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Explanatory Meeting for Business Results for the First Quarter ended June 30, 2025

July 30, 2025

@Hitachi Construction Machinery Co., Ltd.

Masafumi Senzaki, President and Executive Officer, COO Keiichiro Shiojima, Vice President and Executive Officer, CFO

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Q1 Results

Revenue and adjusted operating income decreased year on year mainly due to sluggish market conditions in North America and the impact of the strong yen

(YoY: Revenue -6.7% Adjusted operating income -31.9% Net income attributable to owners of the parent -54.1%)

- Sales in Asia and Europe remain steady year on year, while lower sales in North America and a strong yen pushed down earnings.
- Market conditions for general construction machinery in Japan and Oceania deteriorated compared to initial forecasts. Additionally there is a growing tendency to postpone mining maintenance, including the specialized parts and services business.
- Amid growing uncertainty due to U.S. tariffs, although revenue from our own business in the Americas declined year on year, the retail market share in North America increased.

t t

This time, the earnings forecast has been revised for the first time to reflect the impact of U.S. tariffs

(Compared to previous forecast: Revenue ¥–75 billion, Adjusted operating income ¥-21 billion, Net income attributable to owners of the parent ¥-10 billion)

Forecast

- With rising uncertainty, especially in North America, we are factoring in the risk of a global slowdown in demand and sales of general construction machinery due to U.S. tariffs.
- We will incorporate the recent slowdown in orders into our mining business outlook.
- Regarding the increased costs associated with the application of U.S. tariffs, we expect to absorb a certain portion through price increases.
- We will maintain our annual dividend plan of ¥175 per share in light of the recent stable cash flow.

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1. Business Results for the First Quarter ended June 30, 2025

(April 1, 2025 – June 30, 2025)

Keiichiro Shiojima

Vice President and Executive Officer, CFO

Summary of consolidated results

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In 1Q of the year, revenue decreased by 7% y-y, adjusted operating income decreased by 32% y-y, and net income attributable to owners of the parent decreased by 54% y-y, mainly due to the downturn in sales volume in the Americas and also the yen's appreciation.

[billions of yen]

		FY2025 1Q		FY2024 1Q		change
Continuing	Continuing operation					
Revenu	e		306.2		328.2	-7%
Adjuste	d operating income *1	7.2%	22.1	9.9%	32.5	-32%
Operati	Operating income		22.1	10.0%	32.8	-33%
Income	Income before income taxes		19.7	11.9%	39.1	-50%
Net inc	Net income from continuing operation		13.4	7.9%	26.0	-48%
Net income	from discontinued operation		-		0.7	-
Net income parent	attributable to owners of the	3.7%	11.3	7.5%	24.6	-54%
EBIT *2		7.2%	22.2	12.9%	42.4	-48%
	Rate (YEN/USD)		144.6		155.9	-11.3
FX rate	Rate (YEN/EUR)		163.8		167.9	-4.1
r v rate	Rate (YEN/RMB)		20.0		21.5	-1.5
	Rate (YEN/AUD)		92.6		102.7	-10.1

^{*1 &}quot;Adjusted operating income" is presented as revenues less cost of sales as well as selling, general and administrative expenses.

^{*2 &}quot;EBIT" stands for Earnings Before Interests and Taxes, and is calculated by excluding "Interest income" and "Interest expenses" from "Income before income taxes"

Revenue by geographic region (consolidated)

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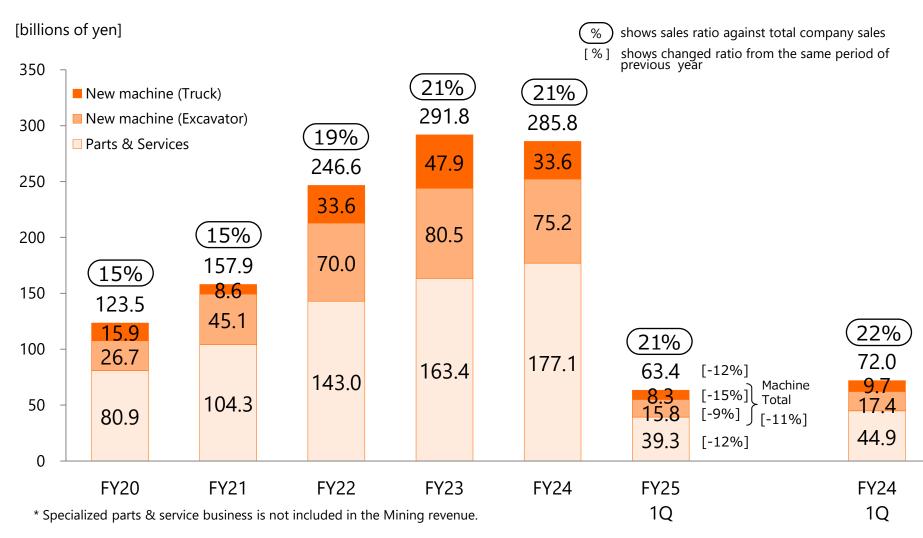
Although revenue in Europe and Asia increased y-y, revenue in North America, Oceania, Latin America, and Japan decreased.

