3.0%)	
Adjusted operating income			40.0	76.6		-48%
			(4.7%)	(7.8%)	(-3.1%)	
Operating income			36.0	72.8	-36.8	-51%
Income before			(4.4%)	(7.2%)	(-2.8%)	
income taxes			34.0	67.1	-33.1	-49%
Net income attributable to			(2.6%)	(4.4%)	(-1.8%)	
owners of the parent			20.0	41.2	-21.2	-51%
EBIT			37.6	71.6	-34.0	]
Currency	1Q Actual	2Q-4Q Forecast	Total Forecast	FY2019 Actual	change	
Rate (YEN/US\$)	107.6	105.0	105.6	108.7	-3.1	For FX
Rate (YEN/EURO)	118.5	120.0	119.8	120.8	-1.1	sensitivity,
Rate (YEN/RMB)	15.2	15.0	15.1	15.7	-0.6	please refer
Rate (YEN/AU\$)	70.7	72.0	71.7	74.1	-2.4	to appendix 1.
Cash dividend per share (yen) *1	t	o be determir	ned	60	-	

\*1 "Cash dividend per share": The Company will pay dividends linked to its consolidated business results twice, interim and year end, in the fiscal year and aim to achieve a consolidated dividend payout ratio of approx. 30% or more.





## Value chain<sup>\*1</sup> revenue forecast

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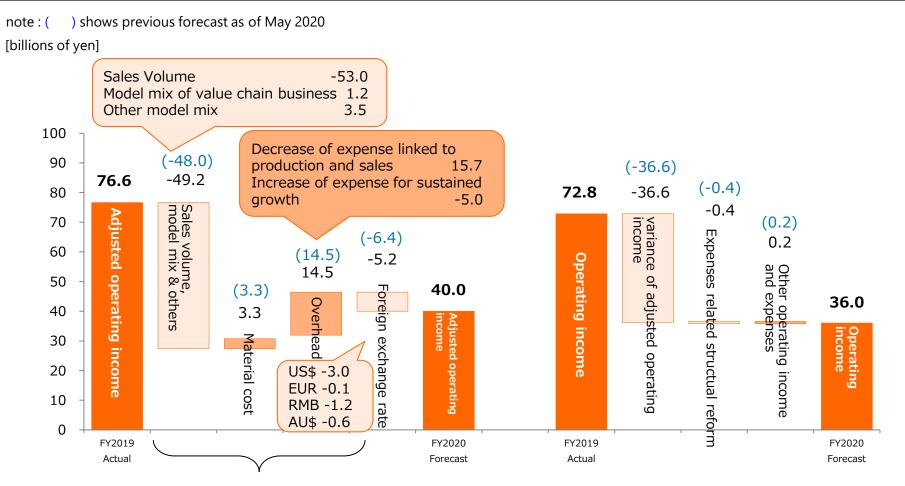
HCM forecasts a decrease in FY2020 sales of the value chain business by 5% y-y due to the impact of COVID-19 on construction parts and services and the expected appreciation of the yen despite the increase in the revenue of rental and used equipment. shows sales ratio against total company sales % [billions of yen] [%] shows changed ratio from the same period of previous year 500.0 39% Others 40% 41% Rental 47% 398.2 Solution business (\*2) 381.0 379.2 Parts & Services (Construction) 400.0 361.2[△5%] Parts & Services (Mining) 46.5 45.8 41.7 35% 48.2 [ 15%] 50.5 282.3 47.3 53.5 300.0 265.262.0 [ 16%] 40.3 96.0 44.892.3 90.6 49.9 45.5 76.0 [ △16%] 200.0 6.7 56.1 -69 101.2 95.4 97.1 89.1 84.0 ∆12%] 78.9 Total of Parts & Services 64.0 205.2193.4100.0 175.0 [ ^10%] 195.7 168.2136.1 103.9 98.0 98.6 91.0 79.1 72.1 [∆7%] **38,9 20.0** 19.00.0 FY16 FY17 **FY18** FY19 FY20 FY20 FY20 1Q 2Q-4Q Forecast

(\*1) Value chain: Total of Parts & services, Solution business, Rental etc. other than new machine sales.

