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Explanatory Meeting for Business Results for the First Quarter ended June 30, 2021

July 28, 2021

Hidehiko Matsui Executive Officer, President, Marketing Div.

Keiichiro Shiojima Executive Officer, CFO

@Hitachi Construction Machinery Co., Ltd.



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1. Regional Market Environments and Projections

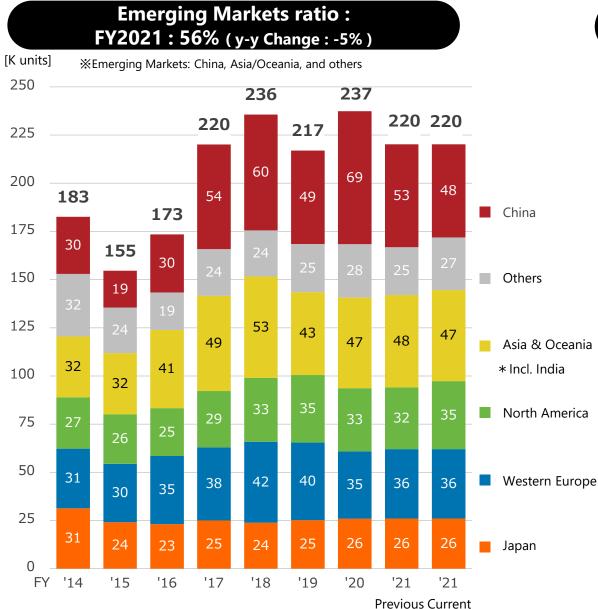
Hidehiko Matsui

Executive Officer, President, Marketing Div.

Global Demand Trend for Hydraulic Excavators

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Outlook Outlook

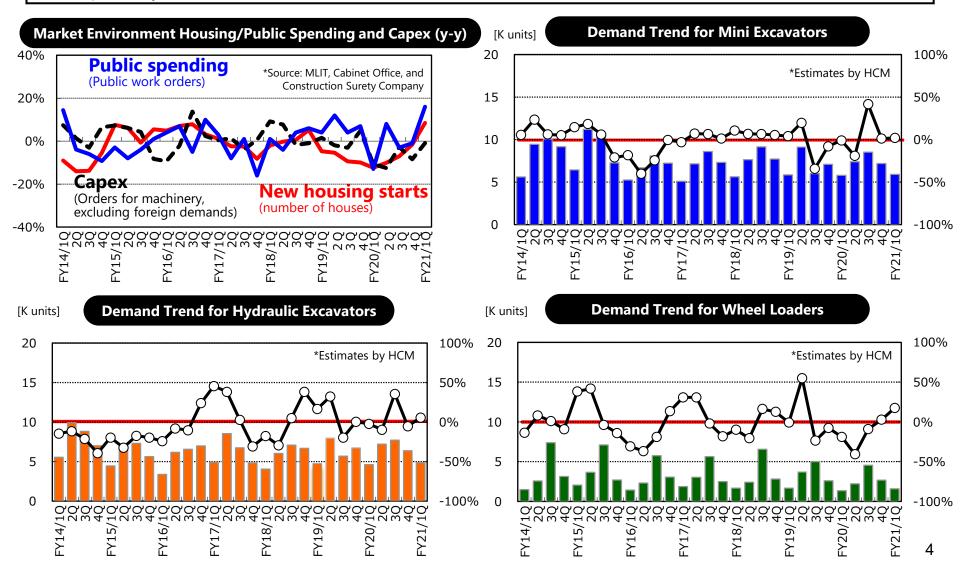
Year-on-Year Change by Region

Estimates by HCM, Excluding Chinese manufacturersDistributing, copying, or forwarding prohibited

	'20	'21
Total	+9%	-7%
China	+42%	-30%
Russia,CIS,	-7%	1.00/
E Europe	-/%	+0%
Africa	+10%	-10%
Middle East	+10%	+0%
Latin	+34%	-0%
Others	+11%	-2%
Asia	+12%	+5%
India	+5%	-4%
Oceania	+16%	-1%
Asia & Oceania	+9%	+1%
N America	-6%	+8%
W Europe	-13%	+3%
Japan	+3%	+0%

Japan: First Quarter (from April to June 2021)

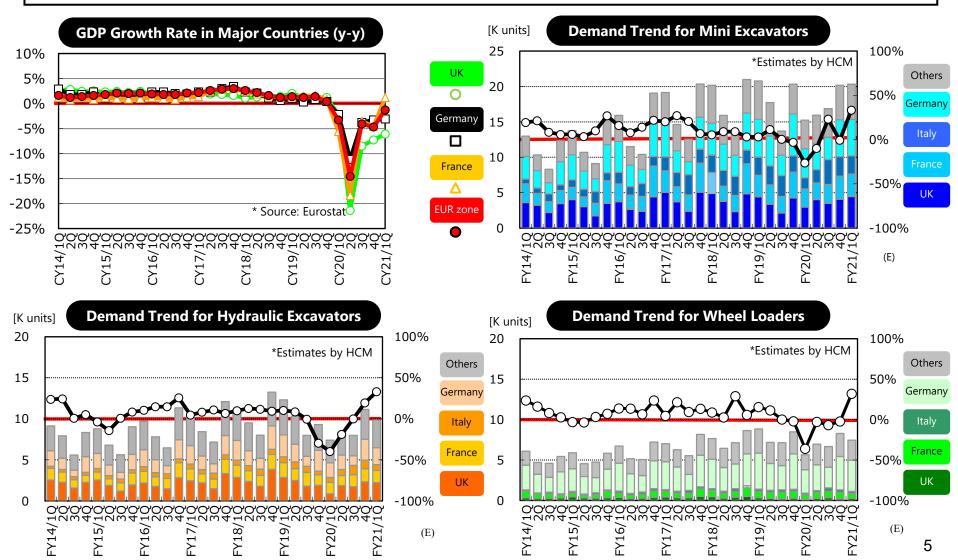
Housing investment and public investment increased. Capital investment improved at the level of the last FY.
Demand increased: Hydraulic excavators +6% y-y, Mini excavators +2% y-y, Wheel loaders +17% y-y, respectively.



