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Explanatory Meeting for Business Results for the Third Quarter ended December 31, 2020

1. Regional Market Environments and Projections

2. Business Results Outline

January 29, 2021

Masafumi Senzaki Executive Officer, President, Marketing Div.

Keiichiro Shiojima Executive Officer, CFO

@Hitachi Construction Machinery Co., Ltd.





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1. Regional Market Environments and Projections

Masafumi Senzaki

Executive Officer, President, Marketing Div.

Impact on demand

Compact is back on course for recovery; Construction is expected to recover in FY2021 2H.* *except the Chinese market							
Compact	There is strong demand in North America and other markets, and Compact is back on course for recovery.						
Construction	The Chinese market has been recovering ahead of the others and led global demand in FY2020. The other markets have been on a recovery path, but full-ledged recovery is expected in FY2021 2H.						
Mining	A positive effect is expected from the current resource price upswing; however, full- ledged recovery has been pushed to FY2021 2H.						
Parts and Service	Small and medium-sized construction machinery has been recovering, while mining machinery is expected to take until FY2021 2H for full-ledged recovery.						

• Impact on marketing and service activities

Normal business activities continued generally. Online communication and other measures have been used in areas where in-person sales and service activities are restrained.

Impact on major production base

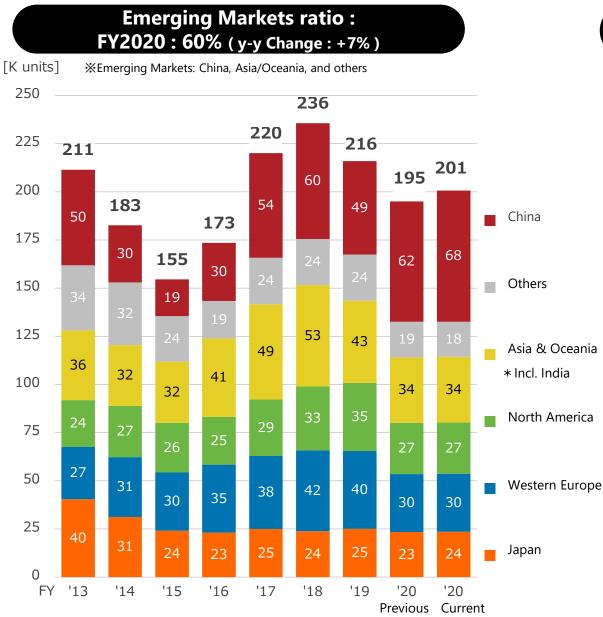
Normal production has continued as of this moment. A BCM system is being built and implemented so that production can continue even if the impact of the spread of infections occurs.

Impact on result

FY2020 forecast: Impact would be decrease of 160 billion yen for revenue, and 47 billion yen for AOI.

Global Demand Trend for Hydraulic Excavators





Outlook Outlook

Year-on-Year-Change

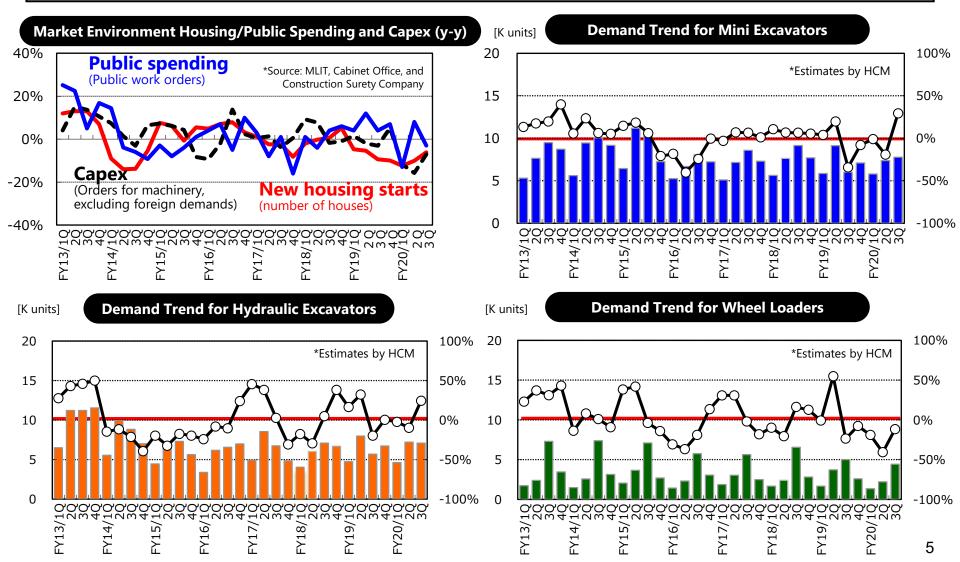
Estimates by HCM, Excluding Chinese manufacturers
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	'19	'20
Total	-8%	-7%
China	-19%	+40%
Russia,CIS, E Europe	+2%	-33%
Africa	-12%	-29%
Middle East	+10%	-11%
Latin	+13%	-22%
Others	+3%	-26%
Asia	-19%	-22%
India	-17%	-22%
Oceania	-22%	-9%
Asia & Oceania	-18%	-21%
N America	+5%	-24%
W Europe	-4%	-25%
Japan	+5%	-6%

Japan: Third Quarter (from October to December 2020)

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Housing investment and capital investment continued decreasing y-y. Public investment increased slightly.
 Demand increased except WL: Hydraulic excavators +24% (YTD +2.8%), Mini excavators +29%, Wheel loaders -12% y-y.

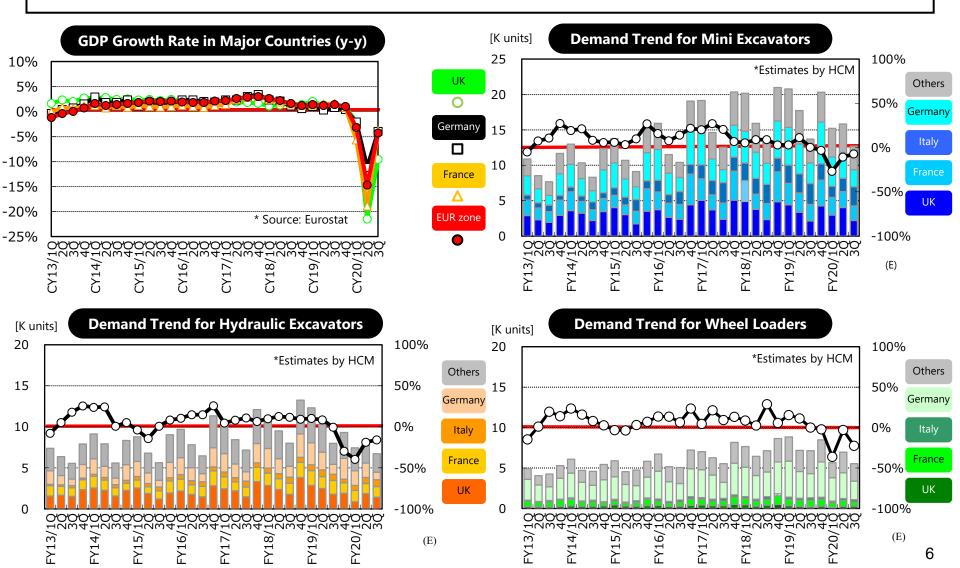


Europe: Third Quarter (from October to December 2020)

