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Explanatory Meeting for Business Results for the Second Quarter ended September 30, 2024

October 25, 2024

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1. Regional Market Environments and Projections

Hidehiko Matsui

Vice President and Executive Officer, CMO

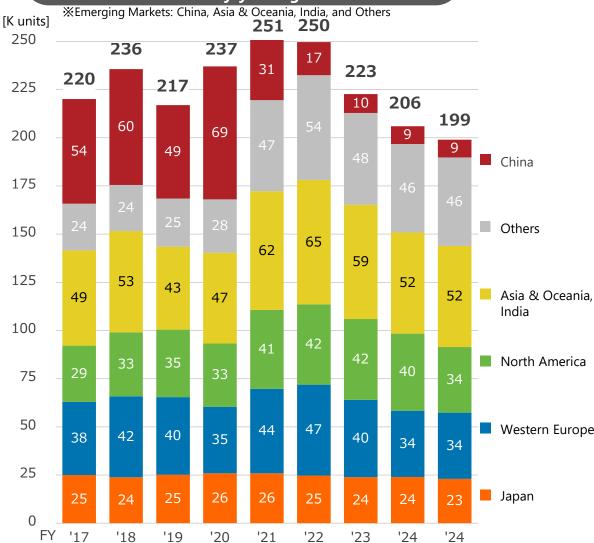
Global Demand Trend for Hydraulic Excavators

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*Demand values are

Hitachi Construction Machinery estimates



Previous Current

Outlook Outlook

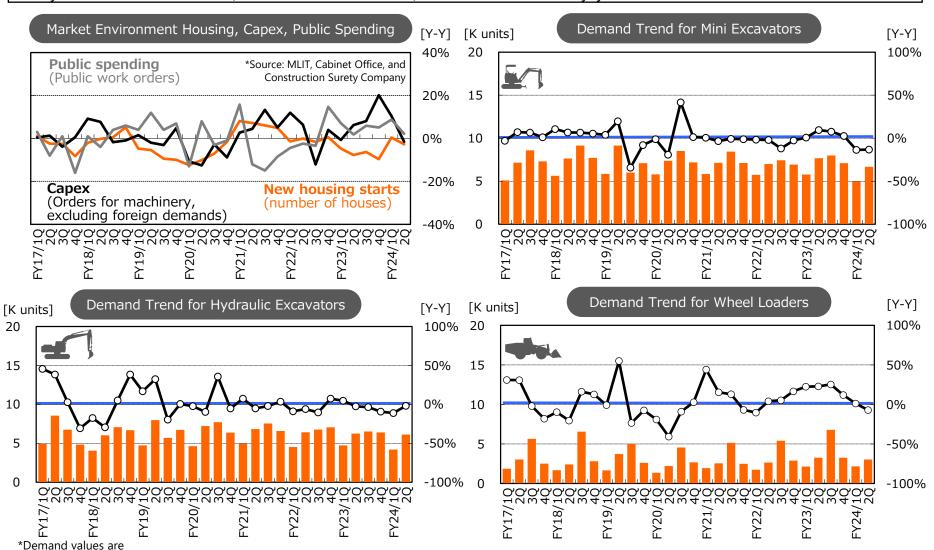
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Year-on-Year Change by Region

	'23	'24
Total	-11%	-11%
China	-43%	-6%
Russia, CIS, E Europe	-16%	-4%
Africa	+13%	-15%
Middle East	+10%	-13%
Latin America	-33%	+14%
Others	-12%	-4%
Asia	-17%	-8%
India	+8%	-16%
Oceania	-18%	-10%
Asia & Oceania, India	-8%	-12%
N America	+1%	-19%
W Europe	-15%	-14%
Japan	-3%	-4%

Hitachi Construction Machinery estimates

- New Housing Starts and Capex slightly decreased, Public Spending slightly increased.
- Demand for hydraulic excavators was narrowing decrease margin: Hydraulic Excavators -2%, Mini Excavators -13%, Wheel Loaders -7% y-y.

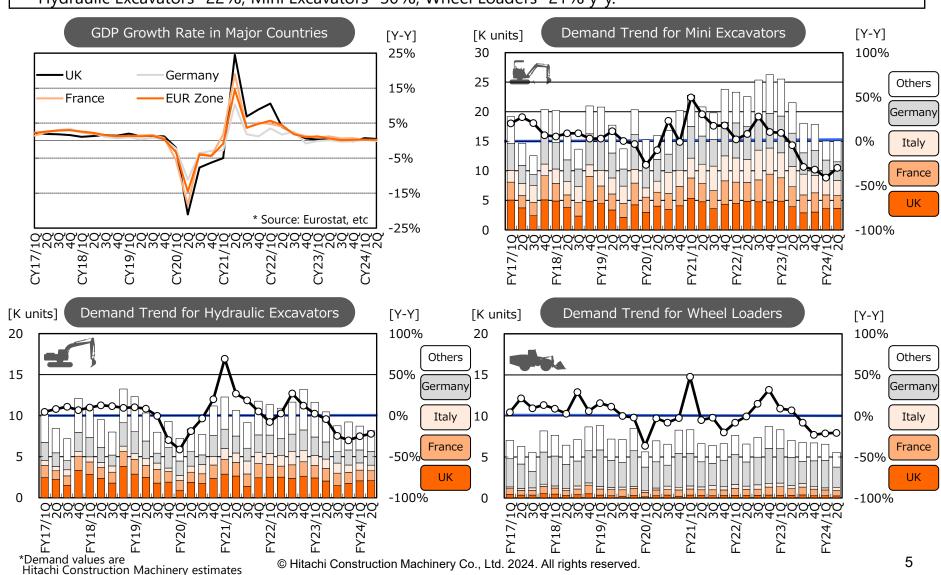


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Europe: Second Quarter (July to Sep 2024)

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- GDP in CY24 2Q has been growing at a low rate.
- Demand for hydraulic excavators decreased significantly: Hydraulic Excavators -22%, Mini Excavators -30%, Wheel Loaders -21% y-y.