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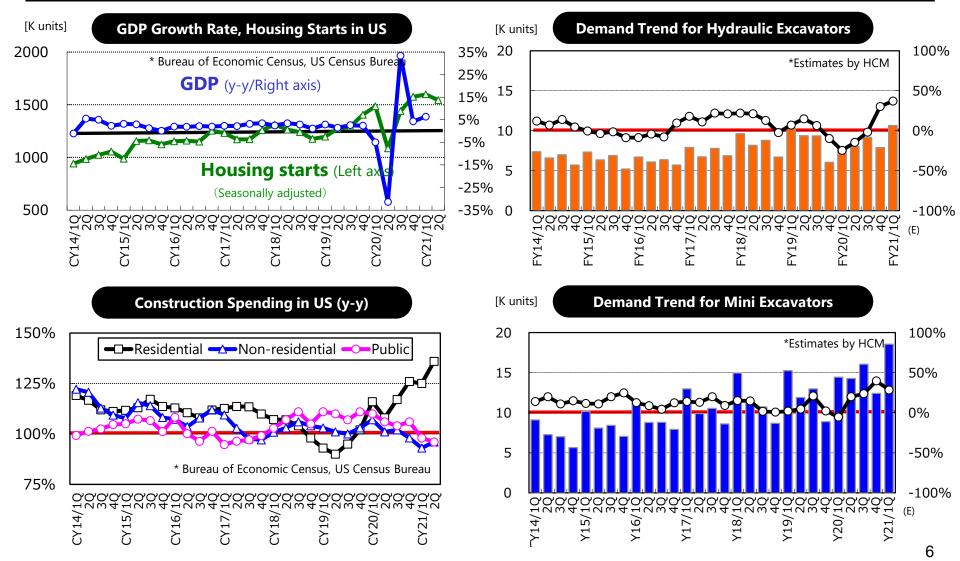
Europe: First Quarter (from April to June 2021)

- Throughout the Eurozone, GDP growth rates have been on an improving trend.
- Demand increased significantly: Hydraulic excavators +33% y-y, Mini excavators +33% y-y, Wheel loaders +32% y-y, respectively.



North America: First Quarter (from April to June 2021)

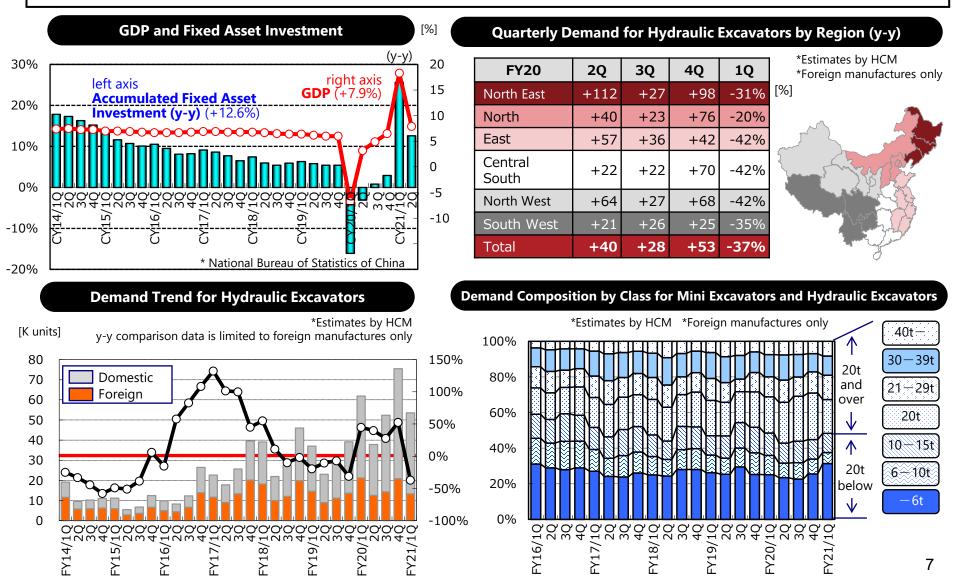
- Housing starts and construction spending in residential were upward trend. Non-residential and public work remained at the same level of the previous year.
- Demand significantly increased: Hydraulic excavators +37% y-y, Mini excavators +28% y-y, respectively.



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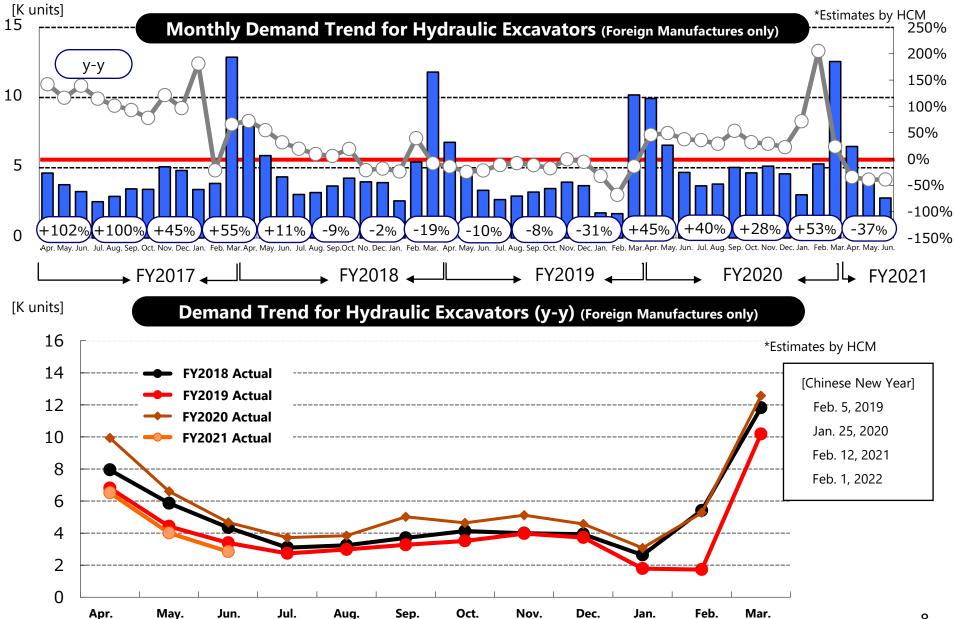
■ The GDP growth rate was +7.9%.