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Throughout the Eurozone, GDP growth rate increased compared to 2Q, still negative growth y-y. Demand decreased: Hydraulic excavators -16% (YTD -26%), Mini excavators -7%, Wheel loaders -23% y-y.

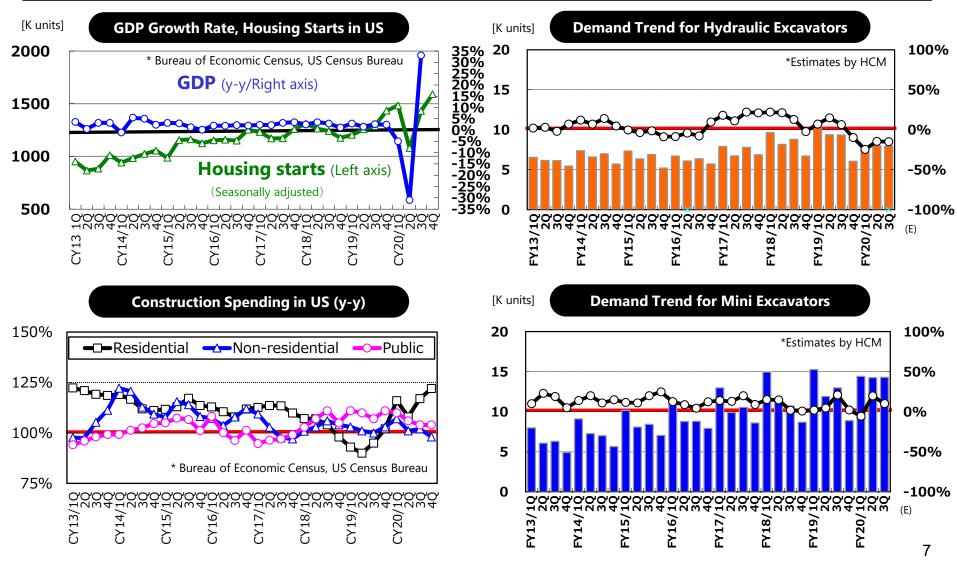


North America: Third Quarter (from October to December 2020)

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- Housing starts increased. Construction investment increased in Residential, leveling-off in Non-residential, and Public works.
- Demand decreased: Hydraulic excavators -15% (YTD -18%), Mini excavators +10% y-y.



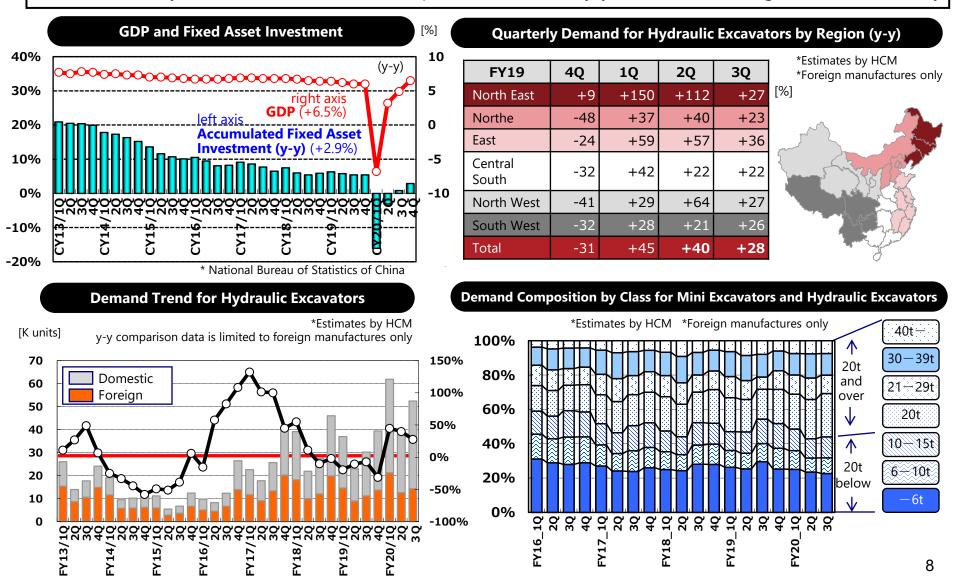
China: Third Quarter (from October to December 2020)

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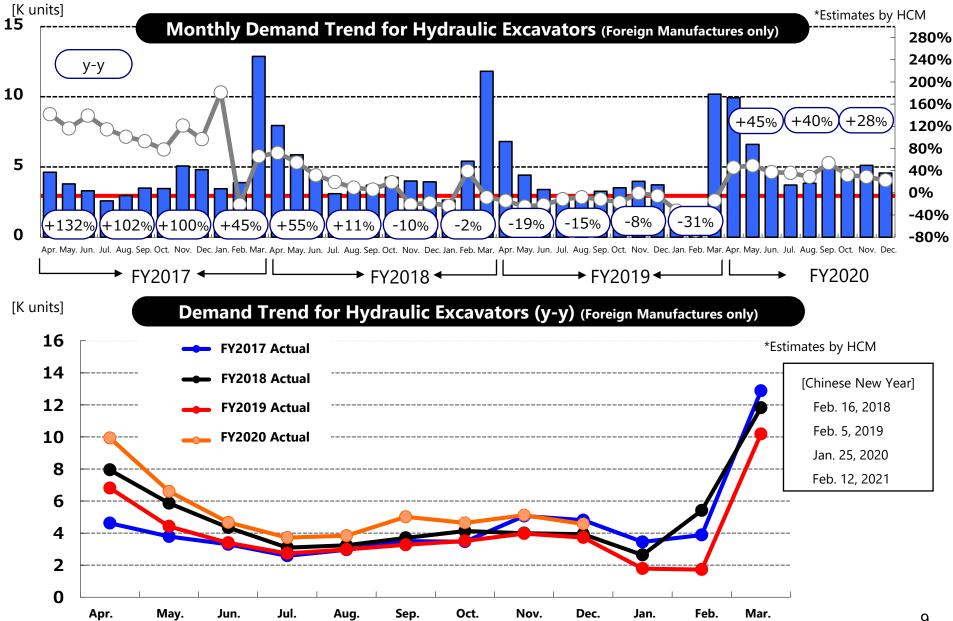
Demand for hydraulic excavators in China kept increased. +28% y-y (YTD +38%), Foreign manufactures only.