[billions of yen]

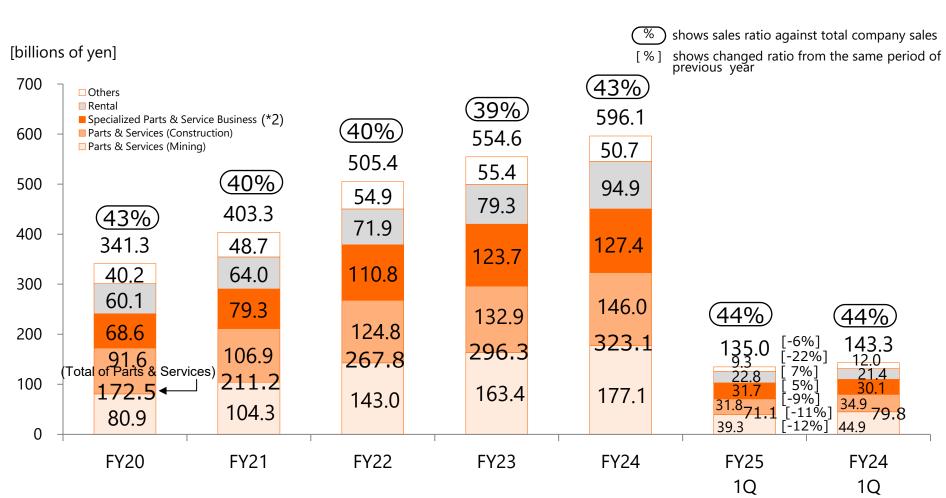
							[Dillions of yen]
		FY20	025	FY20	024	chai	nge
		1Q		10	1Q		%
Japan		40.2	13%	42.6	13%	-2.4	-6%
Asia		27.5	9%	23.7	7%	3.8	16%
India		17.5	6%	19.0	6%	-1.6	-8%
Oceania		59.7	19%	68.8	21%	-9.1	-13%
Europe		42.6	14%	38.4	12%	4.1	11%
	N. America	71.2	23%	81.5	25%	-10.3	-13%
	L. America	6.8	2%	13.0	4%	-6.3	-48%
The Americas	;	78.0	25%	94.5	29%	-16.6	-18%
(Developing ow	n business)	(49.0)	(16%)	(53.4)	(16%)	(-4.4)	(-8%)
Russia-CIS		4.3	1%	4.6	1%	-0.3	-7%
M. East		12.6	4%	11.3	3%	1.3	11%
Africa		17.1	6%	18.2	6%	-1.1	-6%
China		6.9	2%	7.1	2%	-0.2	-3%
Total		306.2	100%	328.2	100%	-22.1	-7%
Overseas ra	tio	87%		87%			

^{*} FY2024 revenue presented only continuing operation retroactively.

In addition to the impact of the stronger yen, sluggish resource prices have led to a decline in revenue for both new machine sales and parts & services.



Excluding the impact of the yen's appreciation, revenue remained at the same level y-y.

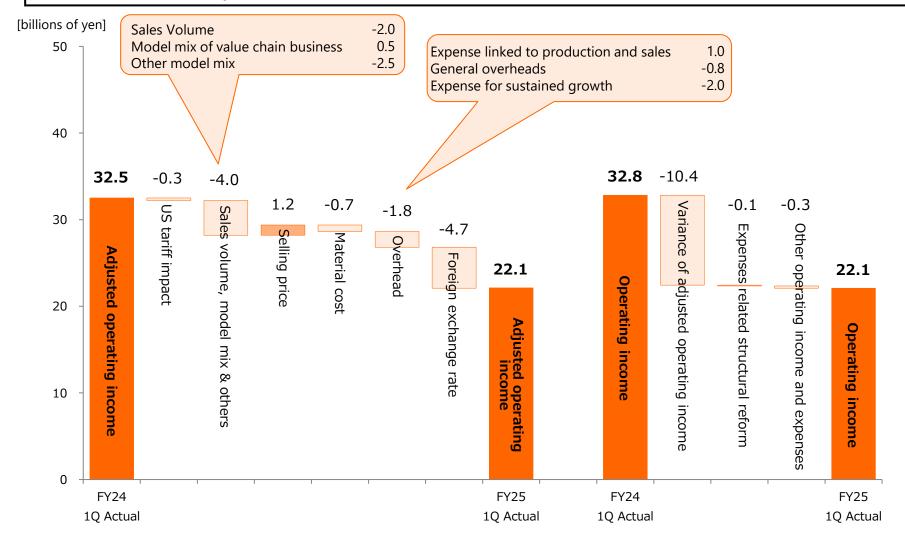


- (*1) Value chain: Total of Parts & services, Specialized parts & service business, Rental etc. other than new machine sales.
- (*2) Specialized parts & service business: The business segment primarily intends to provide development, production, distribution of parts and service solutions for mining facilities and equipment after the sales made that are not included in the construction machinery business segment.

Comparison of consolidated income

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Adjusted operating income decreased y-y due to the downturn in sales volume, region and model mix, and the yen's appreciation.



Consolidated statement of financial position

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Total assets decreased by 13.4 billion yen from the end of the last fiscal year due to the reduction of working capital.

(billions of yen)

									illons of yen)
	(A) FY25-1Q	(B) Mar '2025	(C) FY24-1Q	(A)-(B) change		(D) FY25-1Q	(E) Mar '2025	(F) FY24-1Q	(D)-(E) change
Cash and cash equivalents	150.7	147.1	156.2	3.6	Trade and other payables	239.2	259.0	265.8	-19.9
Trade receivables	244.3	270.9	276.8	-26.6	Bonds and borrowings	561.7	537.9	619.2	23.8
Inventories	546.8	531.2	601.0	15.7	Total liabilities	934.6	933.0	1,043.1	1.6
Total current assets	995.8	1,000.8	1,119.8	-5.0	(Equity attributable to owners of the parent ratio)	(44.6%)	(45.2%)	(42.3%)	(-0.6%)
Total non-current assets	781.8	790.2	785.3	-8.4	Total equity	843.0	858.0	862.1	-14.9
Total assets	1,777.6	1,791.0	1,905.2	-13.4	Total liabilities and equity	1,777.6	1,791.0	1,905.2	-13.4
Trade receivables incl.	288.9	318.5	323.9	-29.6					
Inventories by products									
Unit	205.9	205.8	262.8	0.1		(31.6%)	(30.0%)	(32.5%)	(1.6%)
Parts	173.1	173.4	180.1	-0.3	Interest-bearing debt	561.7	537.9	619.2	23.8
Raw materials, WIP and etc	167.8	152.0	158.2	15.9	Cash and Cash equivalents	150.7	147.1	156.2	3.6
Total inventories	546.8	531.2	601.0	15.7		(23.1%)	(21.8%)	(24.3%)	(1.3%)
On hand days(divided by revenue)				[Days]	Net interest-bearing debt	411.0	390.7	463.0	20.3
Trade receivables	78	85	83	-7					
Inventories	148	141	155	7	Net D/E Ratio	0.52	0.48	0.57	0.04
Trade payables	38	38	42	-0					
Net working capital	184	184	193	0					

In the previous third quarter, PPA for the acquisition in fiscal year 2023 was completed. As the result, the figures for the previous first quarter have been retrospectively restated to reflect the numbers after the PPA adjustment.