Demand for hydraulic excavators in China decreased. -37% y-y, Foreign manufactures only.



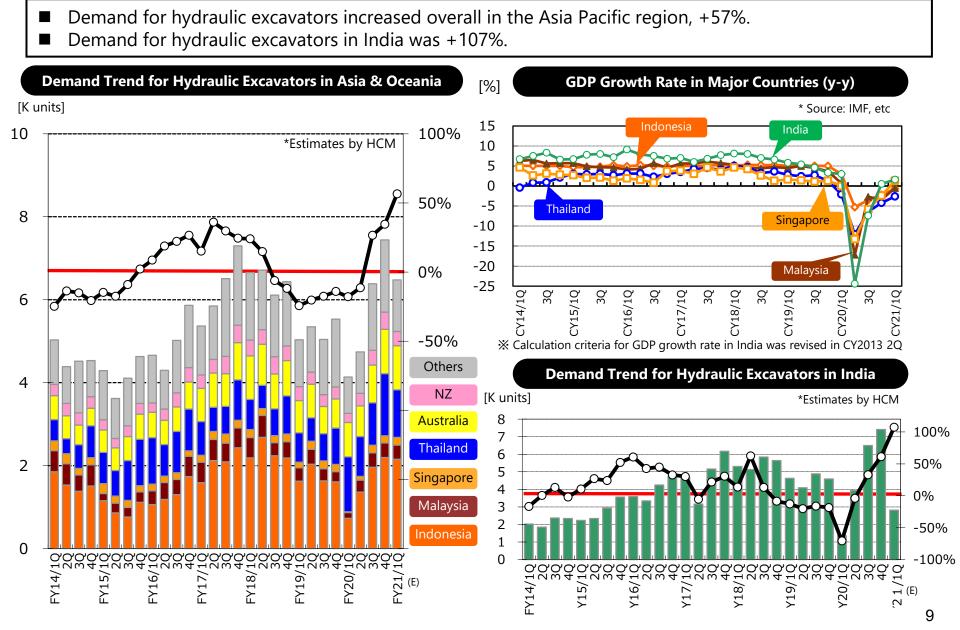
Supplemental Information: China (from April to June 2021)

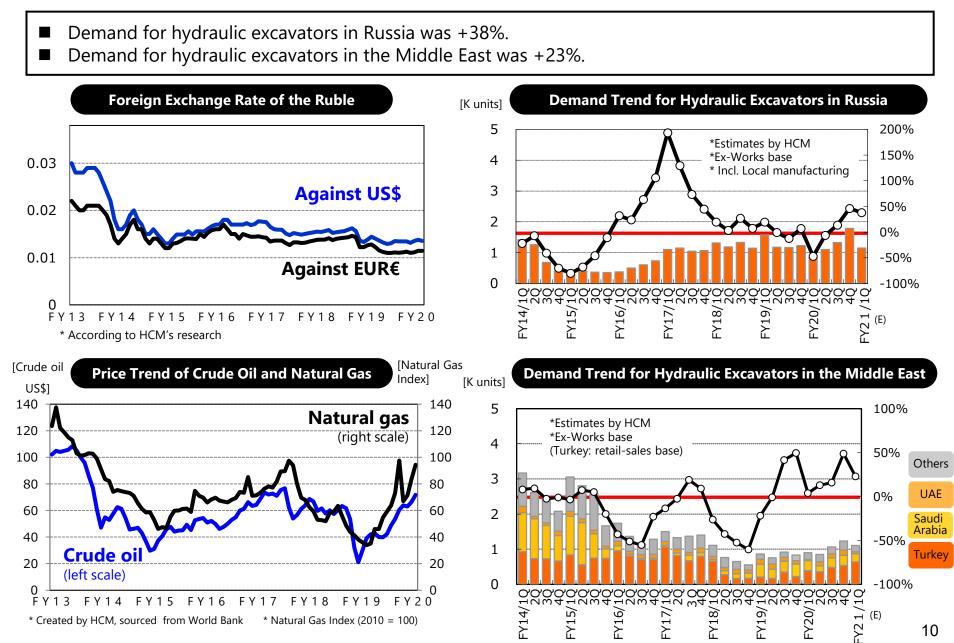
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Asia Oceania, and India: First Quarter (from April to June 2021)

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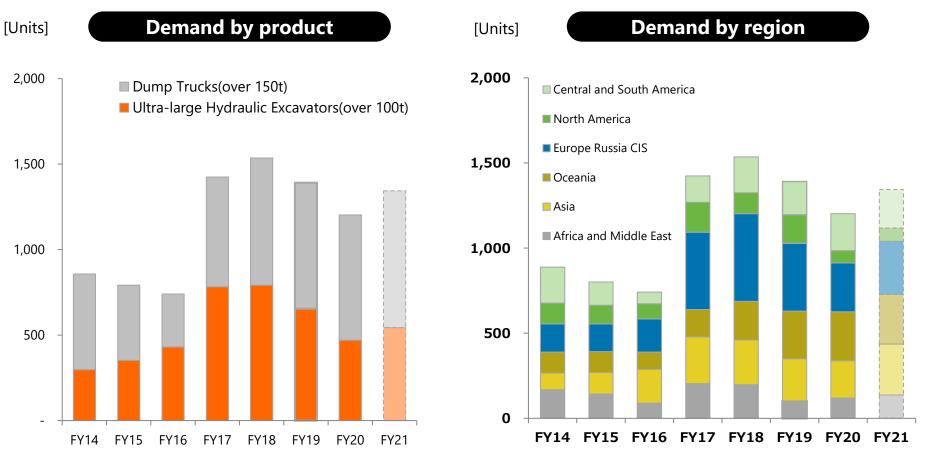




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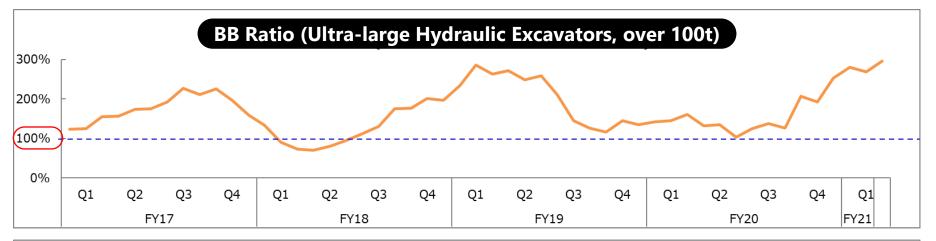
Demand forecast for mining machinery in FY2021 is expected to increase +15% y-y.
Demand from hard-rock mines has been solid. Demand for hydraulic excavator over 100t increased for small and medium sized mines and constructors.