Supplementary Information: China

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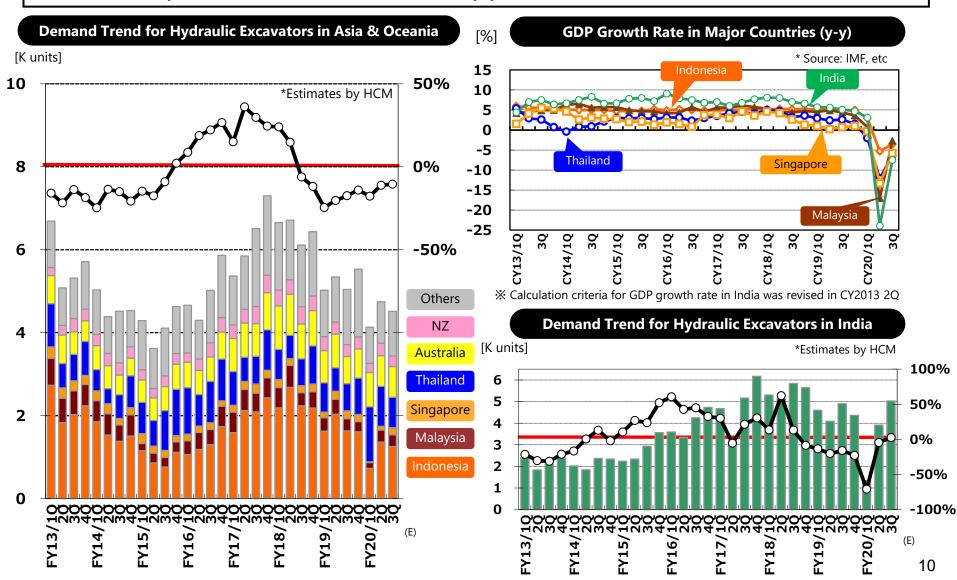


Asia Oceania, and India: Third Quarter (from October to December 2020)

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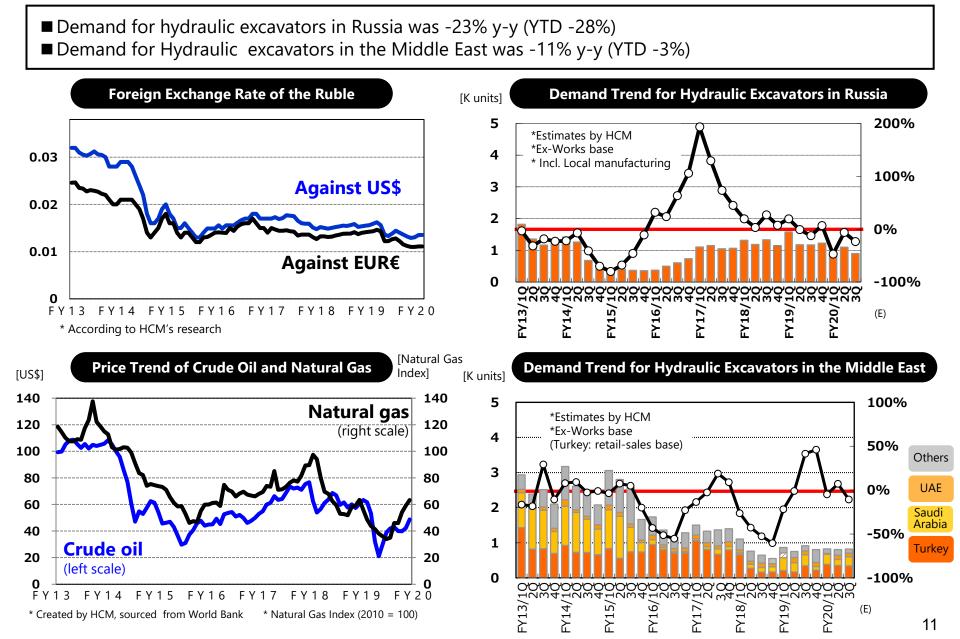
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Demand for hydraulic excavators decreased overall in the Asia Pacific region, -10% y-y (YTD -13%)
 Demand for hydraulic excavators in India was +3% y-y (YTD -24%)



Russia and Middle East: Third Quarter (from October to December 2020) HITACHI

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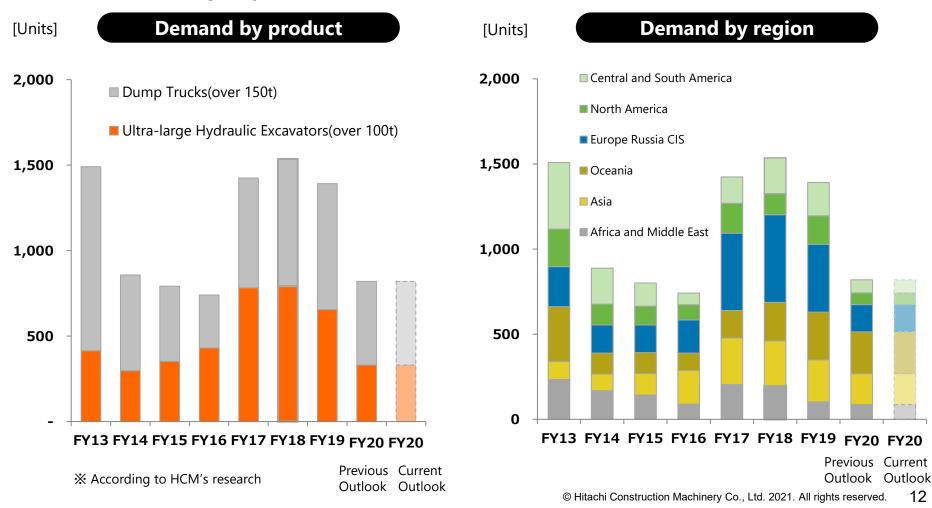