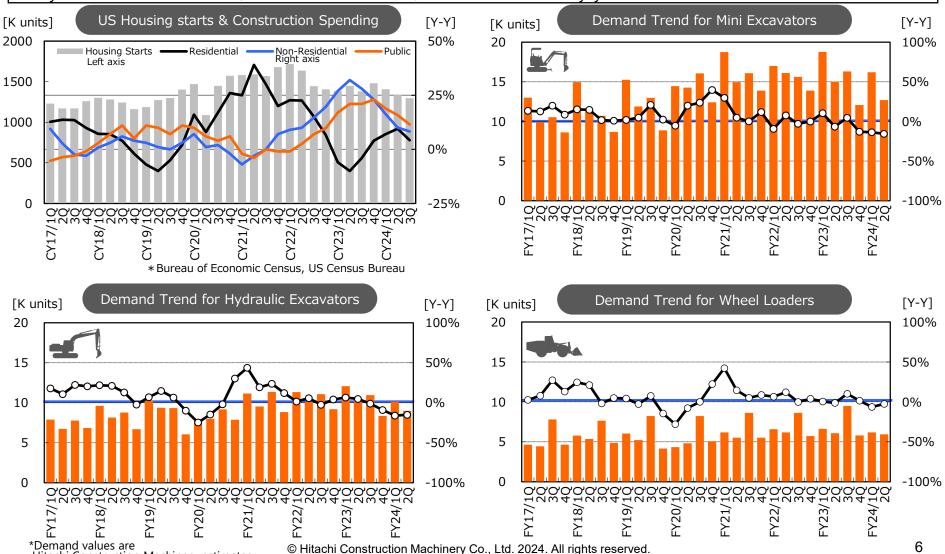


North America: Second Quarter (July to Sep 2024)

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- Although Residential and Non-Residential, Public Works increased, the margin of increase was narrowing. Housing Starts decreased.
- Demand for hydraulic excavators decreased: Hydraulic Excavators -15%, Mini Excavators -16%, Wheel Loaders -3% y-y.

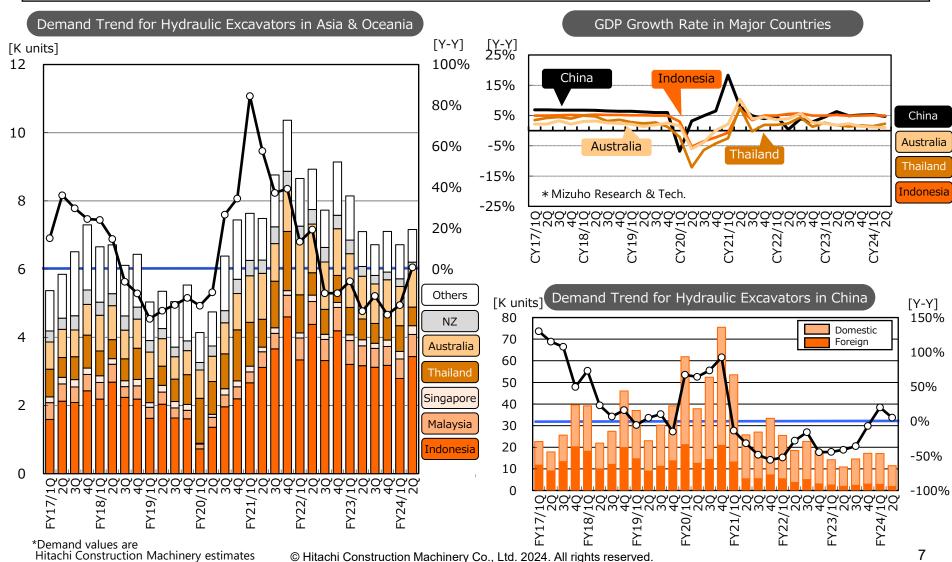
Hitachi Construction Machinery estimates



Asia Pacific & China: Second Quarter (July to Sep 2024)

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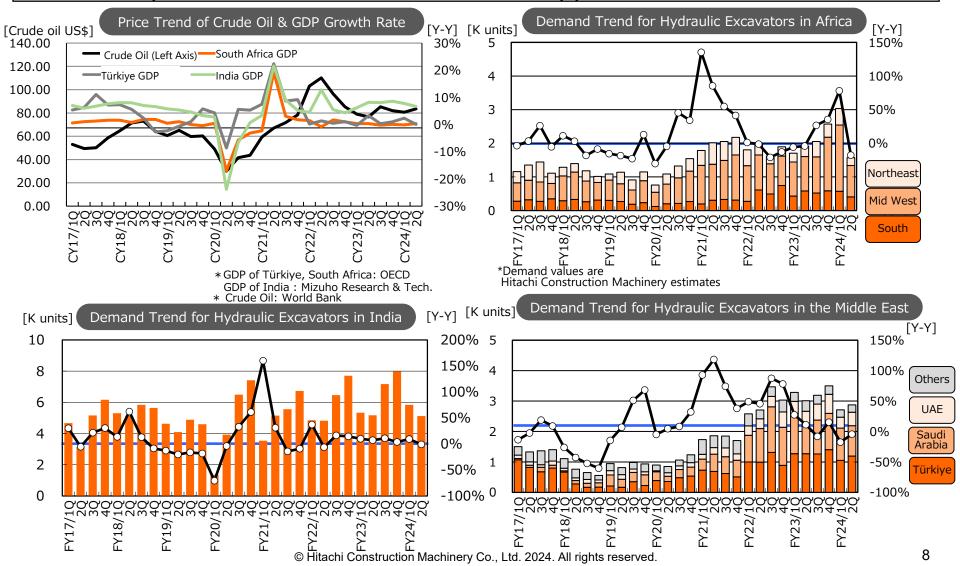
- Demand for hydraulic excavators in the Asia & Oceania region decreased +1% y-y.
- Demand for hydraulic excavators in China increased +5% y-y. (Domestic :+8%, Foreign :-6%)



India, Middle East, Africa: Second Quarter (July to Sep 2024)

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- Demand for hydraulic excavators increased in India -1% y-y.
- Demand for hydraulic excavators increased in Africa -18% y-y.
- Demand for hydraulic excavators decreased in the Middle East -4% y-y.

