Corporate Vision FY2022-2Q

Public Relations & Investor Relations Dept. Corporate Brand & Communications Group

@Hitachi Construction Machinery Co., Ltd.

1 Company Outline

2 Management Plan

Explanatory Meeting Material for Business Results for the Second Quarter ended September 30, 2022

Company	Hitachi Construction Machinery Co., Ltd.
Name	Stock Exchange Listings: Tokyo (#6305)

MajorManufacturing , sales and service of constructionOperationsequipment, transportation equipment, and other

machines and devices.

Established 1 October 1970

Capital 81.6 billion yen

Subsidiaries 80 companies (Japan 7, Overseas 73) **Affiliates** 22 companies (Japan 3, Overseas 19)

Number of Consolidated: 24,987 Employees Non-Consolidated: 5,496

(As of March 31, 2022)



President and Executive Officer, CEO **Kotaro Hirano**

Corporate vision

To pass on a productive environment and prosperous cities to future generations...

Hitachi Construction Machinery Group helps to create comfortable living spaces

Shared values and code of conduct: Kenkijin spirit



Challenge

Customer

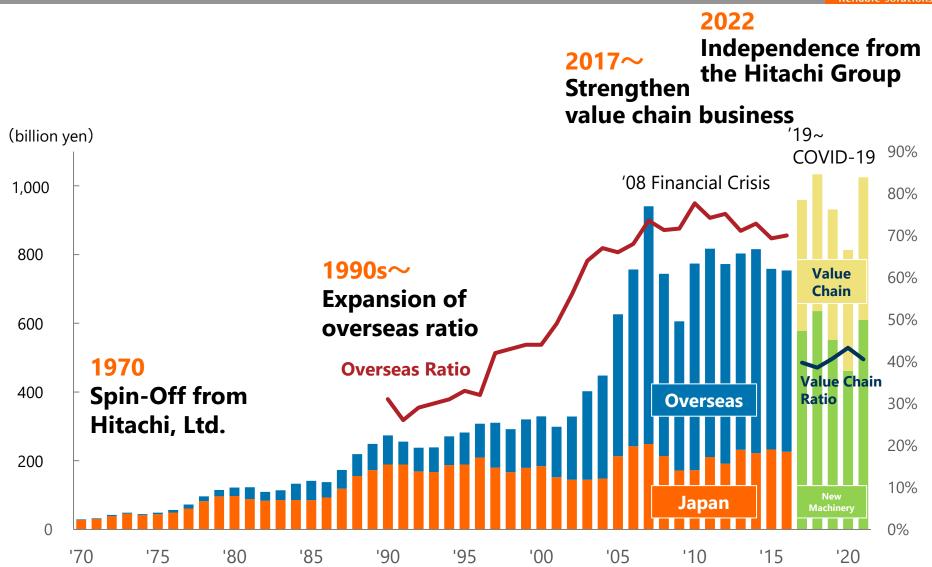
Communication

Spirit of challenge

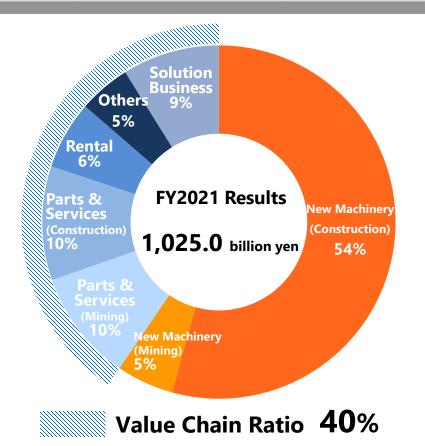
Individual customer orientation

Open atmosphere





XValue chain: parts and services, rental, used equipment, remanufactured parts, financing, etc..