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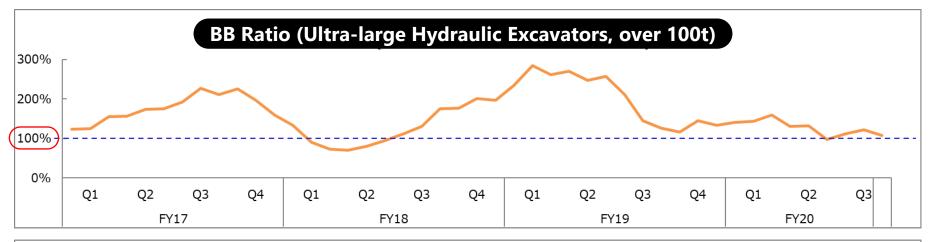
Demand forecast for mining machinery in FY2020 remained unchanged at -40% y-y.
 Demand for coal mining is still weak, demand for hard rock mining remains steady.

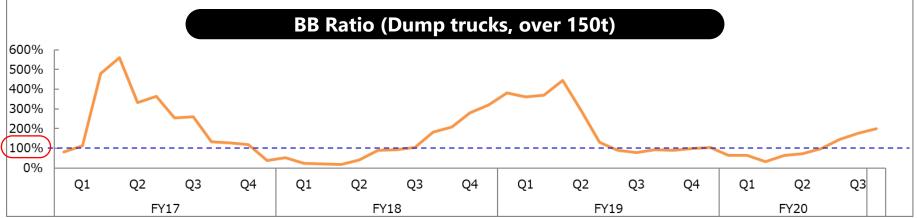
Ultra-large Hydraulic Excavators (over 100t), Dump Trucks(over 150t)



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* Book-to-Bill(BB) Ratio = Bookings (Orders received)/Billings (Value of shipment)

Non-consolidated basis (average of 6 months)

Topic: Proactively promoting battery-powered mini excavators in response to growing demand for electrification

Electric Mini Excavators now on sale since 2020 by collaboration between Japan & Europe

- Demand for electric construction machinery is growing, as the shift to electric vehicles becomes clear
- 8-ton class has received orders for about 25 units in Europe for 2020, target 50 units for 2021.
- 5-ton class is scheduled to be **released** for Japan and Europe during **FY2021**.
- Equipped with lithium-ion batteries and powered by both battery and commercial power.



Zero Em

Development based on existing models to rapidly respond to European market needs



Battery-powered mini excavator with a short rear end swing design developed with an emphasis on work in narrow spaces

HCM*

* Hitachi Construction Machinery







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HCM Tierra

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Topic: Strengthening the system to meet new market needs in China

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Expanding the product line-up of excavator for civil construction use

- Mainly targeting self-employed operators, who are the volume zone of demand
- Realizing the best suited specifications and structure for urban civil construction and **the high cost-effectiveness**
- Utilize the operating data of the models for new product development and sales strategy in the future.





12-ton class



20-ton class

Strengthening our group's sales and service systems

- Newly opened three regional offices, Chengdu, Beijing, Shanghai to support dealers in their nearby regions
- Holding seminars on systematic sales methods and sales process management.

Collaborate on rental and used equipment businesses, deepen value chain business

• Selling our rental equipment as high-quality used equipment "PREMIUM USED".



National Dealer Conference



Topic: Our First ESG Explanatory Meeting held (December 15, 2020)

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Explaining ESG initiatives through the business activities of Our Groups

E : Resolving Environmental Issues

- Improvement of environmental performance of products by Hybrid construction machinery and electrification
- Reduction of waste and CO₂ through used equipment and parts remanufacturing business
- Focusing on hard rock mines in our mining business
- Express support for TCFD by analyzing scenario for climate change countermeasures

S : Resolving Social Issues

- Improving safety through the development and promote of ICT construction machinery and autonomous machinery
- Reducing lifecycle costs with "ConSite®" utilizing IoT
- Contributing to the development of the community through used equipment and parts remanufacturing business

G : Strengthening of Governance

- Promotion of Board of Directors' Committee, evaluation and improvement of the effectiveness
- · Standardize and improve quality level across the entire Group
- Human resource development through a culture of "learning" and "development " by oneself

[RELATED LINKS] You can see the presentation materialsand the video of the Explanatory Meeting. <u>Presentation Materials : Hitachi Construction Machinery Global Site</u> <u>Presentation Video : Hitachi Construction Machinery YouTube</u> Official Channel

Main KPIs

Reduce CO2 in products
and productionFY2022FY2030Products▲20%Products▲33%Production▲25%Production▲45%

Functionality to reduce accidents caused

Achieve cooperative	Contribute to
control between	"zero" turnover
people and machinery	and fatal accidents

Outside, female, and foreign national directors

FY2022

FY203

FY2030

Outside directors: more than 1/3 overall Female and foreign national directors: total of two or more

Shift to suitable system to strengthen business and improve governance

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2. Business Results for the Third Quarter ended December 31, 2020 (April 1, 2020 - December 31, 2020)

Keiichiro Shiojima

Executive Officer, CFO

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Revenue decreased by 19% and adjusted operating income decreased by 69% y-y due to the impact of COVID-19 and the appreciation of the yen, 13.7 billion yen.

[billions of yen]

		FY2020 1Q-3Q		FY2019 1Q-30		change
Revenue	9		558.7		687.2	-19%
Adjusted	d operating income *1	3.3%	18.3	8.5%	58.7	-69%
Operatir	ng income	2.7%	15.2	8.3%	57.4	-73%
Income	before income taxes	2.1%	11.8	8.1%	55.8	-79%
	ome attributable to of the parent	0.6%	3.1	5.1%	35.1	-91%
EBIT *2		2.6%	14.4	8.6%	59.3	-76%
	Rate (YEN/US\$)		106.1		108.6	-2.5
	Rate (YEN/EURO)		122.8		121.1	1.7
FX rate Rate (YEN/RMB)			15.4		15.7	-0.3
	Rate (YEN/AU\$)		74.2		74.9	-0.7

*1 "Adjusted operating income" is calculated by excluding "Other income" and "Other expenses" from "Operating Income" listed in Consolidated Statements of Income. *2 "EBIT" stands for Earnings Before Interests and Taxes, and is calculated by excluding "Interest income" and "Interest expenses" from "Income before income taxes"