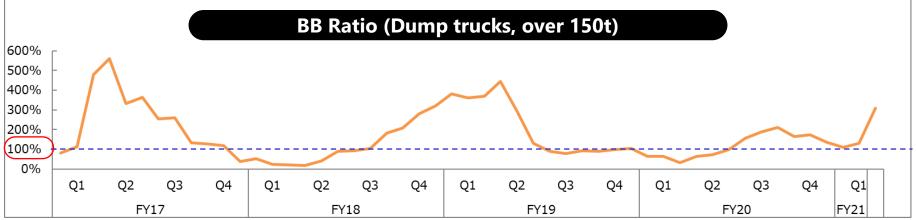
Ultra-large Hydraulic Excavators (over 100t), Dump Trucks(over 150t)



☆ According to HCM's research

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* Book-to-Bill(BB) Ratio = Bookings (Orders received)/Billings (Value of shipment)

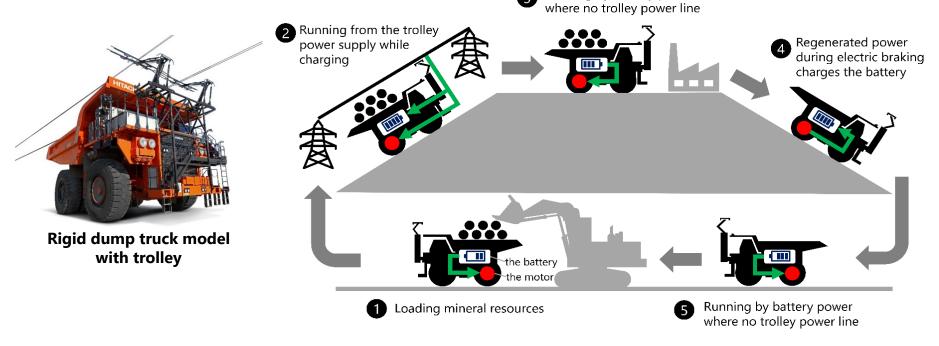
Non-consolidated basis (average of 6 months)

Topic 1 : Beginning Joint Development of a Full Battery Rigid Dump Truck with ABB

Toward realization of "Net Zero Emissions Mining," aiming to start experiments at a customer's mine by mid-2024

Limit the volume of batteries by a trolley charging system

- Control initial and lifecycle costs
- Reduce vehicle weight to maximize payload capacity.
- No need to stop for recharging; realize a high operating rate.



Running by battery power





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Topic 2: Strengthening marketing and sales in Southeast Asia

User testing of the excavators for civil construction use is underway from April 2021.

- Considering the best-suited specifications and structure for urban civil construction
- Reflecting the voices of local customers in product development

Accelerating the expansion of used equipment businesses, and deepening value chain business

- Procuring local used equipment and expanding them as our guaranteed and refurbished ones
- Creating high-quality used equipment from our rental machines
- ConSite[®] provides manufacturer-quality maintenance and service after the sale









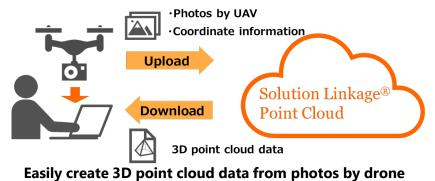
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Topic 3: Strengthening of Solution Linkage[®] Series

Launch of Solution Linkage® Point Cloud

Possible to create 3D point cloud data from photos by drone with processing in the cloud







ICT and IoT solutions "Solution Linkage[®]" solve the customer's issues of "improving safety," "increasing productivity," and "reducing lifecycle costs".



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Topic 4: Please Cheer for Nakayama's Success!

Yukie Nakayama, Japanese Representative of Clay Target Shooting at Tokyo 2020. She Will Compete in Trap Women and Trap Mixed.



Profile

Joined the company in 1997. After playing softball until high school, switched to clay target shooting when she joined the company.

Participating in clay target shooting for 24 years and now competing in her fifth Olympics.

Please cheer for Nakayama!



Our information magazine TIERRA+ Vol.134

<u>"Recommendations for watching clay target</u> <u>shooting</u>"

Introducing the appeal of clay target shooting events. Please take a look. (Japanese Only)

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2. Business Results for the First Quarter ended June 30, 2021 (April 1, 2021 - June 30, 2021)

Keiichiro Shiojima

Executive Officer, CFO

In the first quarter of the current fiscal year, despite the impact of COVID-19, revenue increased by 34% y-y and adjusted operating income increased by 303%, partly due to the impact of yen depreciation of 14.5 billion yen.

FY2021 FY2020 change 10 10 228.1 170.2 34% Revenue 5.2% Adjusted operating income *1 11.8 1.7% 2.9 303% 5.2% 11.9 1.5% 2.5 374% Operating income Income before income taxes 5.3% 12.0 1.1% 1.8 572% Net income attributable to 7.1 0.1% 0.2 owners of the parent 3.1% 369% EBIT *2 5.5% 1.6% 2.7 12.7Rate (YEN/US\$) 109.5 107.6 1.9 132.0 118.5 13.5 Rate (YEN/EURO) FX rate 17.0 15.2 1.8 Rate (YEN/RMB) Rate (YEN/AU\$) 84.3 70.7 13.7

*1 "Adjusted operating income" is calculated by excluding "Other income" and "Other expenses" from "Operating Income" listed in Consolidated Statements of Income.