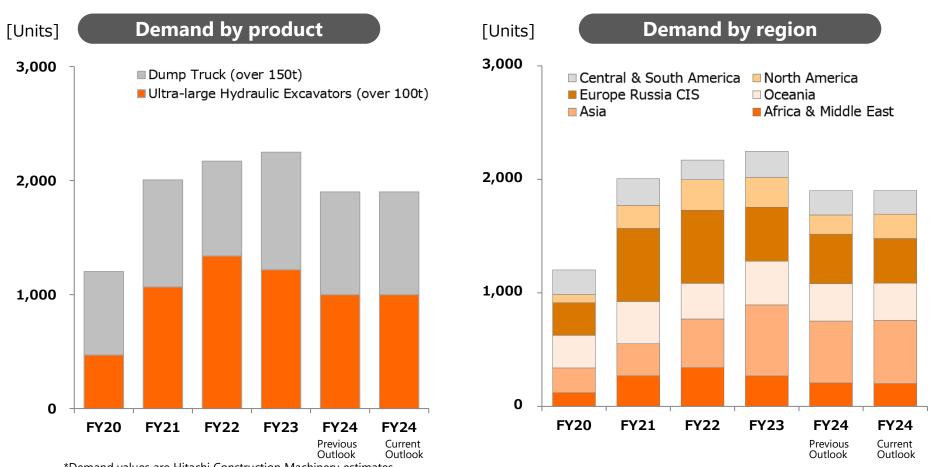


Mining Machinery: FY2024 (April 2024 to March 2025)

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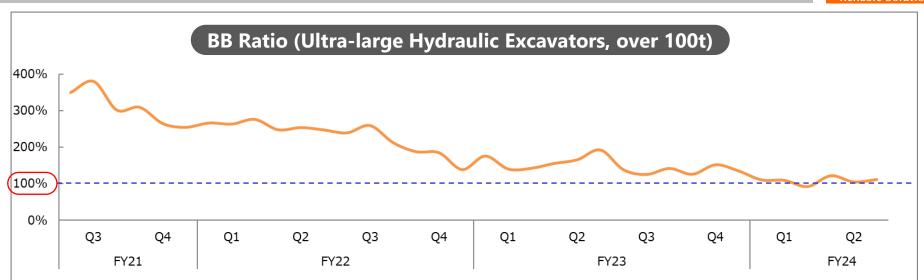
- ■The demand forecast for mining in FY24 remains unchanged. ("-5% to -15%" y-y)
- Demand in China remains steady, centered around the 100t class excavators, and decrease in demand in Indonesia has bottomed out.

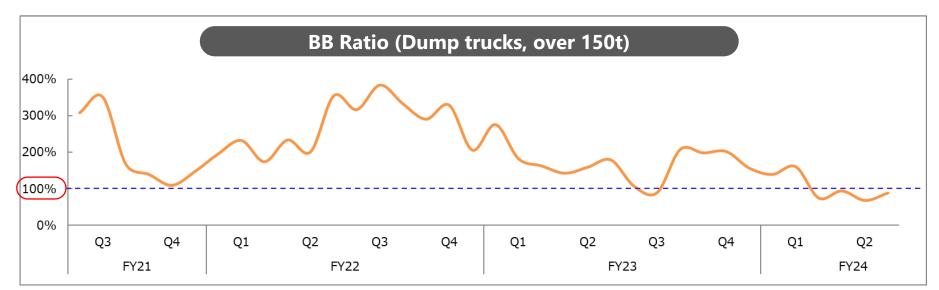
Ultra-large Hydraulic Excavators (over 100t), Dump Trucks(over 150t)



Supplementary Information: BB Ratio

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^{*} Book-to-Bill(BB) Ratio = Bookings (Orders received)/Billings (Value of shipment)

Non-consolidated basis (average of 6 months)

Topic 1: Strengthen Business Structure in Americas

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Begin operation of Salt Lake City Parts Warehouse in Western North America (October 2024)

• In the Eastern North American region, consolidate from two locations into the Jackson Parts Warehouse to improve efficiency



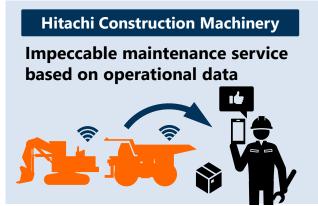




Jackson Parts Warehouse

Establish a joint venture with Marubeni for sales and service of mining machinery in Brazil (scheduled for January 2025)

 Expanding the mining business in South America, starting with Brazil with its wealth of delivery records of ultra-large hydraulic excavators



Marubeni

Business know-how customer network



A track record of 80 deliveries



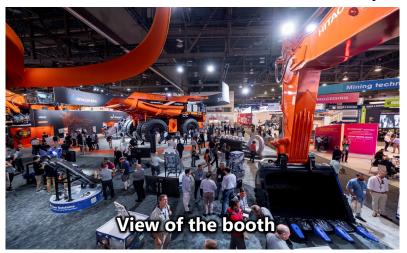
*Total of Main Bodies (Excavators, Dump Trucks)

+ Parts & Services + Specialized Parts & Service Business

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Exhibiting at MINExpo 2024, the World's Largest Mining Machinery Trade Show (September 2024)

- First exhibition after own operation in the Americas, and started spread of the new concept "LANDCROS"
- Panel discussions with customers and industry stakeholders to explore "Open Solutions"





Started operation of mining machinery component remanufacturing plant in Kazakhstan (October 2024)

- Hitachi Construction Machinery, certified as a remanufacturing plant, is also strengthening the parts & service business in the Central Asia market
- Aiming to reduce lead times and establish a resource-recycling business model through the use of recycled parts





Topic 3: Electrification of Compact and Construction Business

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Start sales of battery-powered excavators and mobile energy storage system in Japan (September 2024)

 Leveraging our expertise as the market leader in Europe*, provide solutions to achieve zero emissions at work sites









*Source: Off-Highway Research, CY23 Crawler excavators of 7-ton and over class

Development of 1.7-ton class battery-powered excavator with U.S.-based Dimaag-Al (September 2024)

 The versatile high-power swappable battery modules and chargers can be used for various Electric Vehicles and Industrial applications





1.7-ton class prototype

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2. Business Results for the Second Quarter ended September 30, 2024 (April 1, 2024 – September 30, 2024)

Keiichiro Shiojima

Vice President and Executive Officer, CFO

In 2Q of the year, revenue remained at the same level. However, adjusted operating income decreased by 13% y-y due to region and model mix, increase in policy overhead. Net income attributable to owners of the parent decreased by 45% due to deterioration in the financial profit and loss from the impact of appreciation of the yen at the end of September.