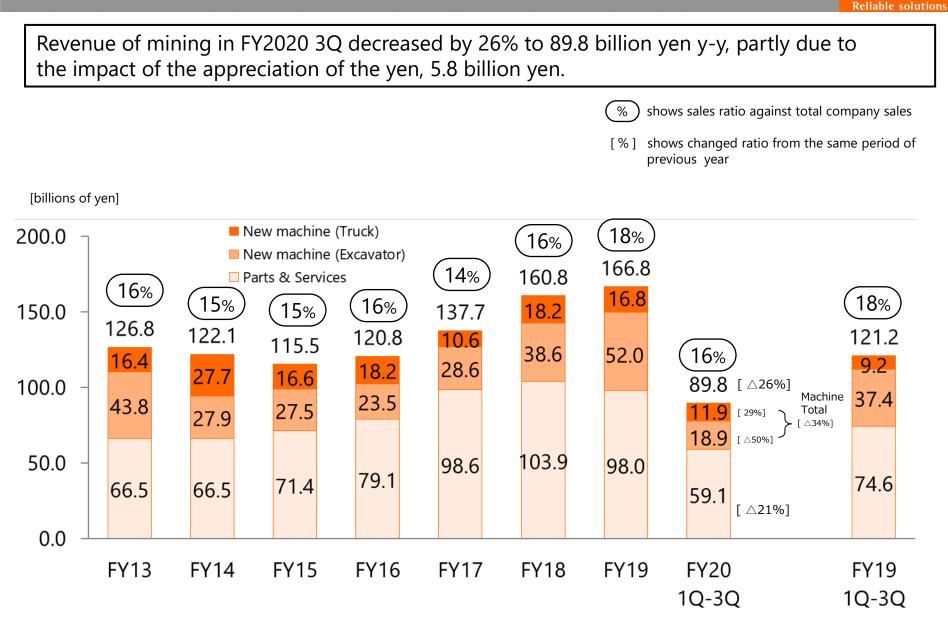
[hillions of yen]

Revenue decreased in each region except China and the Middle East y-y, consolidated revenue decreased significantly by 128.5 billion yen.

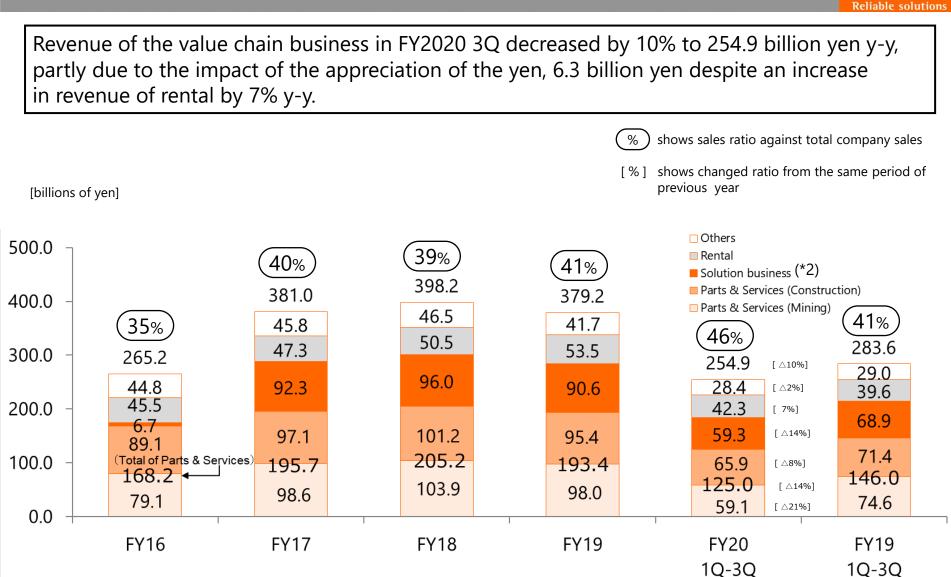
			[billions of yen]			
	FY20	FY2020		FY2019		ge
	1Q-			1Q-3Q		%
Japan	142.6	26%	145.4	21%	-2.8	-2%
Asia	34.6	6%	64.1	9%	-29.5	-46%
India	32.3	6%	38.6	6%	-6.3	-16%
Oceania	102.5	18%	108.4	16%	-5.9	-5%
Europe	54.6	10%	73.6	11%	-19.0	-26%
N.America	71.4	13%	130.0	19%	-58.7	-45%
L.America	7.8	1%	10.2	1%	-2.3	-23%
Russia-CIS	17.3	3%	25.0	4%	-7.7	-31%
M.East	10.0	2%	4.9	1%	5.1	105%
Africa	24.1	4%	28.3	4%	-4.3	-15%
China	61.5	11%	58.7	9%	2.9	5%
Total	558.7	100%	687.2	100%	-128.5	-19%
Overseas ratio	74%		79%			

Mining revenue

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Value chain^{*1} revenue

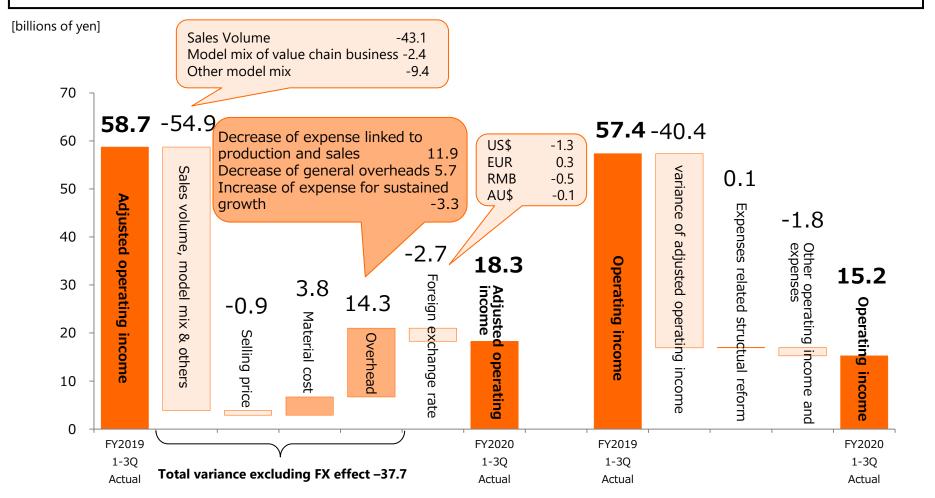


(*1) Value chain: Total of Parts & services, Solution business, Rental etc. other than new machine sales.

(*2) Solution business: The business segment primarily intends to provide development, production, distribution of parts and service solutions for mining facilities and equipment after the sales made that are not included in the construction machinery business segment.