*2 "EBIT" stands for Earnings Before Interests and Taxes, and is calculated by excluding "Interest income" and "Interest expenses" from "Income before income taxes"

[billions of ven]

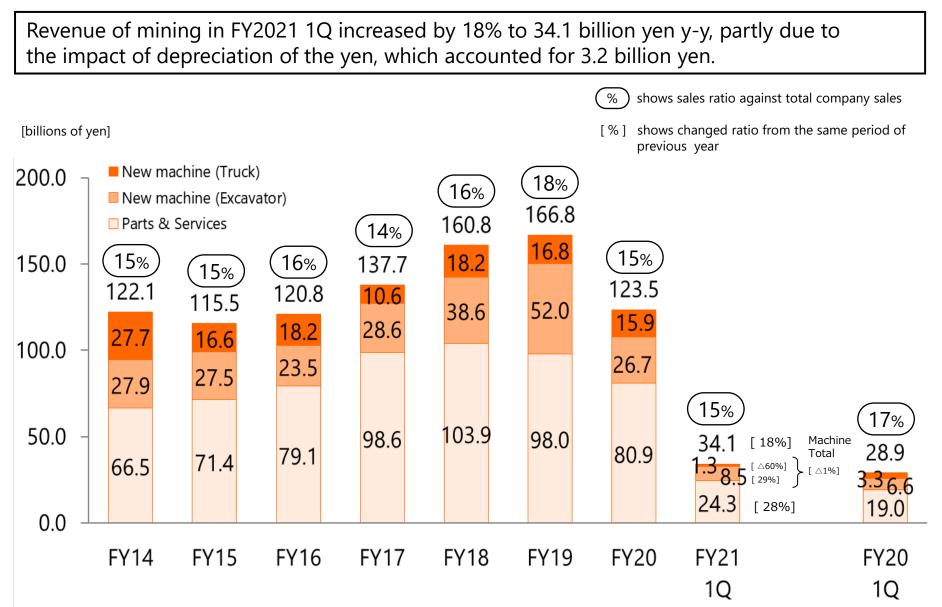
Revenue increased in each region except China y-y; consolidated revenue increased by 58.0 billion yen.

						[billions of yen]
	FY2	021	FY20)20	chan	ge
	1Q 1Q			amount	%	
Japan	43.2	19%	39.9	23%	3.3	8%
Asia	16.3	7%	9.2	5%	7.1	77%
India	9.9	4%	4.8	3%	5.1	107%
Oceania	39.7	17%	33.1	19%	6.6	20%
Europe	31.4	14%	13.5	8%	17.9	132%
N.America	42.1	18%	27.9	16%	14.2	51%
L.America	4.7	2%	2.8	2%	1.9	67%
Russia-CIS	7.6	3%	4.3	3%	3.3	77%
M.East	6.5	3%	3.3	2%	3.2	95%
Africa	9.3	4%	6.2	4%	3.1	49%
China	17.5	8%	25.1	15%	-7.5	-30%
Total	228.1	100%	170.2	100%	58.0	34%
Overseas ratio	81%		77%			

Mining revenue

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Value chain^{*1} revenue

Revenue of the value chain business in FY2021 1Q increased by 20% to 95.0 billion yen y-y, partly due to the impact of depreciation of the yen, which accounted for 7.0 billion yen. shows sales ratio against total company sales % [billions of yen] Others 500.0 [%] shows changed ratio from the same period of Rental previous year 39% Solution business (* 2) 40% 41% Parts & Services (Construction) 398.2 43% 381.0 379.2 Parts & Services (Mining) 400.0 351.8 46.5 41.7 45.8 35% 40.2 50.5 47.3 53.5 300.0 265.2 60.1 96.0 44.8 92.3 90.6 79.1 45.5 200.0 6.7 42% 97.1 101.2 46% 95.4 89.1 91.6 [20%] 78.9 Total of Parts & Services) 100.0 205.2 195.7 193.4172.5 24%] 168.2 [18%[`] 103.9 [9%] 98.0 98.6 24.8 [25%] 79.1 80.9 [26%] 38.9 28% 0.0 FY16 FY17 **FY18** FY19 FY20 FY21 FY20

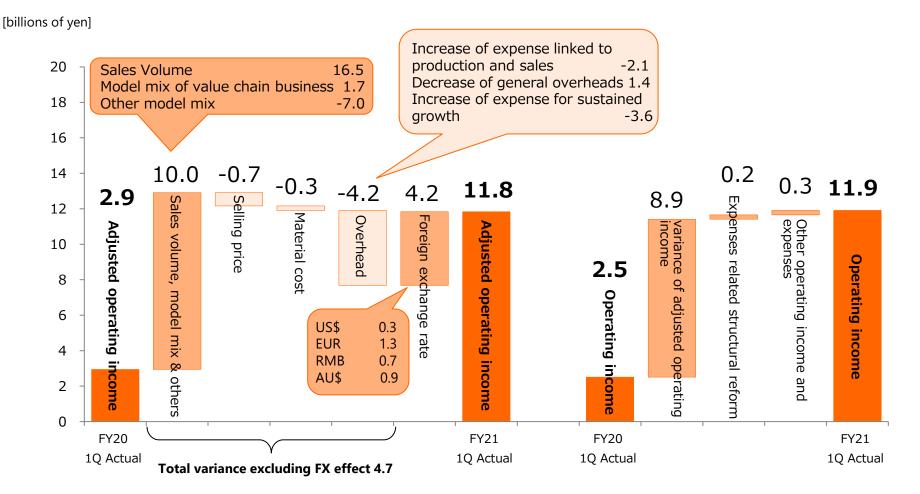
(*1) Value chain: Total of Parts & services, Solution business, Rental etc. other than new machine sales.

(*2) Solution business: The business segment primarily intends to provide development, production, distribution of parts and service solutions for mining facilities and equipment after the sales made that are not included in the construction machinery business segment.

1Q

1Q

Adjusted operating income increased by 8.9 billion yen y-y due to the impact of increased sales volume and model mix, despite increased overheads.



[billions of yen]

SG&A expenses increased by 7.6 billion yen to 44.2 billion yen y-y.