Hydraulic Excavator



Mini **Excavator**







Mining

Rigid Dump Truck



Ultra-large Hydraulic Excavator



Value Chain *Businesses other than new machinery sales

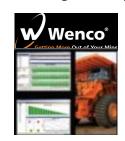
Services utilizing digital technology



Remanufacturing business



Mine management system



Solution business

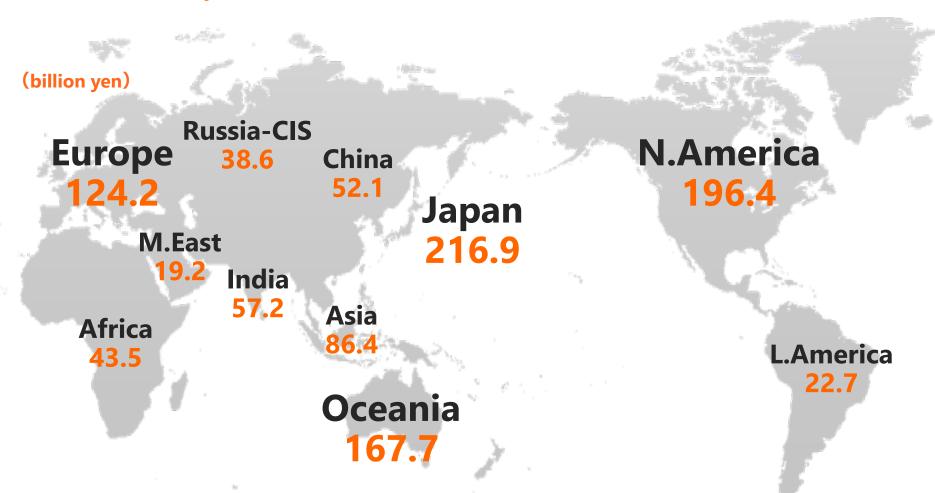






FY2021 Results

1,025.0 billion yen Overseas Ratio 79%







Sales & Service Office





Remanufacuturing Base *

*Remanufacturing of parts and bodies



Product Appeal



We developed Japan's first hydraulic excavator using domestically produced technology. Our unique R&D and advanced production technologies not only provide superior safety, reliability, and durability, but also provide products that meet the needs of the times, such as environmentally conscious products.

Digital Solution



Providing optimal solutions for customers' operational efficiency and asset management through the use of ICT and IoT technologies.

Global Network

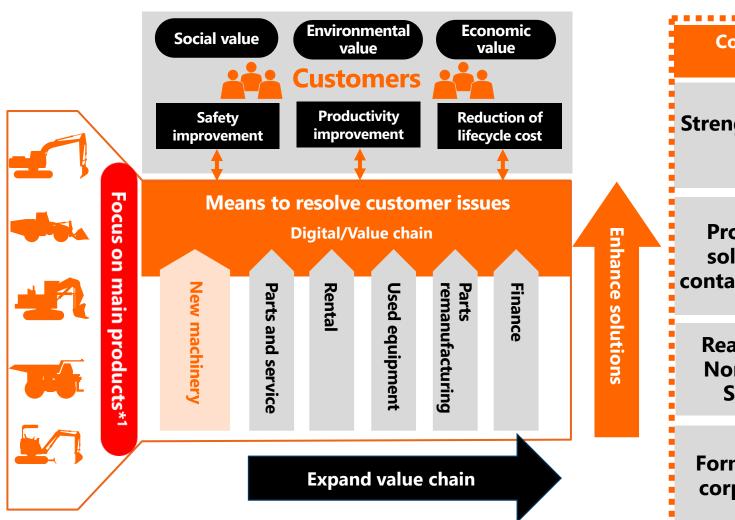


We have production and sales bases globally. Building deep contact with customers based on direct sales and services. 1 Company Outline

Management Plan

Explanatory Meeting Material for Business Results for the Second Quarter ended September 30, 2022

Term: FY2020-FY2022



Core of Corporate Strategy

Strengthen value chain business*²

Provide enhanced solutions at every contact with customers

Realize throughout North, Central and South America

Form highly flexible corporate structure

^{*1:}Other products: Backhoe loader, Crawler crane, Bulldozer, Skid-steer loader

^{*2:}value chain businesses: parts and service, rental, used equipment, remanufactured parts, financing, etc.