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Adjusted operating income decreased by 40.4 billion yen y-y due to the impact of the decreased sales volume and model mix including the impact of COVID-19, the fall in the selling price and the appreciation of the yen despite the decreased overheads and material costs.



SGA expenses decreased by -14.5 billion yen to 117.4 billion yen y-y. Financial income/expenses improved by 0.2 billion yen to -4.1 billion yen y-y.

[billions of yen]

	FY202	FY2020		FY2019		ge
	1Q-3	Q	1Q-3	Q	amount	%
Revenue		558.7		687.2	-128.5	-19%
Cost of Sales	(75.7%)	423.0	(72.3%)	496.5	-73.5	-15%
SGA expenses	(21.0%)	117.4	(19.2%)	131.9	-14.5	-11%
Adjusted operating income *1	(3.3%)	18.3	(8.5%)	58.7	-40.4	-69%
Other Income/expenses		-3.1		-1.4	-1.7	122%
Operating income	(2.7%)	15.2	(8.3%)	57.4	-42.1	-73%
Financial income/expenses		-4.1		-4.3	0.2	-4%
Share of profits of investments accounted for using the equity method		0.7		2.7	-2.1	-75%
Income before income taxes	(2.1%)	11.8	(8.1%)	55.8	-44.0	-79%
Income taxes		5.5		16.3	-10.9	-67%
Net income	(1.1%)	6.4	(5.8%)	39.5	-33.1	-84%
Net income attributable to						
owners of the parent	(0.6%)	3.1	(5.1%)	35.1	-32.0	-91%

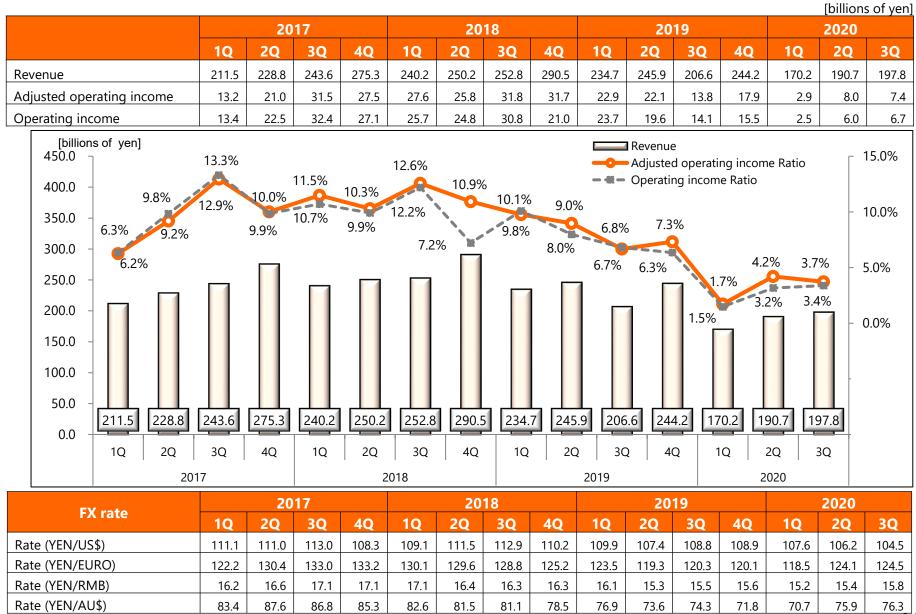
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Summary of quarterly consolidated revenue and operating income (ratio)

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Trade receivables at the end of the quarter were significantly reduced by 40.3 billion yen from the end of the previous fiscal year.

								(bi	llions of yen)
	(A)	(B)	(C)	(A)-(B)		(D)	(E)	(F)	(D)-(E)
	FY20-3Q	Mar '2020	FY19-3Q	change		FY20-3Q	Mar '2020	FY19-3Q	change
Cash and cash equivalents	68.4	62.2	63.7	6.3	Trade and other payables	174.1	188.7	198.6	-14.7
Trade receivables	172.3	212.5	189.7	-40.3	Bonds and borrowings	335.2	338.9	342.2	-3.8
Inventories	308.9	301.2	343.4	7.7	Total liabilities	626.6	642.5	662.9	-15.9
Total current assets	586.3	612.8	645.2	-26.5	(Equity attributable to owners of the parent ratio)	(41.6%)	(40.6%)	(40.5%)	(1.1%)
Total non-current assets	579.2	554.8	563.4	24.5	Total equity	539.0	525.1	545.7	13.9
Total assets	1,165.5	1,167.6	1,208.6	-2.0	Total liabilities and equity	1,165.5	1,167.6	1,208.6	-2.0
Trade receivables incl. non-current Inventories by products	210.3	252.1	226.1	-41.8					
Unit	85.1	76.2	100.8	8.9		(28.8%)	(29.0%)	(28.3%)	(-0.3%)
Parts	105.0	103.0	112.9	2.0	Interest-bearing debt	335.2	338.9	342.2	-3.8
Raw materials, WIP and etc	118.7	122.0	129.6	-3.3	Cash and Cash equivalents	68.4	62.2	63.7	6.3
Total inventories	308.9	301.2	343.4	7.7		(22.9%)	(23.7%)	(23.0%)	(-0.8%)
On hand days (divided by net sales)				(Days)	Net interest-bearing debt	266.8	276.8	278.5	-10.0
Trade receivables	96	99	84	-3					
Inventories	140	118	128	22	Net D/E Ratio	0.55	0.58	0.57	-0.03
Trade payables	44	43	46	1			-		
Net working capital	188	171	164	17					

Net cash provided by (used in) operating activities improved by 36.3 billion yen to positive 56.7 billion yen y-y due to improved working capital.

■ Free cash flows improved by 41.6 billion yen to positive 33.5 billion yen y-y.

FY2020 FY2019 change 1Q-3Q 1Q-3Q 6.4 -33.1 Net income 39.5 44.1 37.7 72.7 33.2 -28.6 4.5 Depreciation and amortization (Increase)decrease in trade/lease receivables 52.6 50.9 1.8 3.2 -6.0 -23.5 39.8 26.6 33.8 (Increase)decrease in inventories Increase(decrease) in trade payables -22.0 -33.4 11.4 -21.1 -46.2 25.1 Others, net Net cash provided by (used in) operating activities 56.7 20.5 36.3 10.2% Cash flow margin for operating activities 3.0% 7.2% -23.3 -28.55.3 Net cash provided by (used in) investing activities Free cash flows 33.5 -8.1 41.6 -29.0 5.4 Net cash provided by (used in) financing activities -34.4

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[billions of yen]

Consolidated earnings forecast for FY2020 remains unchanged from October forecast.