[billions of yen]

		FY2024 1Q-2Q		FY202 1Q-20		change
Continuing	operation					
Revenue	e		665.7		665.8	-0%
Adjuste	d operating income *1	10.7%	71.3	12.4%	82.4	-13%
Operati	ng income	10.6%	70.8	12.4%	82.9	-15%
Income	before income taxes	8.2%	54.5	12.7%	84.8	-36%
Net inco	ome from continuing operation	5.3%	35.1	9.4%	62.7	-44%
Net income	Net income from discontinued operation		1.1		0.0	-
Net income	attributable to owners of the					
parent		4.8%	31.7	8.6%	57.5	-45%
EBIT *2		9.2%	61.2	13.5%	90.0	-32%
	Rate (YEN/USD)		152.7		140.9	11.8
TV wate	Rate (VEN/FLIR)		166.0		153.5	12.5
FX rate	Rate (YEN/RMB)		21.1		19.7	1.4
	Rate (YEN/AUD)		101.3		93.3	8.1
Cash divide	nd per share (yen) *3		65		85	-20

^{*1 &}quot;Adjusted operating income" is presented as revenues less cost of sales as well as selling, general and administrative expenses.

^{*2 &}quot;EBIT" stands for Earnings Before Interests and Taxes, and is calculated by excluding "Interest income" and "Interest expenses" from "Income before income taxes"

^{*3 &}quot;Cash dividend per share": The Company will pay dividends linked to its consolidated business results twice, interim and year end, in the fiscal year and aim to maximize shareholder returns based on stable and continuous dividend payout ratio of approx. 30% to 40%.

Revenue by geographic region (consolidated)

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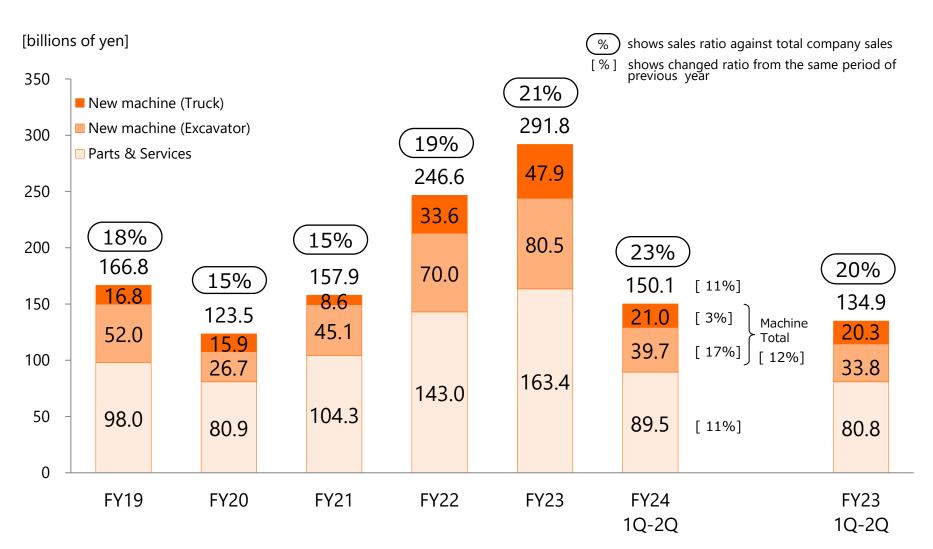
Although revenue in Oceania and Africa increased y-y, revenue in Europe, Asia, and North America decreased. Consolidated revenue remained at the same level y-y.

[billions of yen]

							[billions of yen]
		FY20)24	FY20	023	chan	ge
		1Q-		1Q-	2Q	amount	%
Japan		99.8	15%	102.2	15%	-2.3	-2%
Asia		53.6	8%	61.9	9%	-8.2	-13%
India		37.1	6%	35.5	5%	1.6	4%
Oceania			21%	128.8	19%	12.4	10%
Europe		78.0	12%	90.7	14%	-12.6	-14%
	N. America	146.6	22%	154.7	23%	-8.1	-5%
	L. America	23.7	4%	18.8	3%	4.9	26%
The Americas		170.3	26%	173.4	26%	-3.2	-2%
(Developing owr	business)	(94.6)	(14%)	(99.2)	(15%)	(-4.5)	(-5%)
Russia-CIS		9.6	1%	13.4	2%	-3.8	-29%
M. East		19.9	3%	15.5	2%	4.4	29%
Africa		41.3	6%	29.1	4%	12.2	42%
China		14.8	2%	15.3	2%	-0.5	-3%
Total	Total		100%	665.8	100%	-0.0	-0%
Overseas rati	Overseas ratio		665.7 100% 85%				

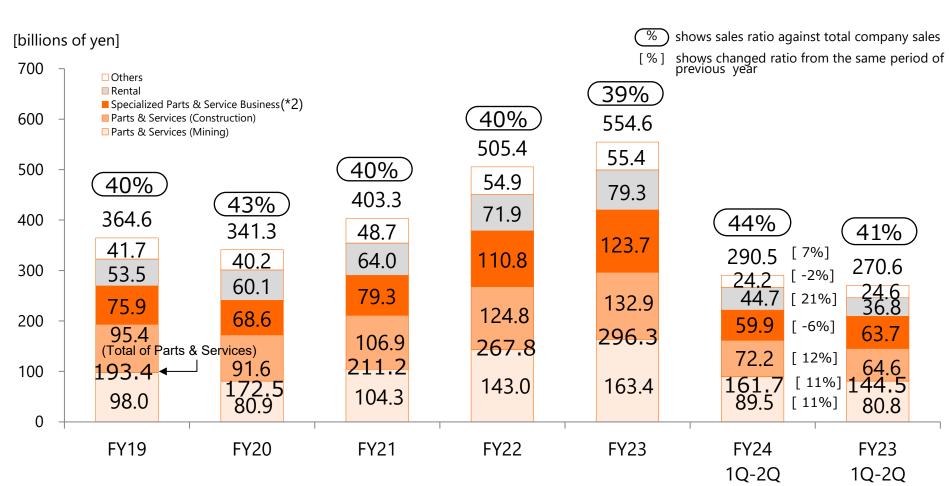
^{*} FY2023 & FY2024 revenue presented only continuing operation retroactively.

Revenue of mining increased in all the categories, trucks, excavators and parts & services.



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Revenue of the value chain business increased in parts & services and rental significantly.