Free cash flow remained at 10.0 billion due to improved operating cash flow.

[billions of yen]

	FY20		FY20 1Q		change	
Net income (includes discontinued operations)		13.4		26.7		-13.3
Depreciation and amortization	32.4	19.0	45.0	18.3	-12.7	0.6
(Increase)decrease in trade/lease receivables		30.7		43.3		-12.6
Increase(decrease) in inventories	14.4	-12.3	12.7	-17.7	1.7	5.4
Increase(decrease) in trade payables		-4.0		-12.9		9.0
Others, net		-23.7		-49.4		25.7
Net cash provided by (used in) operating activities		23.0		8.3		14.7
Cash flow margin for operating activities		7.5%		2.5%		5.0%
Net cash provided by (used in) investing activities		-13.0		-12.5		-0.5
Free cash flows		10.0		-4.2		14.2
Net cash provided by (used in) financing activities		-5.9		7.7		-13.6

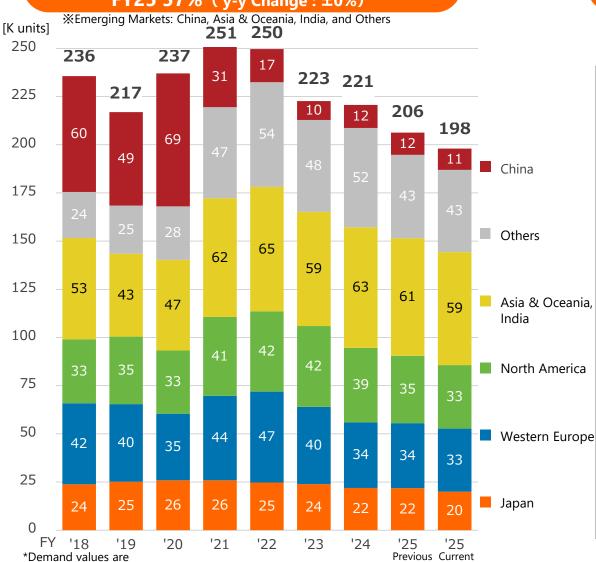
^{*} Blue figures shows the total of each category.

Global Demand Trend for Hydraulic Excavators

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Hitachi Construction Machinery estimates



Outlook Outlook

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Year-on-Year Change by Region

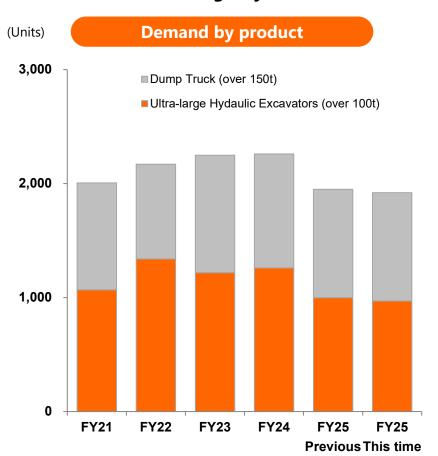
	'24	'25
Total	-1%	-10%
China	+22%	-8%
Russia, CIS, E Europe	-21%	-3%
Africa	+55%	-24%
Middle East	±0%	-27%
Latin America	+18%	-14%
Others	+8%	-17%
Asia	+13%	-9%
India	+5%	-4%
Oceania	-26%	±0%
Asia & Oceania, India	+5%	-6%
N America	-8%	-15%
W Europe	-15%	-4%
Japan	-8%	-9%

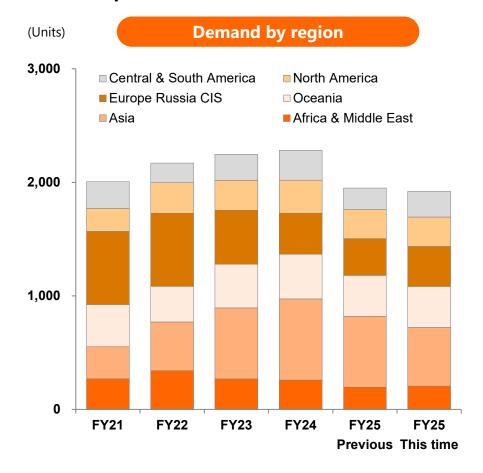
Mining Machinery: FY2025 (April 2025 to March 2026)

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Mining machinery demand for FY2025 is expected to decline by 10% to 15% y-y, mainly for 100-ton class excavators, due to resource prices, declining demand, US tariff policies, and uncertainty surrounding the recovery of the Chinese economy.

Ultra-large Hydraulic Excavator (over 100t), Dump Trucks New (over 150t)





Summary of consolidated earnings forecast

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Consolidated revenue is expected to decrease by 75.0 billion yen from the previous announcement as of April 2025 due to the upswing in costs and slowdown of demands caused by the US tariff impact. Adjusted operating income is expected to decrease by 21.0 billion yen, and net income attributable to owners of the parent by 10.0 billion yen.