[billions of yen]

	FY2020	FY2019	cha	nge
	Forecast	Actual	amount	%
Revenue	770.0	931.3	-161.3	-17%
Adjusted operating income	(5.2%) 40.0	(8.2%) 76.6	(-3.0%) -36.6	-48%
Operating income	(4.7%) 36.0	(7.8%) 72.8	(-3.1%) -36.8	-51%
Income before income taxes	(4.4%) 34.0	(7.2%) 67.1	(-2.8%) -33.1	-49%
Net income attributable to owners of the parent	(2.6%) 20.0	(4.4%) 41.2	(-1.8%) -21.2	-51%
EBIT	37.6	71.6	-34.0	
Currency	1Q-3Q4QTotalActualForecastForecast	FY2019 Actual	change	
Rate (YEN/US\$) Rate (YEN/EURO) Rate (YEN/RMB) Rate (YEN/AU\$)	106.1105.0105.7122.8120.0121.815.415.015.374.272.073.6	108.7 120.8 15.7 74.1	-3.0 1.0 -0.4 -0.5	For FX sensitivity, please refer to appendix 1.
Cash dividend per share (yen) *1	to be determined	60	-	

*1 "Cash dividend per share": The Company will pay dividends linked to its consolidated business results twice, interim and year end, in the fiscal year and aim to achieve a consolidated dividend payout ratio of approx. 30% or more.

Consolidated revenue forecast by geographic region

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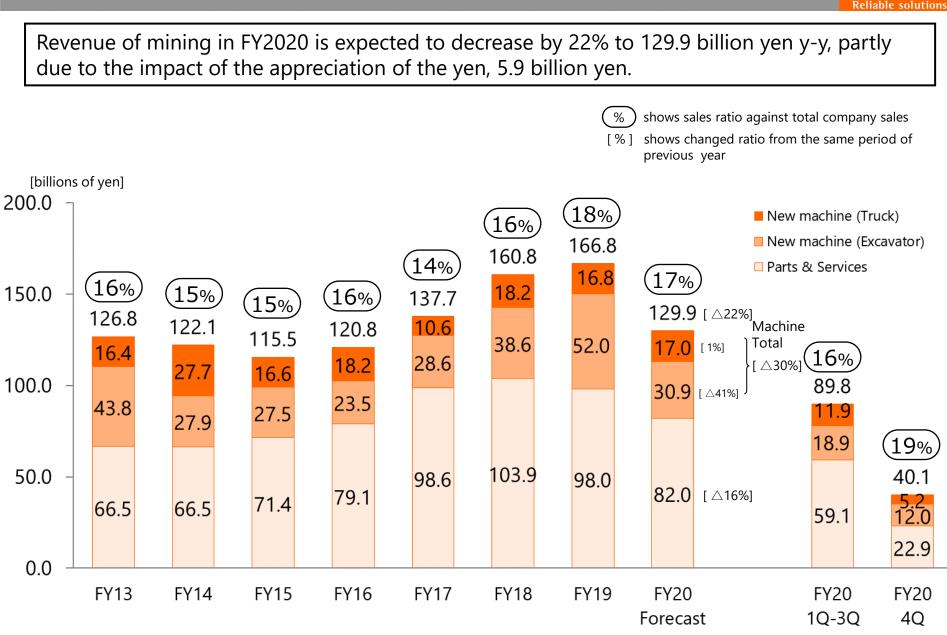
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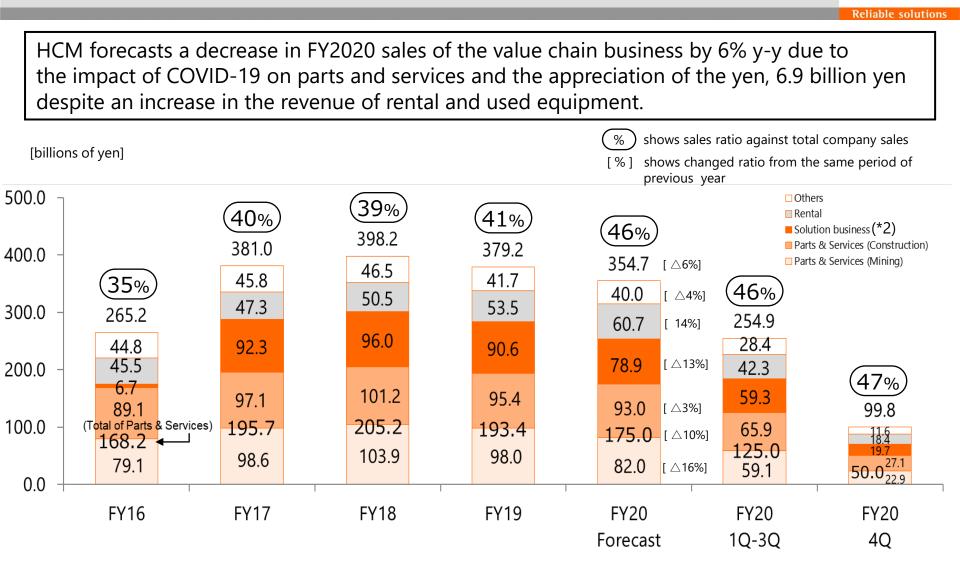
Due to the impact of COVID-19 and 16.5 billion yen of the negative impact of forex, consolidated sales revenue is expected to decrease by 161.3 billion yen y-y.