Core of Corporate Strategy

Key Strategies

Strengthen value chain business

Provide enhanced solutions at every contact with customers

- Strengthening rental/used equipment and remanufacturing businesses and expanding ConSite
- Expansion of environmentally friendly products
 - Electric excavators, fully electric dump trucks, etc.
- Investment in advanced development areas
 - Advancement and safety improvement of construction machinery (autonomy and driving support)

Realize throughout North, Central and South America

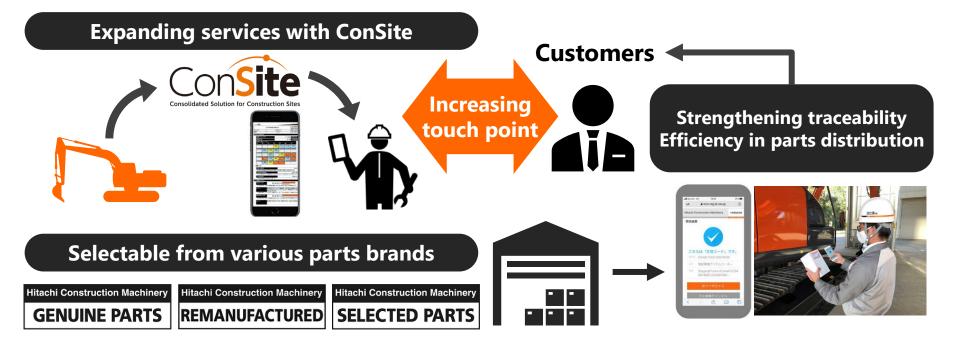
- Full-scale launch to further penetrate the market while reorganizing the supervising system and establishing a distributor network
- Expanding value chain businesses and providing solutions through the introduction of ConSite in North America
- Strengthen mining business in Latin America

Form highly flexible corporate structure

Restructuring bases to improve production efficiency

- **■** Expanding services with ConSite menu, increasing touch point with customers
- Increasing the choice of service parts for various parts brands
- Strengthening traceability and make parts distribution more efficient





Expand parts remanufacturing businesses sales revenue

FY2022 FY2030

Parts remanufacturing 420%

Compared to FY2010

Adoption of products and services that meet regional needs

Life cycle cost reductions

FY2022 ConSite Adoption rate 90% FY2030 Aim for "zero" downtime

- Differentiation by high-quality rental machines and provide bushiness globally
- **■** Expansion as guaranteed and refurbished used equipment



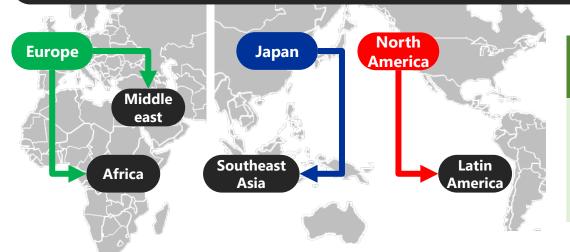
Expand rental business in various places