(billions of yen)

	FY2025		FY2024	char	nge
	Forecast		Actual	amount	%
Continuing operation					
Revenue	<1,375.0>	1,300.0	1,371.3	-71.3	-5%
Adjusted operating income	<11.0%> <151.0>	(10.0%) 130.0	(10.6%) 145.0	(-0.6%) -15.0	-10%
Operating income	<10.8%> <149.0>	(9.8%) 128.0	(11.3%) 154.7		-17%
Income before income taxes	<9.8%> <135.0>	(9.2%) 119.0	(9.8%) 134.2	(-0.6%) -15.2	-11%
Net income from continuing operation	<92.0>	82.0	90.4	-8.4	-9%
Net income from discontinued operation	<0.0>	0.0	1.4	-1.4	-
Net income attributable to	<6.0%>	(5.6%)	(5.9%)	(-0.3%)	
owners of the parent	<83.0>	73.0	81.4	-8.4	-10%
EBIT	<150.0>	129.0	147.4	-18.4	
	10 20-40	Vear	FY2024		

Currency	1Q	2Q-4Q	Year	FY2024	chango
Currency	Actual	Forecast	Forecast	Actual	change
Rate (YEN/USD)	144.6	145.0	144.9	152.6	-7.7
Rate (YEN/EUR)	163.8	155.0	156.7	163.5	-6.8
Rate (YEN/RMB)	20.0	19.9	19.9	21.1	-1.2
Rate (YEN/AUD)	92.6	94.0	93.7	99.6	-5.9
Cash dividend per share (yen) *1			175	175	0

For FX sensitivity, please refer to appendix 1.

^{*1 &}quot;Cash dividend per share": The Company will pay dividends linked to its consolidated business results twice, interim and year end, in the fiscal year and aims to maximize shareholder returns based on a stable and continuous dividend payout ratio of approx. 30% to 40%.

^{*2} Blue figures at FY2025 Forecast shows previous forecast as of April 2025.

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Consolidated revenue forecast by geographic region

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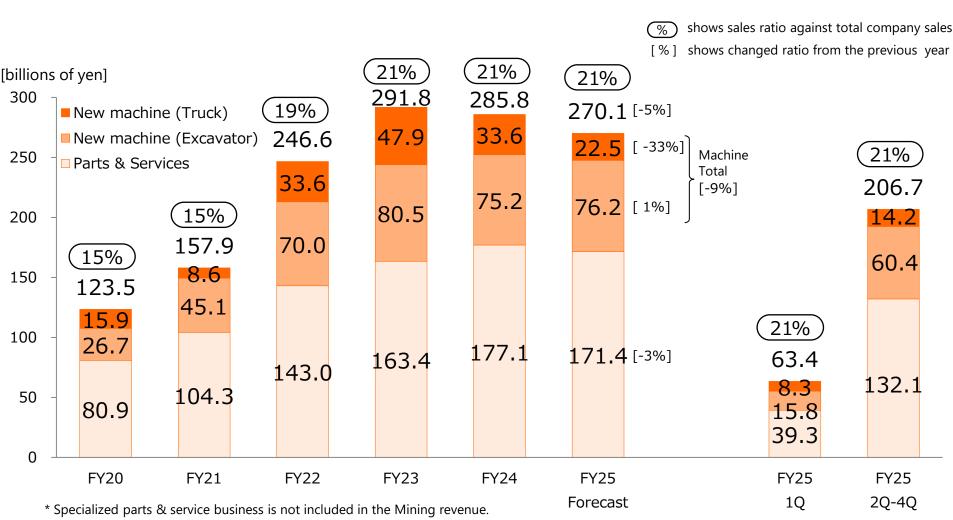
Consolidated revenue for FY2025 is expected to decrease mainly in the Americas, Japan, and Oceania due to the slowdown of demands caused by the US tariff impact.

(billions of yen)

		Chillotis of ye							
			FY2025 Forecast		24	cha	change		
		Forecas	St	Actual		amount	%		
Japan		209.9	16%	220.0	16%	-10.1	-5%		
Asia		115.0	9%	118.5	9%	-3.5	-3%		
India		80.2	6%	87.5	6%	-7.3	-8%		
Oceania		246.1	19%	258.9	19%	-12.7	-5%		
Europe		172.2	13%	159.7	12%	12.5	8%		
	N. America	274.0	21%	312.4	23%	-38.4	-12%		
America	L. America	41.0	3%	43.8	3%	-2.7	-6%		
		315.0	24%	356.1	26%	-41.1	-12%		
(Developing	own business)	(207.5)	(16%)	(210.2)	(15%)	(-2.7)	(-1%)		
Russia-CIS	5	20.0	2%	19.6	1%	0.4	2%		
M. East		31.6	2%	33.6	2%	-2.0	-6%		
Africa		82.0	6%	85.0	6%	-3.0	-4%		
China		28.1	2%	32.5	2%	-4.4	-14%		
Total		1,300.0	100%	1,371.3	100%	-71.3	-5%		
Over	rseas ratio	84%		84%					

^{*} FY2024 revenue present only continuing operation retroactively.

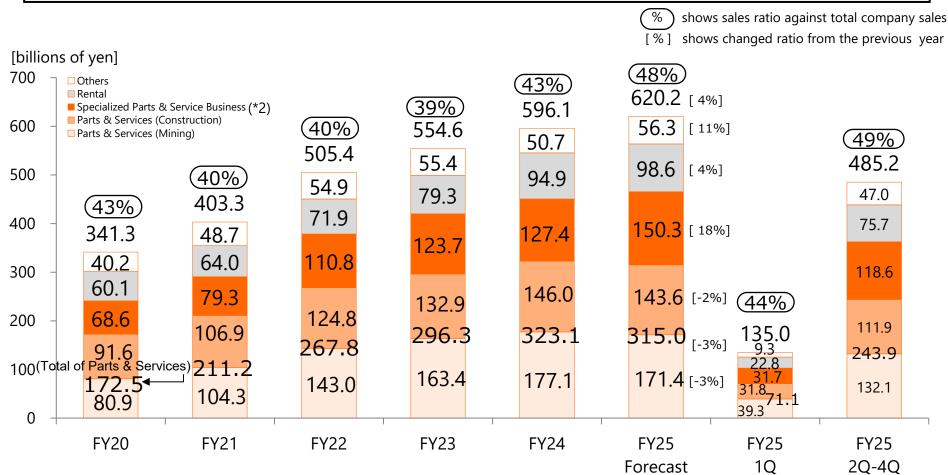
Mining revenue is expected to decrease by 5% considering the slowdown of demand due to the US tariff impact.