(billions of yen)

	FY2020		FY20		change			
	Forec	ast	Actu	al	amount	%		
Japan	196.4	26%	205.6	22%	-9.2	-4%		
Asia	48.9	6%	85.9	9%	-37.0	-43%		
India	43.5	6%	50.7	5%	-7.2	-14%		
Oceania	136.4	18%	146.0	16%	-9.6	-7%		
Europe	75.5	10%	103.6	11%	-28.1	-27%		
N.America	107.4	14%	173.4	19%	-66.0	-38%		
L.America	11.7	2%	12.9	1%	-1.2	-9%		
Russia-CIS	24.7	3%	32.6	4%	-7.9	-24%		
M.East	12.0	2%	7.6	1%	4.4	59%		
Africa	31.3	4%	38.0	4%	-6.8	-18%		
China	82.3	11%	75.0	8%	7.3	10%		
Total	770.0	100%	931.3	100%	-161.3	-17%		
Overseas ratio	74%		78%					

Mining revenue forecast





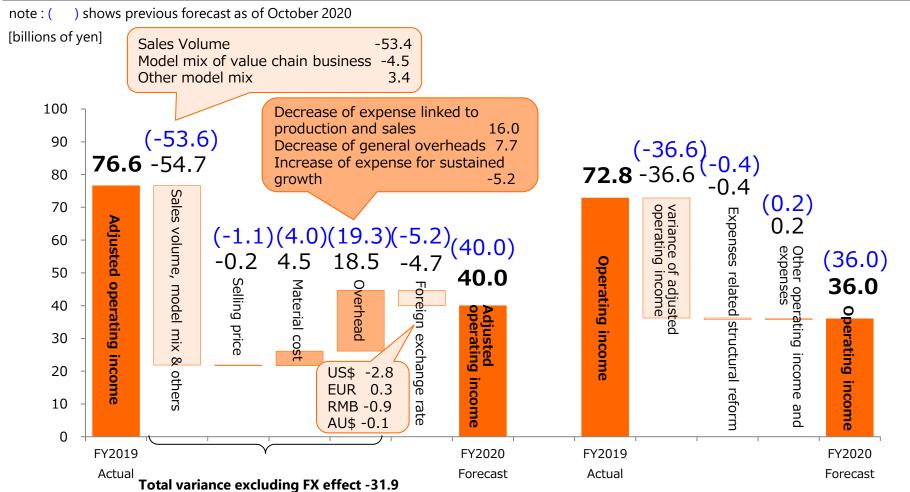
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Adjusted operating income for FY2020 is expected to decrease by 36.6 billion yen y-y due to a decrease in sales volume and model mix caused by the impact of the COVID-19, the fall in the selling price and the appreciation of the yen, although there is a reduction in overheads cost and material cost.



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The forecast exchange rate for FY2020 4Q was set within the expected fluctuation range for each currency.

FX rate and FX sensitivity

[billions of yen]

	FX I	rate	FX sensitivity (4Q)					
Currency	FY20 Forecast	FY19 Actual	Condition	Revenue	Adjusted operating income			
US\$	105.7	108.7	Impact by 1 yen depreciation	0.4	0.3			
EURO	121.8	120.8	Impact by 1 yen depreciation	0.2	0.1			
RMB	15.3	15.7	Impact by 0.1 yen depreciation	0.2	0.1			
AU\$	73.6	74.1	Impact by 1 yen depreciation	0.5	0.1			

Appendix 2: Detail of mining revenue

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			FY19FY20ActualForecast						Change	
		1-3Q	4Q	Year	1-3Q	4Q	Year	1-3Q	4Q	Year
America	Excavator	11.2	7.1	18.2	7.9	3.4	11.3	-3.3	-3.7	-6.9
	Dump Truck	3.0	0.8	3.9	0.9	1.6	2.5	-2.1	0.7	-1.4
	Total	14.2	7.9	22.1	8.8	5.0	13.8	-5.4	-2.9	-8.3
Europe, Africa	Excavator	16.8	6.2	23.0	10.8	6.5	17.3	-6.0	0.3	-5.7
and Middle East	Dump Truck	9.9	3.0	12.9	9.6	3.9	13.5	-0.4	0.9	0.6
	Total	26.7	9.2	35.9	20.4	10.4	30.8	-6.3	1.2	-5.1
Asia & Oceania	Excavator	57.1	16.3	73.4	36.3	17.0	53.3	-20.8	0.7	-20.1
	Dump Truck	21.3	11.7	32.9	22.7	6.6	29.3	1.4	-5.1	-3.6
	Total	78.3	28.0	106.3	59.0	23.6	82.6	-19.4	-4.4	-23.8
China	Excavator	0.6	0.1	0.6	0.4	0.4	0.8	-0.2	0.3	0.2
	Dump Truck	0.1	0.0	0.1	0.1	0.0	0.1	-0.1	0.0	-0.1
	Total	0.7	0.1	0.8	0.4	0.4	0.9	-0.2	0.4	0.1
Japan	Excavator	1.3	0.4	1.7	0.9	0.7	1.6	-0.4	0.3	-0.1
	Dump Truck	0.0	0.0	0.0	0.3	0.0	0.3	0.3	-0.0	0.3
	Total	1.3	0.4	1.7	1.2	0.7	1.9	-0.1	0.3	0.2
Total	Excavator	86.9	30.1	116.9	56.3	28.0	84.3	-30.6	-2.1	-32.6
	Dump Truck	34.3	15.5	49.8	33.5	12.1	45.6	-0.8	-3.4	-4.2
	Total	121.2	45.6	166.8	89.8	40.1	129.9	-31.4	-5.5	-36.9

The amortizations of PPA are included in the adjusted operating income of the solution business. The amounts of 0.3 billion yen are included in the third quarter of FY2020, and in the 1.1 billion yen in the forecast for FY2020.

EV2020	Reportable	e segment		
FY2020 1Q-3Q Actual	Construction Machinery Business	Solution Business	Adjustments*1	Total
Revenue	499.5	61.6	-2.4	558.7
Adjusted operating income	2.6% 12.9	8.7% 5.4	_	3.3% 18.3

	Reportable segment			
FY2020 Forecast	Construction Machinery Business	Solution Business	Adjustments *1	Total
Revenue	691.1	78.9	0.0	770.0
Adjusted operating income	4.8% 33.5	8.2% 6.5	-	5.2% 40.0

*1: Adjustments represent eliminations of intersegment transactions and amounts of companies that do not belong to any operation segment.

[billions of yen]

[billions of yen]

We have chosen to align our activities with 10 of the 17 SDG's. Topics in this explanatory material are shown together with their corresponding SDG icon.



SUSTAINABLE GOALS DEVELOPMENT GOALS TO TRANSFORM OUR WORLD

HITACHI

Cautionary Statement

This material contains forward-looking statements that reflect management's views and assumptions in the light of information currently available with respect to certain future events, including expected financial position, operating results, and business strategies. Actual results may differ materially from those projected, and the events and results of such forward-looking assumptions cannot be assured.

Factors that may cause actual results to differ materially from those predicted by such forwardlooking statements include, but are not limited to, changes in the economic conditions in the Company's principal markets; changes in demand for the Company's products, changes in exchange rates, and the impact of regulatory changes and accounting principles and practices.

END

For further inquiries:

Corporate Brand & Communications Div.

@Hitachi Construction Machinery Co., Ltd.