Used equipment with brands





Distributing high-quality rental machines as used equipment around the world



Expand the used equipment business sales revenue

FY2022

FY2030

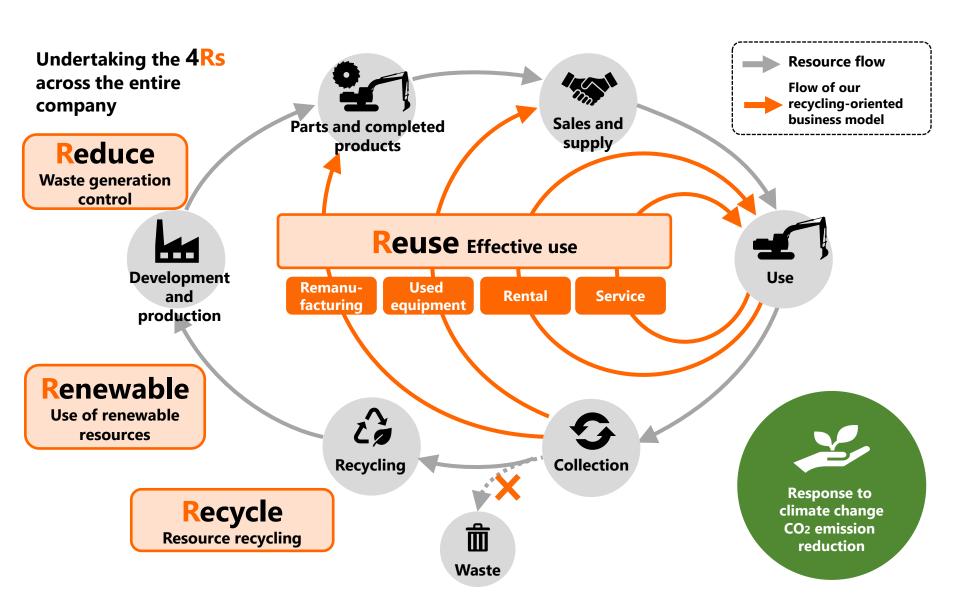
Used equipment 280%

Compared to FY2010

Adoption of products and services that meet regional needs

Aiming for conversion to recycling-oriented business model through the business

Reliable solutions



Long-term initiatives for reducing CO₂ emissions

Compact

Battery powered

- 5t class: Orders received from June 2022, with an aim to sell 50 units by FY2024.
- 2t class: Scheduled to be released sequentially

Construction

Battery powered

- 8t class: Orders received from 2020, with an aim to sell 70 units by FY2022.
- 13t class: Scheduled to be released sequentially

Fuel cell powered

Hydrogen engine



Collaboration with research institutes, universities and partner companies

Mining

ABB collaboration

All electrification in the mine

Improving the efficiency of the entire mine





Reducing CO₂ emissions from products

FY2022

▲20%

Compared to FY2010

FY2030

A33%





Developing in Europe, where demand for electrification is strong









Expanding sales of trolley type with ABB electric infrastructure

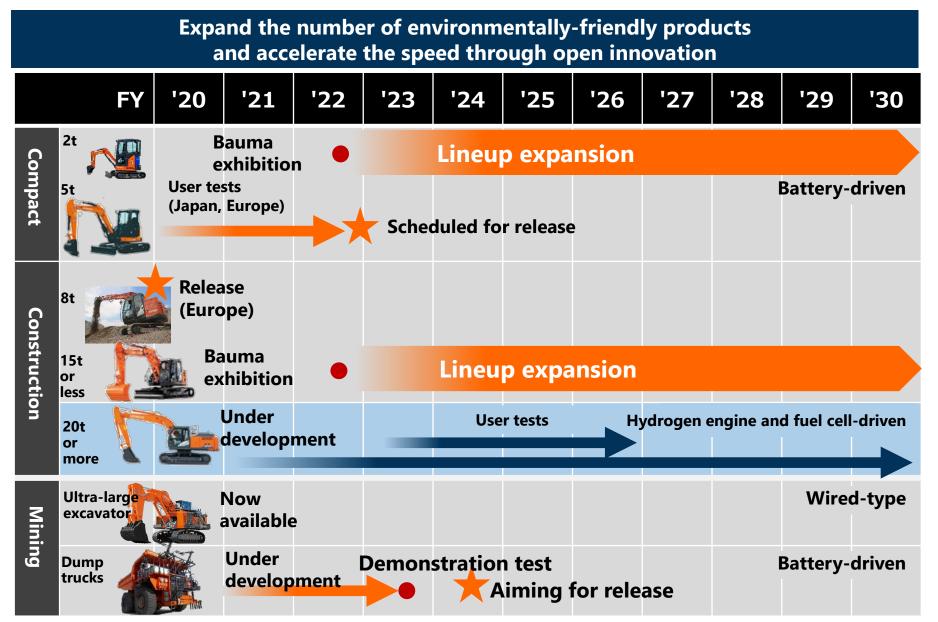
Applying ABB Digital Solution to Machines

Toward the realization of a sustainable society

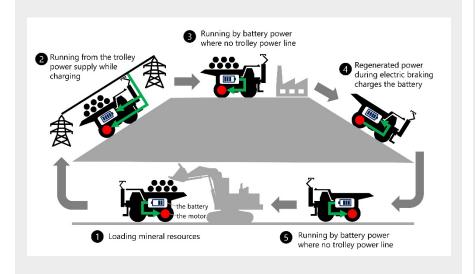
Environmentally Friendly Products Development Roadmap