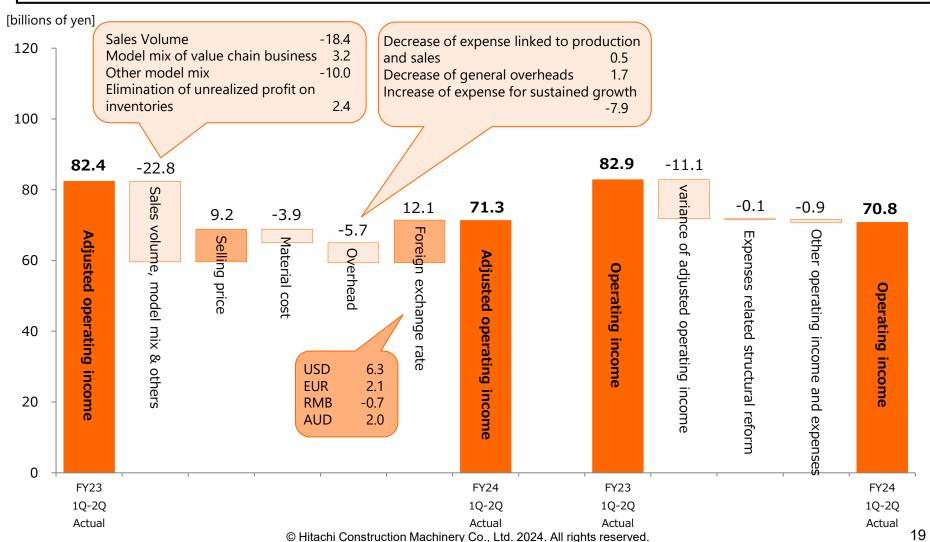


^(*1) Value chain: Total of Parts & services, Specialized parts & service business, Rental etc. other than new machine sales.

^(*2) Specialized parts & service business: The business segment primarily intends to provide development, production, distribution of parts and service solutions for mining facilities and equipment after the sales made that are not included in the construction machinery business segment. From FY2019, revenue presented only continuing operation retroactively.

Comparison of consolidated income

Adjusted operating income decreased due to the impact of sales volume decrease, region and model mix, and so forth, although the increase in material and overhead costs was absorbed by the sales price increase.

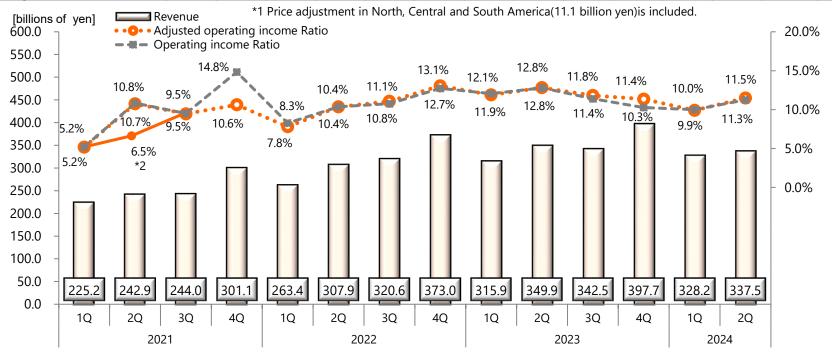


Summary of quarterly consolidated revenue and operating income (ratio)

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[billions of ven]

		2021				2022			2023				2024	
	1Q	2Q *1	3 Q	4Q	1Q	2Q	3 Q	4Q	1Q	2Q	3 Q	4Q	1Q	2Q
Revenue	225.2	242.9	244.0	301.1	263.4	307.9	320.6	373.0	315.9	349.9	342.5	397.7	328.2	337.5
Adjusted operating income	11.7	26.1	23.1	32.0	20.6	31.9	35.5	48.7	37.6	44.9	40.5	45.1	32.5	38.8
Operating income	11.7	26.3	23.2	44.7	21.8	31.9	34.5	47.5	38.1	44.8	39.0	40.8	32.8	38.0



*2 Price adjustment in North, Central and South America(11.1 billion yen)is excepted.

FX rate	2021			2022			2023				2024			
rx rate	1Q	2Q	3Q	4Q	1Q	2Q	3 Q	4Q	1Q	2Q	3 Q	4Q	1Q	2Q
Rate (YEN/USD)	109.5	110.1	113.7	116.2	129.6	138.4	141.6	132.3	137.4	144.6	147.9	148.6	155.9	149.4
Rate (YEN/EUR)	132.0	129.8	130.1	130.4	138.1	139.3	144.3	142.1	149.5	157.3	159.1	161.3	167.9	164.0
Rate (YEN/RMB)	17.0	17.0	17.8	18.3	19.6	20.2	19.9	19.3	19.6	19.9	20.4	20.6	21.5	20.8
Rate (YEN/AUD)	84.3	80.9	82.9	84.0	92.6	94.5	92.9	90.6	91.8	94.7	96.3	97.7	102.7	100.0

Consolidated statement of financial position

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Total assets decreased by 82.5 billion yen from the end of last fiscal year due to a decrease in trade receivables and inventories, an effect of appreciation of the yen.

[billions of yen]

								ומן	llions of yen]
	(A) FY24-2Q	(B) Mar '2024	(C) FY23-2Q	(A)-(B) change		(D) FY24-2Q	(E) Mar '2024	(F) FY23-2Q	(D)-(E) change
Cash and cash equivalents	144.7	143.5	104.7	1.1	Trade and other payables	240.4	289.4	291.9	-49.0
Trade receivables	240.2	305.7	285.0	-65.5	Bonds and borrowings	554.0	575.6	537.0	-21.5
Inventories	543.4	552.3	552.0	-8.9	Total liabilities	936.2	1,020.6	981.3	-84.4
Total current assets	1,003.6	1,077.6	1,000.1	-74.0	(Equity attributable to owners of the parent ratio)	(43.9%)	(41.6%)	(41.8%)	(2.3%)
Total non-current assets	749.0	757.5	760.7	-8.5	Total equity	816.3	814.4	779.5	1.9
Total assets	1,752.5	1,835.0	1,760.8	-82.5	Total liabilities and equity	1,752.5	1,835.0	1,760.8	-82.5
Trade receivables incl. non-current	285.0	352.9	329.4	-67.9					
Inventories by products									
Unit	219.2	229.7	201.9	-10.4		(31.6%)	(31.4%)	(30.5%)	(0.2%)
Parts	169.2	172.8	172.8	-3.6	Interest-bearing debt	554.0	575.6	537.0	-21.5
Raw materials, WIP and etc	155.0	149.9	177.2	5.1	Cash and Cash equivalents	144.7	143.5	104.7	1.1
Total inventories	543.4	552.3	552.0	-8.9	Net interest-bearing debt	(23.4%)	(23.5%)	(24.6%)	(-0.2%)
On hand days(divided by revenue)				[Days]	Debt	409.4	432.1	432.4	-22.7
Trade receivables	74	92	87	-18					
Inventories	141	143	147	-2	Net D/E Ratio	0.53	0.57	0.59	-0.03
Trade payables	33	44	45	-11					
Net working capital	178	187	184	-9					

Operating cash flow and free cash flow were positive and improved significantly y-y.