Value chain*1 revenue forecast

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Value chain revenue is expected to increase by 4% y-y due to the increase in the specialized parts and service business and rental.



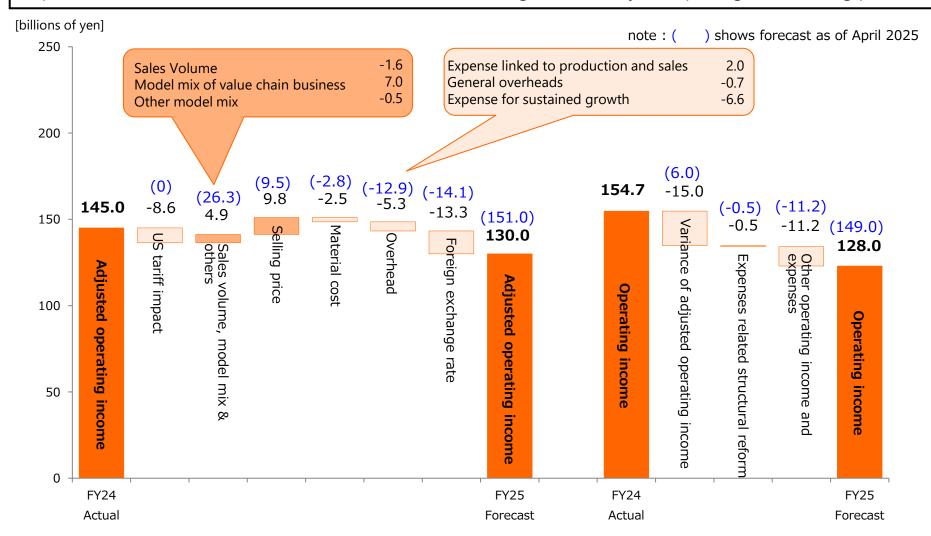
(*1) Value chain: Total of Parts and services, Specialized parts and service business, Rental, etc. other than new machine sales.

^(*2) Specialized parts and service business: The business segment primarily intends to provide development, production, distribution of parts, and service solutions for mining facilities and equipment after the sales made that are not included in the construction machinery business segment.

Comparison of consolidated income forecast

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Adjusted operating income for FY2025 is expected to decrease by 15.0 billion yen y-y due to the downturn in sales volume and upswing in costs caused by the US tariff impact, although the impact of the increase in material cost and overheads is being absorbed by the upswing in the selling price.



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Features of our US business: Mostly affected by tariffs between Japan and the US (exports from countries other than Japan are low)

- Almost 100% of finished products and parts are exported from factories in Japan. (Exports from outside Japan to the US are minimal.)
- In the OEM business for the US, the customer bears the tariffs (in principle, there is no impact).

Tariffs impact: Newly factored in (1) Decrease in demand and sales globally and (2) Increase in cost of ¥8.6 billion

- We have fully considered the global risk of reduced demand and sales due to U.S. tariffs.
- Based on estimates that incorporate the sale of locally held inventory not subject to tariffs, we anticipate an annual cost increase of ¥8.6 billion on an adjusted operating income basis.
 (For shipments from Japan, the calculation is based on an assumed tariff rate of 10% from April to July, and 15% from August onward.)

Response to tariffs: Focus on passing on costs to sales prices

- The price increase implemented in June 2025 contributed ¥2.3 billion to income growth, partially offsetting the rise in costs.
- We are considering further gradual increases in sales prices going forward; however, due to heightened uncertainty about the future, this has not been factored into the current earnings forecast.
- We continue to implement initiatives including the expansion of our rental business and cost reduction efforts.

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2. References

Topic: Strengthening After-Sales Service in the Mining Business

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Zambia Remanufacturing Center Doubled in Size with ¥2.5 Billion Investment (June 2025)

- New storage warehouse for remanufactured parts and workshop for rebuilding engines launched.
- Established support framework to meet after-sales demand from major orders in Zambia and neighboring countries.



Aerial View of the Remanufacturing Facility



Commemorative Ceremony Attended by the President of Zambia

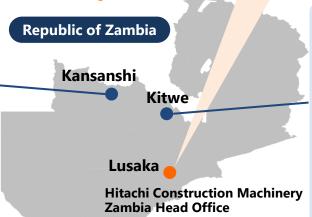


Workshop for rebuilding engines

Advancing Human Resource Development and Technological Innovation



Technological Feasibility Trial of an Ultra-Large Full Battery Dump Truck at the Kansanshi Copper Mine





Joint Efforts with UNIDO to Train Equipment Operators

Appendix 1: FX rate and FX sensitivity

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The forecast exchange rate of major currencies for 2Q-4Q of this fiscal year is unchanged from the previous announcement as of April 2025.

FX rate and FX sensitivity

(billions of yen)

		FX I	rate		FX sensitivity (2Q-4Q)			
Currency		FY25		FY24			Adjusted	
Currency	1Q	2Q-4Q	Total	Actual	Condition	Revenue	operating	
	Actual	Forecast	Forecast		rtetual		income	
USD	144.6	145.0	144.9	152.6	Impact by 1 yen depreciation	2.5	1.1	
EUR	163.8	155.0	156.7	163.5	Impact by 1 yen depreciation	0.7	0.4	
RMB	20.0	19.9	19.9	21.1	Impact by 0.1 yen depreciation	0.2	-0.0	
AUD	92.6	94.0	93.7	99.6	Impact by 1 yen depreciation	2.0	0.3	

Appendix 2: Detail of mining revenue

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(billions of yen)