HITACHI

Reliable solutions



Using a fully electric dump truck with trolley charging



Merits for customers

- Limits the required battery capacity through the dual use of a trolley feed and battery running
- The battery charges during trolley traveling, so there is no need for charging equipment or stopping for charging
- Shortening the development period through open innovation with ABB

Effect of CO2 reduction in a simulation with the EH3500AC-3 Diesel engine-type 6.8t/day, 20-hour operation Fully electric-type 6.8t reduction Trolley

Contributions to the environment

 Reducing the CO2 emissions of the many dump trucks in operation at mining sites



ABB

converter

Battery + DC/DC

Aiming to realize "the optimal relationship between people and machinery" by enhancing site safety as a whole through Collaborative Construction Machinery, operation support systems, and various solutions





Advancement of construction machinery

- Developed "ZCORE", a system platform that realizes both Collaborative safety and advanced autonomous operation
- Excavation status judgment and automatic loading





Improvement of safety/Providing various solutions

- Surrounding recognition and automatic braking
- Operator status monitoring
- Site safety management and risk analysis
- Cooperation with disaster information, risk prediction













Restructuring of North, Central and South American operations after dissolution of joint venture with Deere (from March 2022)

Current
medium-term
management
Plan period
(~FY2022)

- 1. Prompt construction of network for sales, services and rental
- 2. Market launch of the newest excavators
- 3. Total support across product life cycle with ConSite®

Future (FY2023~)

- Planning for expansion of operational bases for product manufacturing, services and parts remanufacturing
- 2. Efforts to develop and introduce electrified products

Invest approx. 30 billion yen in parts and services network development and rental business expansion, etc.

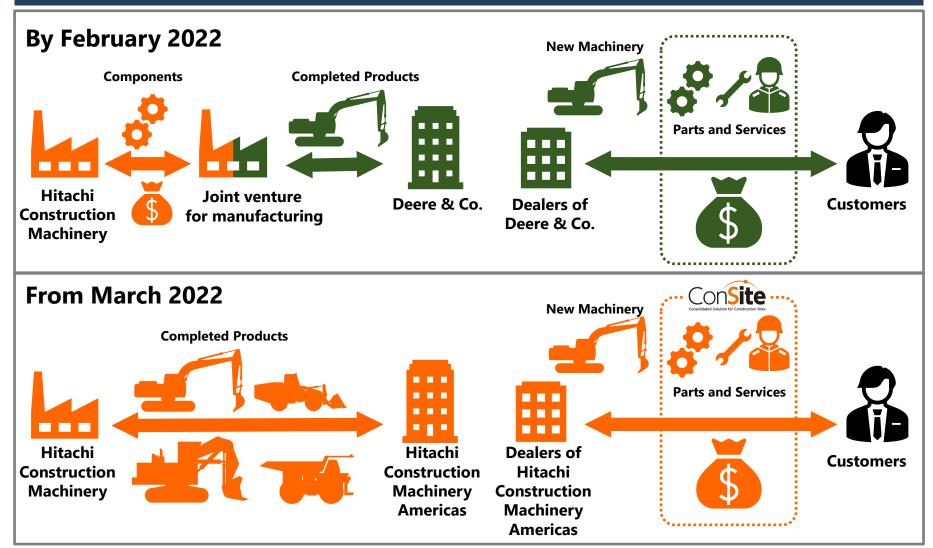
Business Expansion

Improve Customer Satisfaction

Stabilization of Revenue

Reestablishing business in North, Central and South America, expand business aiming for over 1 trillion yen consolidated Sales Revenue or more and stable double-digit Operating Income Margin

Take in highly profitable parts and services businesses mainly in North America



Changes in Shareholder Composition and Relationship with Hitachi Group

Japan Industrial Partners and ITOCHU plan to hold 26% shares to support HCM Continue to use the Hitachi brand and no change in company name, continued to collaborate with Hitachi group in various R&D field