[billions of yen]

	FY20 1Q-2		FY20 1Q-2		chan	ge
Net income		36.2		62.7		-26.5
Depreciation and amortization	73.0	36.9	95.6	32.9	-22.5	4.0
(Increase)decrease in trade/lease receivables		63.6		33.0		30.7
(Increase)decrease in inventories	28.1	7.0	-33.7	-67.6	61.8	74.5
Increase(decrease) in trade payables		-42.6		0.9		-43.4
Others, net		-36.7		-33.7		-3.1
Net cash provided by (used in) operating activities		64.4		28.1		36.2
Cash flow margin for operating activities		9.7%		4.2%		5.4%
Net cash provided by (used in) investing activities		-23.3		-27.0		3.7
Free cash flows		41.0		1.1		39.9
Net cash provided by (used in) financing activities		-36.4		-12.9		-23.5

Summary of consolidated earnings forecast

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Consolidated revenue for this fiscal year is changed downward from the previous one as of July and revenue is expected to decrease by 4% y-y, adjusted operating income by 10% y-y, and net income attributable to owners of the parent by 14% y-y.

(billions of yen)

	FY2024	ļ.	FY2023	char	nge
	Forecas	t	Actual	amount	%
Continuing operation					
Revenue	<1,370.0>	1,350.0	1,405.9	-55.9	-4%
Adjusted operating income	<12.0%> <165.0>	(11.2%) 151.0	(12.0%) 168.0	• •	-10%
Operating income	<11.8%> <161.0>	(11.1%) 150.0	(11.6%) 162.7	(-0.5%) -12.7	-8%
Income before income taxes	<11.0%> <151.0>	(9.4%) 127.0	(11.4%) 160.5	(-2.0%) -33.5	-21%
Net income from continuing operation	<106.4>	89.0	116.3	-27.3	-23%
Net income from discontinued operation	<0.7>	0.0	-11.8	11.8	-
Net income attributable to	<7.2%>	(5.9%)	(6.6%)	(-0.7%)	
owners of the parent	<98.0>	80.0	93.3	-13.3	-14%
EBIT	<165.4>	139.8	167.5	-27.6	

Currency	1Q-2Q Actual	3Q-4Q Forecast	Year Forecast	FY2023 Actual	change
Rate (YEN/USD)	152.7	141.0	145.5	144.8	0.7
Rate (YEN/EUR)	166.0	155.0	159.9	157.0	2.9
Rate (YEN/RMB)	21.1	19.8	20.4	20.1	0.2
Rate (YEN/AUD)	101.3	96.0	98.7	95.0	3.6
Cash dividend per share (ven) *1			175	150	25

For FX sensitivity, please refer to appendix 1.

^{*1 &}quot;Cash dividend per share": The Company will pay dividends linked to its consolidated business results twice, interim and year end, in the fiscal year and aims to maximize shareholder returns based on a stable and continuous dividend payout ratio of approx. 30% to 40%.

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Consolidated revenue forecast by geographic region

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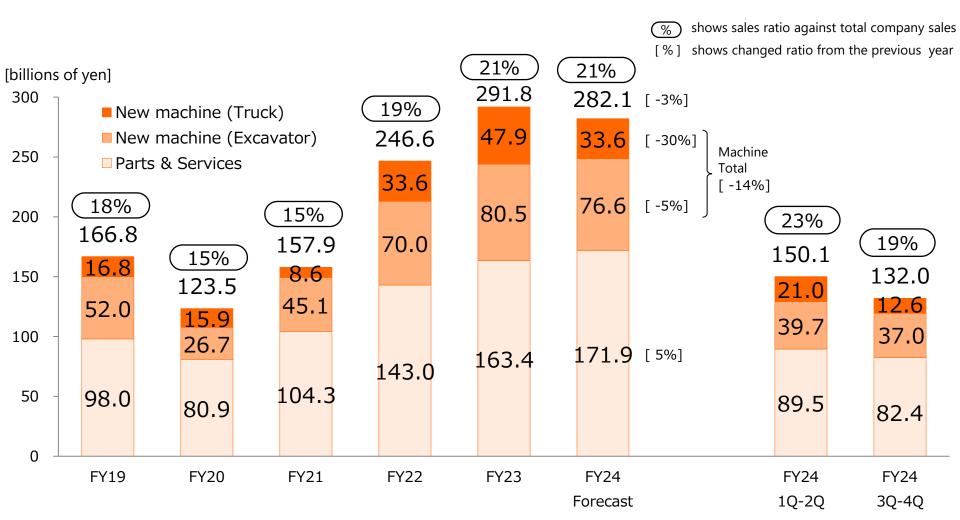
The forecast is changed downward from the previous one as of July in North America and Oceania.