									(Dillions	of yen)
			FY25			FY24				
			Forecast		Actual				Change	
		1Q	2-4Q	Year	1Q	2-4Q	Year	1Q	2-4Q	Year
America	Excavator	7.5	28.1	35.6	8.4	27.3	35.7	-0.8	0.8	-0.0
	Dump Truck	0.5	4.2	4.7	3.9	3.8	7.7	-3.3	0.4	-3.0
	Total	8.1	32.3	40.3	12.3	31.1	43.4	-4.2	1.2	-3.0
Europe, Africa	Excavator	7.1	31.6	38.6	6.4	24.1	30.5	0.7	7.5	8.1
and Middle East	Dump Truck	8.1	22.7	30.8	11.1	33.2	44.3	-3.0	-10.5	-13.6
	Total	15.2	54.3	69.4	17.5	57.3	74.8	-2.4	-3.1	-5.4
Asia & Oceania	Excavator	26.5	88.4	114.9	30.4	87.7	118.1	-3.9	0.7	-3.2
	Dump Truck	11.8	25.2	37.0	9.8	31.9	41.7	2.1	-6.7	-4.6
	Total	38.4	113.6	151.9	40.1	119.6	159.7	-1.8	-6.0	-7.8
China	Excavator	1.5	5.5	7.0	1.7	4.8	6.6	-0.2	0.6	0.5
	Dump Truck	0.0	0.0	0.0	0.1	0.1	0.1	-0.1	-0.0	-0.1
	Total	1.5	5.5	7.0	1.8	4.9	6.7	-0.2	0.6	0.4
Japan	Excavator	0.3	1.1	1.4	0.3	0.9	1.2	-0.0	0.2	0.2
	Dump Truck	0.0	0.0	0.0	0.0	0.0	0.0	0.0	-0.0	-0.0
	Total	0.3	1.1	1.4	0.3	0.9	1.2	-0.0	0.2	0.2
Total	Excavator	42.9	154.6	197.6	47.2	144.8	192.0	-4.2	9.8	5.6
	Dump Truck	20.5	52.1	72.6	24.8	69.0	93.8	-4.3	-16.9	-21.3
	Total	63.4	206.7	270.1	72.0	213.8	285.8	-8.6	-7.1	-15.7

^{*} Specialized parts & service business is not included in the Mining revenue.

Appendix 3: Segment information

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The amortizations of PPA are included in the adjusted operating income of the specialized Parts & Service Business: 0.5billion yen in FY2025 1Q, and 1.8billion yen in the forecast for FY2025.

[billions of yen]

EVANAE	Reportable	e segment			
FY2025 1Q Actual	Construction Machinery Business	Specialized Parts & Service Business	Adjustments *1	Total	
Revenue	274.5	34.1	-2.4	306.2	
Adjusted operating income	7.2% 19.6	7.2% 2.5	_	7.2% 22.1	

[billions of yen]

	Reportab	le segment		
FY2025 Forecast	Construction Machinery Business	Specialized Parts & Service Business	Adjustments *1	Total
Revenue	1,149.7	152.7	-2.4	1,300.0
Adjusted operating income	9.5% 109.7	13.3% 20.3	-	10.0% 130.0

^{*1:} Adjustments represent eliminations of intersegment transactions and amounts of companies that do not belong to any operation segment.

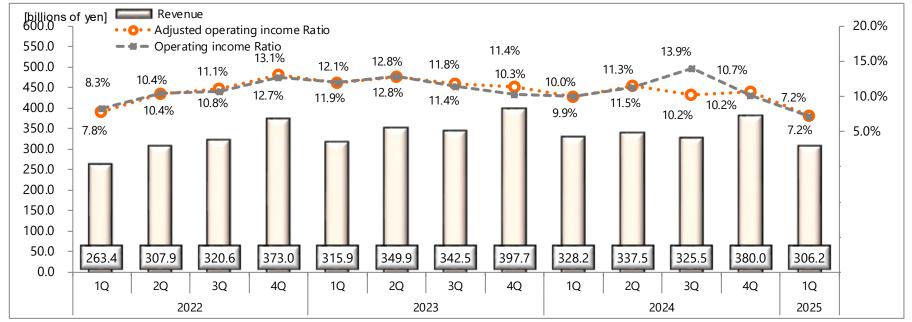
Appendix4 : Summary of quarterly consolidated revenue and operating income (ratio)

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[billions of yen]

	2022				2023					2025			
	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q
Revenue	263.4	307.9	320.6	373.0	315.9	349.9	342.5	397.7	328.2	337.5	325.5	380.0	306.2
Adjusted operating income	20.6	31.9	35.5	48.7	37.6	44.9	40.5	45.1	32.5	38.8	33.2	40.5	22.1
Operating income	21.8	31.9	34.5	47.5	38.1	44.8	39.0	40.8	32.8	38.0	45.3	38.7	22.1



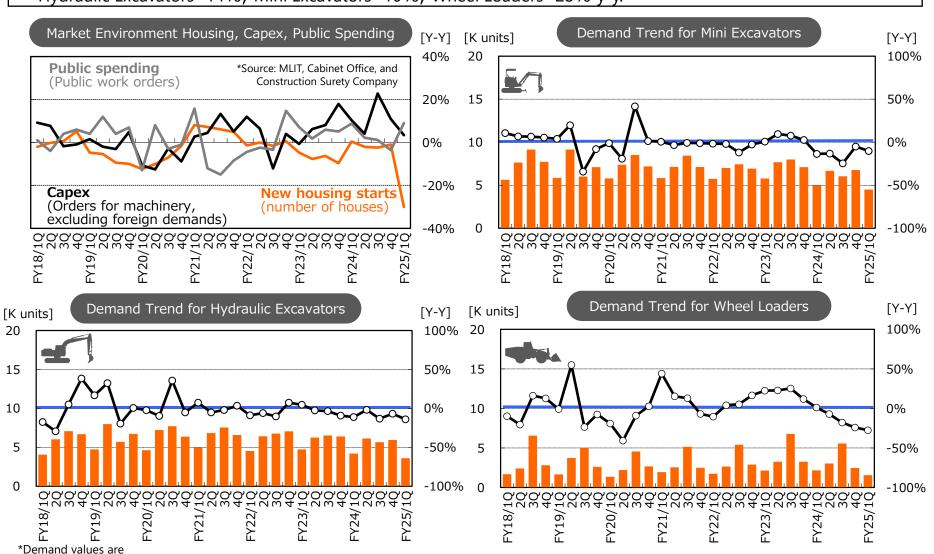
FX rate		2022				2023				2024				
	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	
Rate (YEN/USD)	129.6	138.4	141.6	132.3	137.4	144.6	147.9	148.6	155.9	149.4	152.4	152.6	144.6	
Rate (YEN/EUR)	138.1	139.3	144.3	142.1	149.5	157.3	159.1	161.3	167.9	164.0	162.6	160.5	163.8	
Rate (YEN/RMB)	19.6	20.2	19.9	19.3	19.6	19.9	20.4	20.6	21.5	20.8	21.2	21.0	20.0	
Rate (YEN/AUD)	92.6	94.5	92.9	90.6	91.8	94.7	96.3	97.7	102.7	100.0	99.5	95.8	92.6	