	FY202	1	FY202	0	chan	ge
	1Q		1Q		amount	%
Revenue		228.1		170.2	58.0	34%
Cost of Sales	(75.4%)	172.1	(76.7%)	130.6	41.5	32%
SGA expenses	(19.4%)	44.2	(21.5%)	36.6	7.6	21%
Adjusted operating income *1	(5.2%)	11.8	(1.7%)	2.9	8.9	303%
Other Income/expenses		0.1		-0.4	0.5	-
Operating income	(5.2%)	11.9	(1.5%)	2.5	9.4	374%
Financial income/expenses		-1.1		-0.8	-0.2	29%
Share of profits of investments accounted for using the equity method		1.2		0.1	1.1	-
Income before income taxes	(5.3%)	12.0	(1.1%)	1.8	10.2	572%
Income taxes		4.2		0.6	3.6	602%
Net income	(3.4%)	7.8	(0.7%)	1.2	6.7	557%
Net income attributable to						
owners of the parent	(3.1%)	7.1	(0.1%)	0.2	6.9	-

*1 "Adjusted operating income" is calculated by excluding "Other income" and

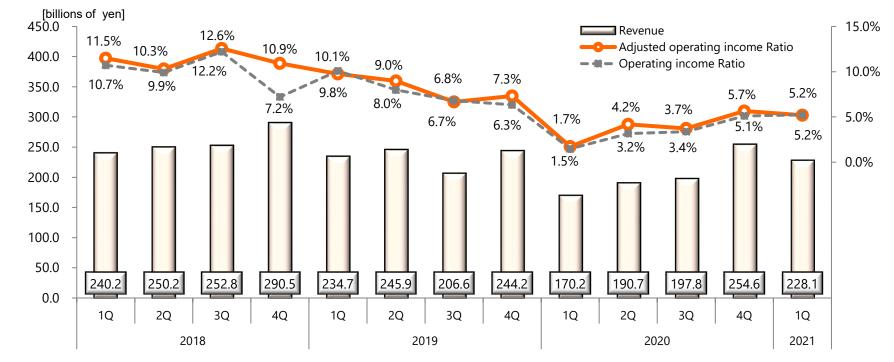
"Other expenses" from "Operating Income" listed in Consolidated Statements of Income.

Summary of quarterly consolidated revenue and operating income (ratio)

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												[billior	ns of yen]
		20	18		2019			2020			2021		
	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q
Revenue	240.2	250.2	252.8	290.5	234.7	245.9	206.6	244.2	170.2	190.7	197.8	254.6	228.1
Adjusted operating income	27.6	25.8	31.8	31.7	22.9	22.1	13.8	17.9	2.9	8.0	7.4	14.4	11.8
Operating income	25.7	24.8	30.8	21.0	23.7	19.6	14.1	15.5	2.5	6.0	6.7	13.0	11.9



FX rate	2018			2019			2020				2021		
FA fate	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q
Rate (YEN/US\$)	109.1	111.5	112.9	110.2	109.9	107.4	108.8	108.9	107.6	106.2	104.5	105.9	109.5
Rate (YEN/EURO)	130.1	129.6	128.8	125.2	123.5	119.3	120.3	120.1	118.5	124.1	124.5	127.7	132.0
Rate (YEN/RMB)	17.1	16.4	16.3	16.3	16.1	15.3	15.5	15.6	15.2	15.4	15.8	16.4	17.0
Rate (YEN/AU\$)	82.6	81.5	81.1	78.5	76.9	73.6	74.3	71.8	70.7	75.9	76.3	81.8	84.3

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Total current assets decreased by 4.8 billion yen y-y due to a decrease of 16.0 billion yen in trade receivables.

								[bi	lions of yen]
	(A)	(B)	(C)	(A)-(B)		(D)	(E)	(F)	(D)-(E)
	FY21-1Q	Mar '2021	FY20-1Q	change		FY21-1Q	Mar '2021	FY20-1Q	change
Cash and cash equivalents	72.7	80.3	71.0	-7.7	Trade and other payables	191.9	199.2	166.6	-7.3
Trade receivables	195.2	211.2	176.2	-16.0	Bonds and borrowings	328.3	329.5	343.9	-1.2
Inventories	308.3	297.8	310.3	10.5	Total liabilities	646.8	651.3	626.5	-4.5
Total current assets	612.3	617.2	593.3	-4.8	(Equity attributable to owners of the parent ratio)	(42.6%)	(42.1%)	(41.2%)	(0.5%)
Total non-current assets	612.2	603.4	562.6	8.8	Total equity	577.7	569.2	529.4	8.5
Total assets	1,224.5	1,220.6	1,155.9	4.0	Total liabilities and equity	1,224.5	1,220.6	1,155.9	4.0
Trade receivables incl. non-current	236.0	252.7	215.3	-16.6					
Inventories by products									
Unit	84.4	77.3	83.5	7.1		(26.8%)	(27.0%)	(29.8%)	(-0.2%)
Parts	104.3	102.3	108.4	2.0	Interest-bearing debt	328.3	329.5	343.9	-1.2
Raw materials, WIP and etc	119.6	118.2	118.4	1.3	Cash and Cash equivalents	72.7	80.3	71.0	-7.7
Total inventories	308.3	297.8	310.3	10.5	Net interest-bearing debt	(20.9%)	(20.4%)	(23.6%)	(0.5%)
On hand days(divided by revenue)				(Days)	Debt	255.6	249.2	272.9	6.4
Trade receivables	99	113	91	-14					
Inventories	129	134	131	-5	Net D/E Ratio	0.49	0.48	0.57	0.01
Trade payables	47	49	40	-3					
Net working capital	178	194	178	-16					

Net cash provided by (used in) operating activities increased to a positive 6.7 billion yen.

FY2021 **FY2020** change **10 10** 7.8 1.2 6.7 Net income Depreciation and amortization 21.2 13.3 12.9 11.8 8.2 1.6 (Increase)decrease in trade/lease receivables 18.6 41.9 -23.3 (Increase)decrease in inventories -10.3 -2.8-7.5 Increase(decrease) in trade payables 9.1 0.9 19.9 -19.2 -10.7 20.1 -23.6 Others, net -11.4 -12.3 6.7 21.4 Net cash provided by (used in) operating activities -14.8 2.9% Cash flow margin for operating activities 12.6% -9.7% Net cash provided by (used in) investing activities -8.2 -9.3 1.1 -1.5 12.2 -13.7 Free cash flows -2.3 Net cash provided by (used in) financing activities -6.6 -4.3

FY2021 Consolidated Statement of Income is expected to be the same as the previous forecast.