(billions of yen)

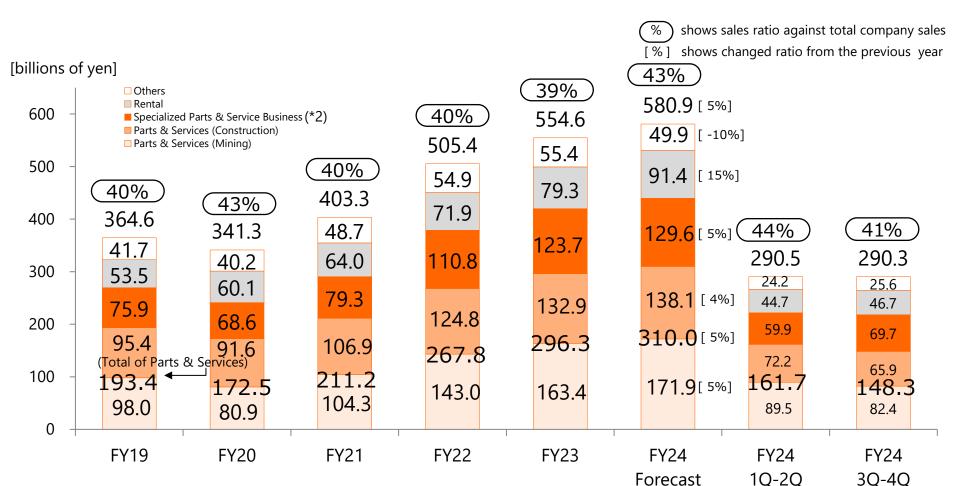
						\ -	
		FY20		FY20		cha	nge
		Forec	ast	Actu	lai	amount	%
Japan		223.0	17%	226.9	16%	-3.9	-2%
Asia		117.6	9%	127.0	9%	-9.5	-7%
India		86.9	6%	85.0	6%	1.9	2%
Oceania		257.1	19%	251.1	18%	6.0	2%
Europe		146.4	11%	182.9	13%	-36.4	-20%
	N. America	320.6	24%	334.4	24%	-13.8	-4%
America	L. America	41.4	3%	40.9	3%	0.5	1%
		362.0	27%	375.2	27%	-13.3	-4%
(Developing o	own business)	(224.6)	(17%)	(217.5)	(15%)	(7.2)	(3%)
Russia-CIS	; ;	22.2	2%	23.4	2%	-1.2	-5%
M. East		30.7	2%	34.7	2%	-4.1	-12%
Africa		73.6	5%	70.4	5%	3.2	5%
China		30.5	2%	29.2	2%	1.3	4%
Total		1,350.0	100%	1,405.9	100%	-55.9	-4%
Overseas ratio		83%		84%			

^{*} FY2023 & FY2024 revenue presented only continuing operation retroactively.

Revenue forecast of parts and service is changed upward from the previous one as of July . Revenue forecast of mining trucks and excavators is changed downward.



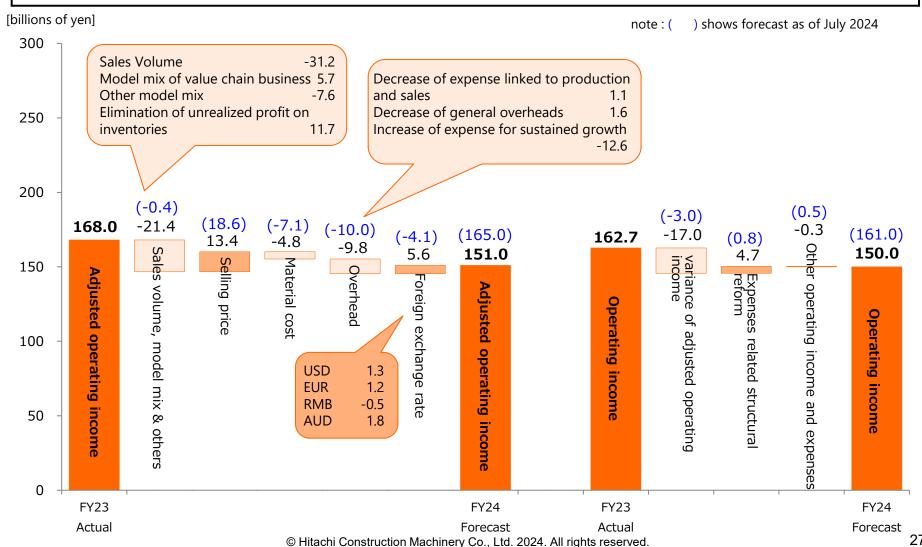
Value chain revenue forecast is changed upward from the previous one as of July. Revenue from parts & services, specialized parts & service business, and rental is expected to increase.



^(*1) Value chain: Total of Parts and services, Specialized parts and service business, Rental, etc. other than new machine sales.

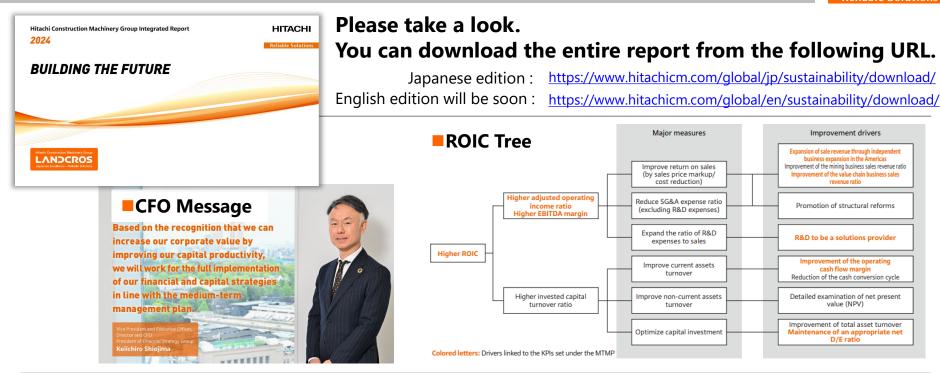
^(*2) Specialized parts and service business: The business segment primarily intends to provide development, production, distribution of parts, and service solutions for mining facilities and equipment after the sales made that are not included in the construction machinery business segment. From FY2019, revenue presented only continuing operation retroactively.

Adjusted operating income decreased due to the impact of sales volume decrease, model mix, and decrease in sales price up from the previous forecast as of July, despite the growth of the value chain business.

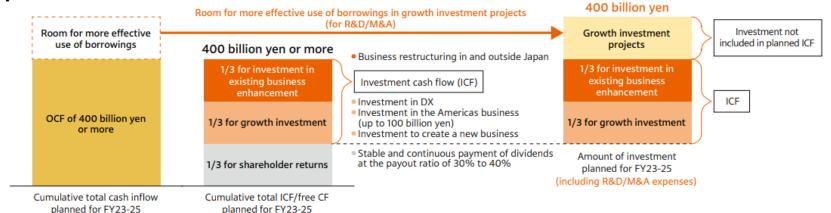


Topic 4 :Publication of Hitachi Construction Machinery Group Integrated Report 2024

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■ Approach to Cash Allocation under the Current MTMP



Appendix 1: FX rate and FX sensitivity

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The forecast exchange rate of major currencies for this fiscal year is changed from the previous announcement as of July 2024. EUR and AUD for depreciation of the yen, CNY for appreciation of the yen.