Japan: First Quarter (Apr to Jun 2025)

Hitachi Construction Machinery estimates

Reliable Solutions

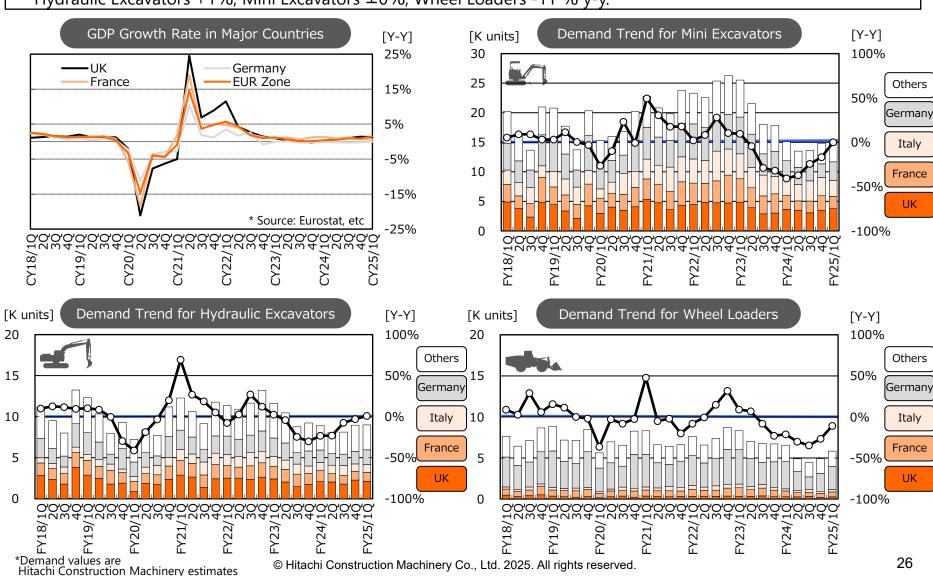
- New Housing Starts significantly decreased, Capex and Public Spending increased.
- Demand for Hydraulic excavators decreased: Hydraulic Excavators -14%, Mini Excavators -10%, Wheel Loaders -28% y-y.



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Reliable Solutions

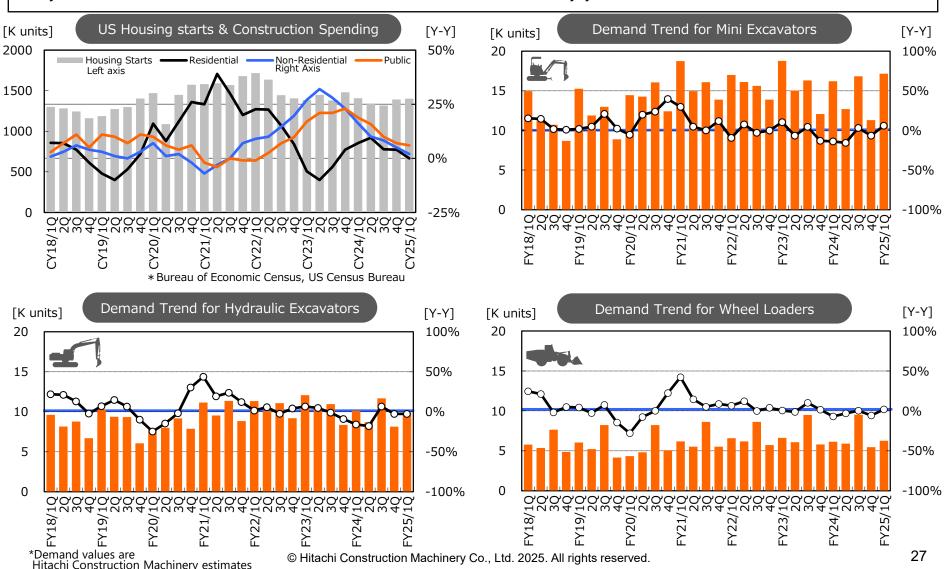
- GDP in CY25 1Q has been growing at a low rate.
- Demand for Hydraulic excavators increased slightly: Hydraulic Excavators +1%, Mini Excavators ±0%, Wheel Loaders -11 % y-y.



North America: First Quarter (Apr to Jun 2025)

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- Residential remained flat, Non-Residential slightly increased, Public Works increased, Housing Starts remained flat.
- Demand for Hydraulic excavators slightly decreased: Hydraulic Excavators -3%, Mini Excavators +6%, Wheel Loaders +2% y-y.