[billions of yen]

	FY2021	FY2020	cha	nge
	Forecast	Actual	amount	%
Revenue	880.0	813.3	66.7	8%
Adjusted operating income	(7.0%) 62.0	(4.0%) 32.7	(3.0%) 29.3	90%
Operating income	(6.6%) 58.0	(3.5%) 28.2	(3.1%) 29.8	105%
Income before income taxes	(6.4%) 56.0	(3.1%) 25.6	30.4	119%
Net income attributable to owners of the parent	(3.7%) 32.3	(1.3%) 10.3	(2.4%) 22.0	212%
EBIT	58.8	28.7	30.0	
Currency	1Q2Q-4QTotalActualForecastForecast	FY2020 Actual	change	
Rate (YEN/US\$)	109.5 105.0 106.0	106.0	0.0	For FX
Rate (YEN/EURO) Rate (YEN/RMB) Rate (YEN/AU\$)	132.0125.0126.917.016.016.284.380.081.0	124.6 15.7 76.0	2.3 0.5 5.0	sensitivity, please refer to appendix 1.
Cash dividend per share (yen) *1	to be determined	20		

*1 "Cash dividend per share": The Company will pay dividends linked to its consolidated business results twice, interim and year end, in the fiscal year and aim to achieve a consolidated dividend payout ratio of approx. 30% or more.

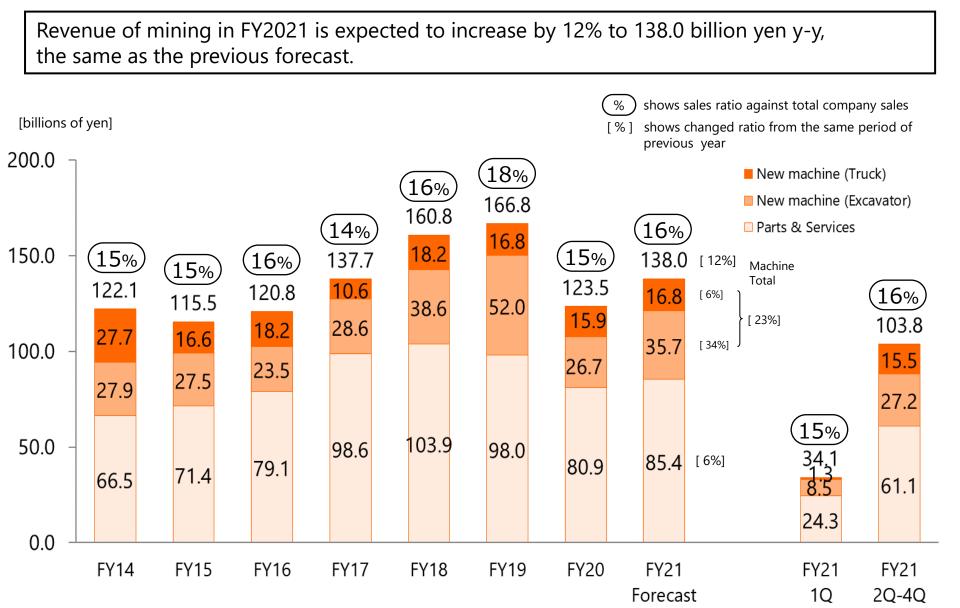
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Consolidated revenue for FY2021 is expected to increase by 66.7 billion yen y-y, due to an increase in other regions, although decreasing in China, India, and Africa.

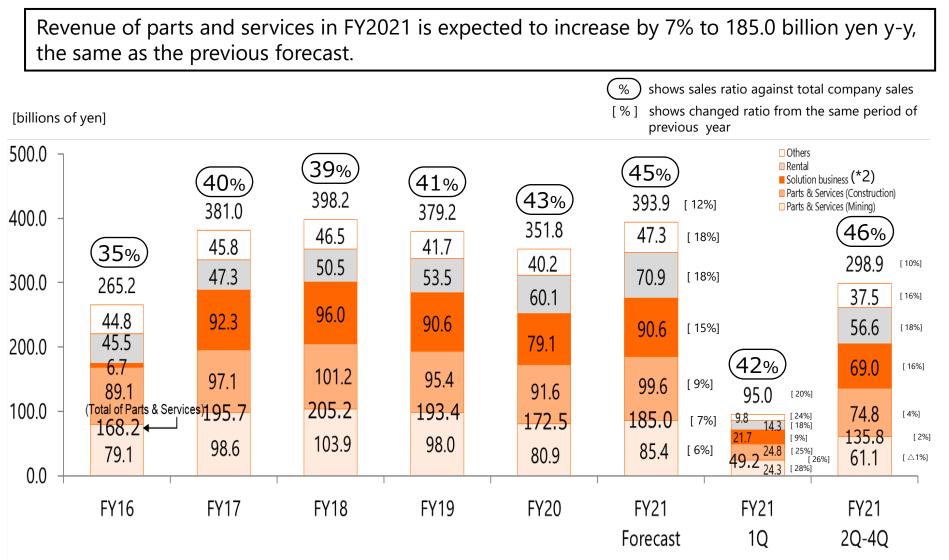
(billions of yen)

					(U)	mons of yen)
	FY2021		FY20		cha	nge
	Forec	ast	Actual		amount	%
Japan	211.5	24%	203.3	25%	8.1	4%
Asia	68.9	8%	52.7	6%	16.2	31%
India	46.8	5%	50.0	6%	-3.3	-7%
Oceania	145.0	16%	139.9	17%	5.0	4%
Europe	99.0	11%	87.8	11%	11.2	13%
N.America	149.4	17%	107.2	13%	42.2	39%
L.America	14.2	2%	10.9	1%	3.4	31%
Russia-CIS	34.7	4%	22.7	3%	12.0	53%
M.East	20.5	2%	16.1	2%	4.5	28%
Africa	30.3	3%	33.6	4%	-3.3	-10%
China	59.6	7%	89.1	11%	-29.5	-33%
Total	880.0	100%	813.3	100%	66.7	8%
Overseas ratio	76%		75%			

Mining revenue forecast



Value chain^{*1} revenue forecast



(*1) Value chain: Total of Parts & services, Solution business, Rental etc. other than new machine sales.