FX rate and FX sensitivity

(billions of yen)

		FX	rate		FX sensitivity (30	(-4Q)	
Currency		FY24		FY23			Adjusted
Currency	1Q-2Q	3Q-4Q	Total	Actual	Condition	Revenue	operating
	Actual	Forecast	Forecast		Actual		income
USD	152.7	141.0	145.5	144.8	Impact by 1 yen depreciation	1.8	1.1
EUR	166.0	155.0	159.9	157.0	Impact by 1 yen depreciation	0.4	0.2
RMB	21.1	19.8	20.4	20.1	Impact by 0.1 yen depreciation	0.1	0.0
AUD	101.3	96.0	98.7	95.0	Impact by 1 yen depreciation	1.3	0.2

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(billions of yen)

									(DIIIIOI)	o or yell)
			FY24			FY23				
			Forecast			Actual			Change	
		1-2Q	3-4Q	Year	1-2Q	3-4Q	Year	1-2Q	3-4Q	Year
America	Excavator	15.1	21.0	36.1	14.1	22.1	36.2	1.0	-1.1	-0.1
	Dump Truck	6.8	3.5	10.4	4.0	7.0	10.9	2.9	-3.4	-0.5
	Total	22.0	24.5	46.5	18.1	29.1	47.1	3.9	-4.5	-0.6
Europe, Africa	Excavator	14.3	17.5	31.8	13.7	20.6	34.3	0.6	-3.1	-2.5
and Middle East	Dump Truck	24.1	15.8	39.8	12.7	22.9	35.6	11.4	-7.2	4.2
	Total	38.3	33.3	71.6	26.4	43.6	70.0	12.0	-10.3	1.7
Asia & Oceania	Excavator	65.0	51.4	116.5	60.9	59.1	120.1	4.1	-7.7	-3.6
	Dump Truck	20.7	18.9	39.5	28.4	22.5	50.8	-7.7	-3.6	-11.3
	Total	85.7	70.3	156.0	89.3	81.6	170.9	-3.6	-11.3	-14.9
China	Excavator	3.4	3.4	6.8	0.7	1.8	2.5	2.7	1.6	4.3
	Dump Truck	0.1	0.0	0.1	0.0	0.0	0.0	0.1	0.0	0.1
	Total	3.5	3.5	7.0	0.7	1.8	2.5	2.8	1.6	4.5
Japan	Excavator	0.6	0.4	1.0	0.5	0.4	0.9	0.2	-0.0	0.1
	Dump Truck	0.0	0.0	0.0	0.0	0.4	0.4	0.0	-0.4	-0.4
	Total	0.6	0.4	1.0	0.5	0.8	1.3	0.2	-0.4	-0.3
Total	Excavator	98.5	93.8	192.2	89.8	104.2	194.0	8.6	-10.4	-1.8
	Dump Truck	51.7	38.2	89.9	45.0	52.7	97.8	6.6	-14.5	-7.9
	Total	150.1	132.0	282.1	134.9	156.9	291.8	15.2	-24.9	-9.7

Appendix 3: Segment information

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The amortizations of PPA are included in the adjusted operating income of the specialized parts & service business: 0.6 billion yen in FY2024 2Q, and 1.2 billion yen in the forecast for FY2024.

[billions of yen]

EV2024	Reportabl	e segment			
FY2024 1Q-2Q Actual	Construction Machinery Business	Specialized Parts & Service Business	Adjustments *1	Total	
Revenue	605.8	64.5	-4.6	665	5.7
Adjusted operating income	10.6% 64.3	10.9% 7.0	-	10.7% 7	1.3

[billions of yen]

	Reportabl	e segment		Total	
FY2024 Forecast	Construction Machinery Business	Specialized Parts & Service Business	Adjustments *1		
Revenue	1,220.4	134.2	-4.6	1,350.0	
Adjusted operating income	11.0% 133.8	12.8% 17.2	_	11.2% 151.0	

^{*1:} Adjustments represent eliminations of intersegment transactions and amounts of companies that do not belong to any operation segment.

Appendix4: Actual and forecast of consolidated capital expenditures, depreciation, and R&D expenses

HITACHI

Reliable Solutions

The total capital expenditures for FY2024 are expected to expand for the reorganization of factories in Japan.

1.Capital Expenditure (Based on completion)

[billion of yen]

	FY2021	FY2022	FY2023	FY2024 1Q-2Q	FY2024 3Q-4Q	FY2024
	Actual	Actual	Actual	Actual	Forecast	Forecast
Capital Expenditure	45.3	75.1	58.7	24.0	43.2	67.2
Assets held for operating lease	44.3	44.2	50.3	29.2	54.1	83.3
Total	89.6	119.3	109.0	53.3	97.2	150.5

2.Depreciation (tangible and intangible fixed assets)

[billion of yen]

	FY2021	FY2022	FY2023	FY2024 1Q-2Q	FY2024 3Q-4Q	FY2024
	Actual	Actual	Actual	Actual	Forecast	Forecast
Capital Expenditure	36.9	40.5	43.7	24.1	23.7	47.7
Assets held for operating lease	17.9	21.6	23.5	12.8	13.7	26.5
Total	54.8	62.1	67.2	36.9	37.3	74.2

3.R&D expenses

[billion of yen]

	FY2021	FY2022	FY2023	FY2024 1Q-2Q	FY2024 3Q-4Q	FY2024
	Actual	Actual	Actual	Actual	Forecast	Forecast
Total of consolidation	25.5	24.4	31.4	17.2	18.2	35.4

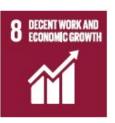
We have chosen to align our activities with 10 of the 17 SDG's. Topics in this explanatory material are shown together with their corresponding SDG icon.























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END

Cautionary Statement

This material contains forward-looking statements that reflect management's views and assumptions in the light of information currently available with respect to certain future events, including expected financial position, operating results, and business strategies. Actual results may differ materially from those projected, and the events and results of such forward-looking assumptions cannot be assured.

Factors that may cause actual results to differ materially from those predicted by such forward-looking statements include, but are not limited to, changes in the economic conditions in the Company's principal markets; changes in demand for the Company's products, changes in exchange rates, and the impact of regulatory changes and accounting principles and practices.

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