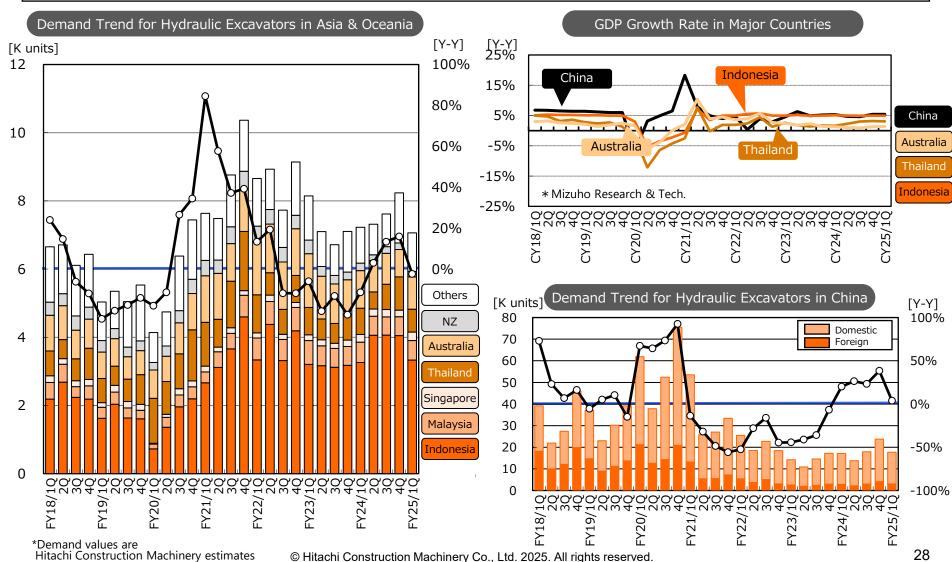


Asia Pacific & China: First Quarter (Apr to Jun 2025)

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- Demand for Hydraulic excavators in the Asia & Oceania region slightly decreased -2% y-y.
- Demand for Hydraulic excavators in China increased +4% y-y. (Domestic :+3%, Foreign :+8%)

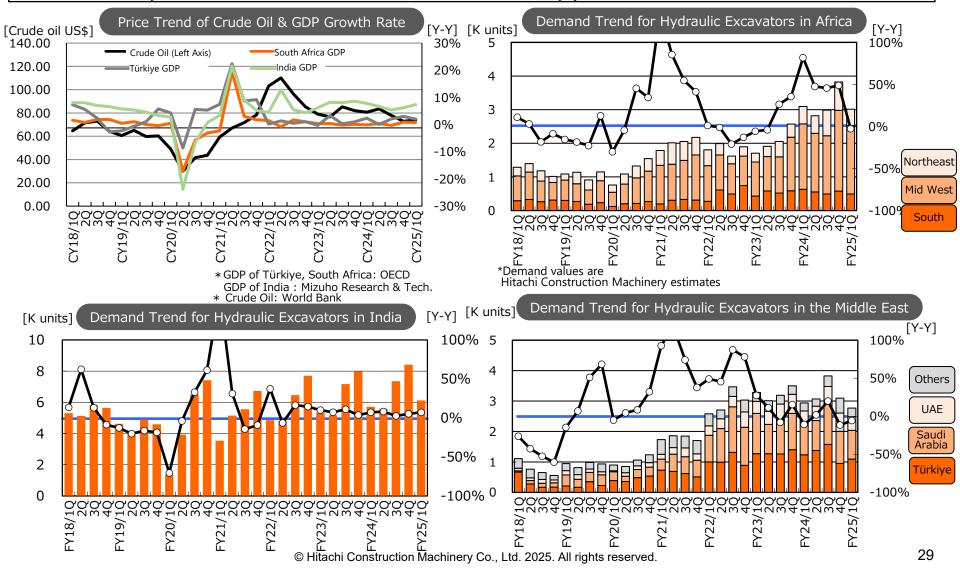


India, Middle East, Africa: First Quarter (Apr to Jun 2025)

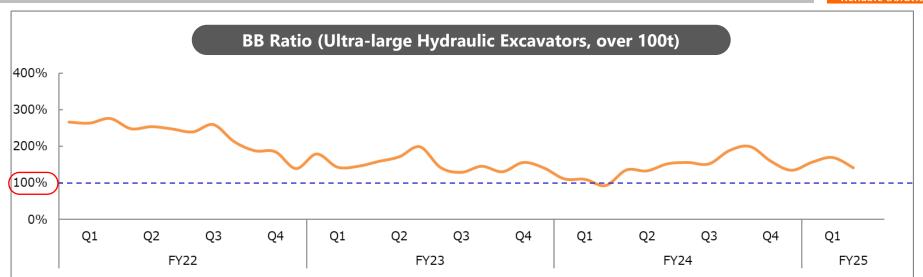
HITACHI

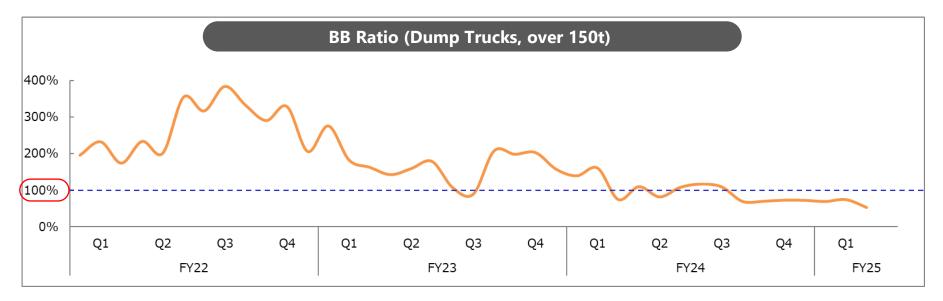
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- Demand for Hydraulic excavators increased in India +7% y-y.
- Demand for Hydraulic excavators slightly decreased in Africa -3% y-y.
- Demand for Hydraulic excavators decreased in the Middle East -6% y-y.



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Non-consolidated basis (average of 6-months)

Hitachi Construction Machinery Group

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LANDCROS is our desire: delivering innovative solutions for all stakeholders.

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END

Cautionary Statement

This material contains forward-looking statements that reflect management's views and assumptions in the light of information currently available with respect to certain future events, including expected financial position, operating results, and business strategies. Actual results may differ materially from those projected, and the events and results of such forward-looking assumptions cannot be assured.

Factors that may cause actual results to differ materially from those predicted by such forward-looking statements include, but are not limited to, changes in the economic conditions in the Company's principal markets; changes in demand for the Company's products, changes in exchange rates, and the impact of regulatory changes and accounting principles and practices.

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