(\*2) Solution business: The business segment primarily intends to provide development, production, distribution of parts and service solutions for mining facilities and equipment after the sales made that are not included in the construction machinery business segment.

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Adjusted operating income for FY2020 is expected to decrease by 36.6 billion yen y-y due to a decrease in sales volume caused by the impact of COVID-19 and the appreciation of the yen, although there is a reduction in overheads costs and material costs.



Total variance excluding FX effect -31.4

The forecast exchange rate for FY2020 2Q-4Q was set within the expected fluctuation range for each currency.

[billions of yen]

		FX I	rate		FX sensitivity (2Q-4Q)				
Currency		FY20					Adjusted		
currency	1Q	2Q-4Q	Total	FY19 Actual Condition	Revenue	operating			
	Actual	Forecast	Forecast				income		
US\$	107.6	105.0	105.6	108.7	Impact by 1 yen depreciation	1.0	0.8		
EURO	118.5	120.0	119.8	120.8	Impact by 1 yen depreciation	0.4	0.3		
RMB	15.2	15.0	15.1	15.7	15.7 Impact by 0.1 yen depreciation		0.1		
AU\$	70.7	72.0	71.7	74.1	Impact by 1 yen depreciation	1.5	0.2		

## **Appendix 2: Detail of mining revenue**

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[billions of yen]

		FY19 1Q	FY20 1Q	Change
America	Excavator	3.4	3.2	-0.2
	Dump Truck	1.3	0.3	-1.0
	Total	4.7	3.5	-1.2
Europe, Africa	Excavator	5.8	3.2	-2.6
and Middle East	Dump Truck	3.0	2.0	-1.1
	Total	8.8	5.2	-3.6
Asia & Oceania	Excavator	18.0	11.9	-6.1
	Dump Truck	6.0	7.7	1.7
	Total	24.0	19.7	-4.3
China	Excavator	0.2	0.2	0.0
	Dump Truck	0.0	0.0	-0.0
	Total	0.2	0.2	-0.0
Japan	Excavator	0.6	0.3	-0.4
	Dump Truck	0.0	0.0	0.0
	Total	0.6	0.3	-0.3
Total	Excavator	28.0	18.9	-9.2
	Dump Truck	10.3	10.0	-0.3
	Total	38.4	28.9	-9.5

The amortizations of PPA are included in the adjusted operating income of the solution business. The amounts of 0.2 billion yen are included in the first quarter of FY2020, and 1.2 billion yen in the forecast for FY2020.

[billions of yen]

FY2020	Repo	rtable s	egment				-
1Q Actual	Constructio Machinery Business		Soluti Busin		Adjustments *1	Total	
Revenue		150.2		20.4	-0.4		170.2
Adjusted operating income	0.6%	1.0	9.7%	2.0	-	1.7%	2.9

[billions of yen]

	Rep	ortable s	egment				
FY2020 Forecast	Construct Machine Busines	ry	Solution Business		Adjustments *1	Total	
Revenue		694.0		76.0	0.0		770.0
Adjusted operating income	5.1%	35.4	6.1%	4.6	-	5.2%	40.0

\*1: Adjustments represent eliminations of intersegment transactions, and amounts of companies that do not belong to any operation segment.

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We have chosen to align our activities with 10 of the 17 SDG's. Topics in this explanatory material are shown together with their corresponding SDG icon.



# SUSTAINABLE GOALS DEVELOPMENT GOALS TO TRANSFORM OUR WORLD

#### **Cautionary Statement**

This material contains forward-looking statements that reflect management's views and assumptions in the light of information currently available with respect to certain future events, including expected financial position, operating results, and business strategies. Actual results may differ materially from those projected, and the events and results of such forward-looking assumptions cannot be assured.

Factors that may cause actual results to differ materially from those predicted by such forwardlooking statements include, but are not limited to, changes in the economic conditions in the Company's principal markets; changes in demand for the Company's products, changes in exchange rates, and the impact of regulatory changes and accounting principles and practices.

# END

## For further inquiries:

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