(*2) Solution business: The business segment primarily intends to provide development, production, distribution of parts and service solutions for mining facilities and equipment after the sales made that are not included in the construction machinery business segment.

Comparison of consolidated income forecast

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Adjusted operating income for FY2021 is expected to increase by 29.3 billion yen y-y due to an increase in sales volume and model mix and depreciation of the yen, although there is an increase in material costs and overheads costs.) shows previous forecast as of April 2021 note : (Sales Volume 15.4 Model mix of value chain business14.3 Increase of expense linked to Other model mix 15.2 [billions of yen] production and sales -8.8 Decrease of general overheads 2.6 (-0.9)(-0.2)100 Increase of expense for sustained 7.3 -14.6 (52.6)arowth -14.1 90 50.8 Selling price Material (-20.3)-20.3 Sales 80 (0.9)(62.0)l cost (-1.9)0.9 Overhead 70 58.0 volume, 62.0 6.2 29.3) Expenses related structural reform 32.7 29.3 60 Foreign exchange rate Adjusted variance income Adjusted op<mark>erating</mark> model Other operating income and expenses 50 28.2 Operating mix & 40 US\$ 0.5 of adjusted operating operating **Operating** EUR 1.3 others 30 **RMB** 0.9 1.2 AU\$ income 20 income income income 10 0 FY20 FY21 FY20 FY21 Actual Forecast Actual Forecast **Total variance excluding FX effect 23.1**

The forecast exchange rate for FY2021 was set within the expected fluctuation range for each currency.

FX rate and FX sensitivity

		FX I	rate		FX sensitivity (20	FX sensitivity (2Q-4Q)			
Currency		FY21		FY20			Adjusted		
currency	1Q	2Q-4Q	Total	Actual	Condition	Revenue	operating		
	Actual	Forecast	Forecast				income		
US\$	109.5	105.0	106.0	106.0	Impact by 1 yen depreciation	1.7	1.3		
EURO	132.0	125.0	126.9	124.6	Impact by 1 yen depreciation	0.5	0.4		
RMB	17.0	16.0	16.2	15.7	Impact by 0.1 yen depreciation	0.3	0.1		
AU\$	84.3	80.0	81.0	76.0	Impact by 1 yen depreciation	1.6	0.2		

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			FY20 Actual			FY21 Forecast			Change	
		1Q	2-4Q	Year	1Q	2-4Q	Year	1Q	2-4Q	Year
America	Excavator	3.2	7.3	10.6	1.9	4.8	6.8	-1.3	-2.5	-3.8
	Dump Truck	0.3	1.8	2.1	0.7	1.8	2.5	0.4	0.0	0.4
	Total	3.5	9.1	12.7	2.6	6.6	9.2	-0.9	-2.5	-3.4
Europe, Africa	Excavator	3.2	12.1	15.3	6.2	14.7	20.8	2.9	2.6	5.5
and Middle East	Dump Truck	2.0	10.3	12.2	3.7	10.2	13.9	1.8	-0.1	1.7
	Total	5.2	22.4	27.6	9.9	24.8	34.7	4.7	2.5	7.2
Asia & Oceania	Excavator	11.9	37.7	49.6	16.2	48.4	64.6	4.3	10.7	15.0
	Dump Truck	7.7	23.1	30.8	5.1	21.4	26.5	-2.6	-1.7	-4.3
	Total	19.7	60.8	80.5	21.4	69.8	91.1	1.7	8.9	10.7
China	Excavator	0.2	0.5	0.7	0.2	0.4	0.6	-0.0	-0.1	-0.1
	Dump Truck	0.0	0.1	0.1	0.0	0.1	0.1	0.0	0.1	0.1
	Total	0.2	0.6	0.8	0.2	0.5	0.7	-0.0	-0.0	-0.1
Japan	Excavator	0.3	1.3	1.6	0.1	1.5	1.6	-0.1	0.2	0.0
	Dump Truck	0.0	0.4	0.4	0.0	0.6	0.6	-0.0	0.2	0.2
	Total	0.3	1.7	2.0	0.1	2.0	2.1	-0.2	0.3	0.2
Total	Excavator	18.9	59.0	77.9	24.6	69.8	94.4	5.8	10.8	16.5
	Dump Truck	10.0	35.6	45.6	9.5	34.0	43.6	-0.5	-1.6	-2.0
	Total	28.9	94.6	123.5	34.1	103.8	138.0	5.3	9.2	14.5

The amortizations of PPA are included in the adjusted operating income of the solution business. The amounts of 0.3 billion yen are included in the first quarter of FY2021, and in the 1.1 billion yen in the forecast for FY2021.

FY2021	Reportable	segment		
1Q Actual	Construction Machinery Business	Solution Business	Adjustments *1	Total
Revenue	206.5	22.5	-0.9	228.1
Adjusted operating income	4.9% 10.1	7.5% 1.7	-	5.2% 11.8

[billions of yen]

	Reportable	segment		
FY2021 Forecast	Construction Machinery Business	Solution Business	Adjustments *1	Total
Revenue	789.4	90.6	0.0	880.0
Adjusted operating income	6.9% 54.3	8.4% 7.7	-	7.0% 62.0

*1: Adjustments represent eliminations of intersegment transactions and amounts of companies that do not belong to any operation segment.

We have chosen to align our activities with 10 of the 17 SDG's. Topics in this explanatory material are shown together with their corresponding SDG icon.



SUSTAINABLE GOALS DEVELOPMENT GOALS TO TRANSFORM OUR WORLD

Cautionary Statement

This material contains forward-looking statements that reflect management's views and assumptions in the light of information currently available with respect to certain future events, including expected financial position, operating results, and business strategies. Actual results may differ materially from those projected, and the events and results of such forward-looking assumptions cannot be assured.

Factors that may cause actual results to differ materially from those predicted by such forwardlooking statements include, but are not limited to, changes in the economic conditions in the Company's principal markets; changes in demand for the Company's products, changes in exchange rates, and the impact of regulatory changes and accounting principles and practices.

END

For further inquiries:

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