Accelerate Strengthening and Change of management strategy, ensure Growth

Provide enhanced solutions at every contact with customers Aiming for net zero emissions in collaboration with Hitachi Group and ABB



Strengthen value chain business

Collaborate with ITOCHU Group in logistics and finance in North America



Finance

Form highly flexible corporate structure

Strengthening of management base over the medium to long term with Japan Industrial Partners



Reestablishing business in North, Central and South America, expand business aiming for over 1 trillion yen consolidated Sales Revenue or more and stable double-digit Operating Income Margin

The business environment has changed compared with the time of planning. It is now planned to take on new challenges with management decisions.

Changes in the business environment

- COVID-19 impact and geopolitical risks
- Soaring material prices and supply chain disruptions
- Yen depreciation (¥109 (20/3) ⇒ ¥125 (22/3))

Management decisions and new challenges

- Dissolution of the joint venture with Deere
- Start of full-scale proprietary development in North, Central, and South America
- Change in the shareholder composition

КРІ		Previous medium-term plan	Current medium-term plan				
		FY2019	FY2020*	FY2021	FY2022		
		Result			Target	Outlook (as of July)	
Growth	RevenueValue chain ratio	931.3 billion yen 41%	813.3 billion yen 43%	1.025 trillion yen 40%	1 trillion yen 50%	1.160 trillion yen 44%	
Profitability	Adjusted operating income ratio	8.2% (7.8%)	4.0% (3.5%)	9.1% (10.4%)	More than 10% (-)	9.5% (9.1%)	
Safety	Net D/E ratio	0.58	0.49	0.42	Less than 0.5	Less than 0.5	
Efficiency	ROE	8.6%	2.1%	13.5%	More than 10%	More than 10%	
Shareholder return	Dividend payout ratio	31%	41.1%	30.8%	approx. 30% or more	approx. 30% or more	

^{*}KPI of FY2020 is recalculated using retrospectively adjusted figures for consolidated financial statements due to changes in accounting policies.

Our business growth related to realizing a sustainable society improves our enterprise value.

КРІ		Previous medium- term plan	Current medium-term plan			
		FY2019	FY2020 FY2021 FY2022			022
			Result		Target	Outlook
ESG *Compared to FY2010	 ConSite adoption rate Parts remanufacturing businesses sales revenue Reducing CO₂ emissions from products 	73% 296%* -15.9%*	75% 308%* -16.5%*	72% 402%* -21.4%*	90% 420%* -20%*	90% 420%* -20%*

Contribution to reducing the environmental load due to a global business model that remanufactures entire machines.

Remanufacture of ultra-large hydraulic excavators (EX1200) by Hitachi Construction Machinery Zambia







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Explanatory Meeting Material for Business Results for the Second Quarter ended September 30, 2022

HITACHI

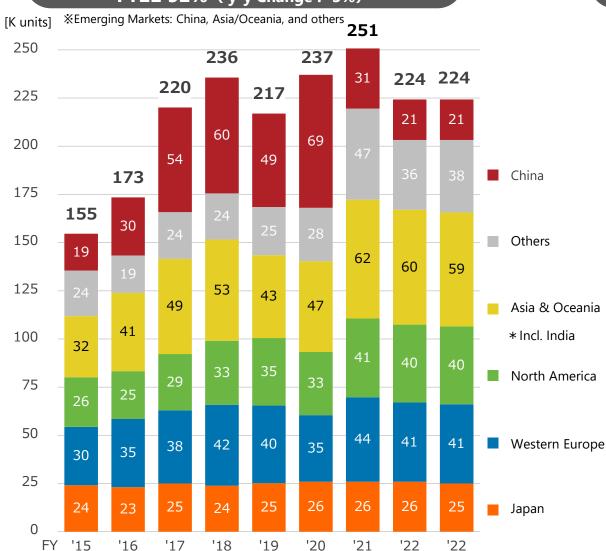
Reliable solutions

1. Regional Market Environments and Projections

Hidehiko Matsui

Executive Officer & CMO

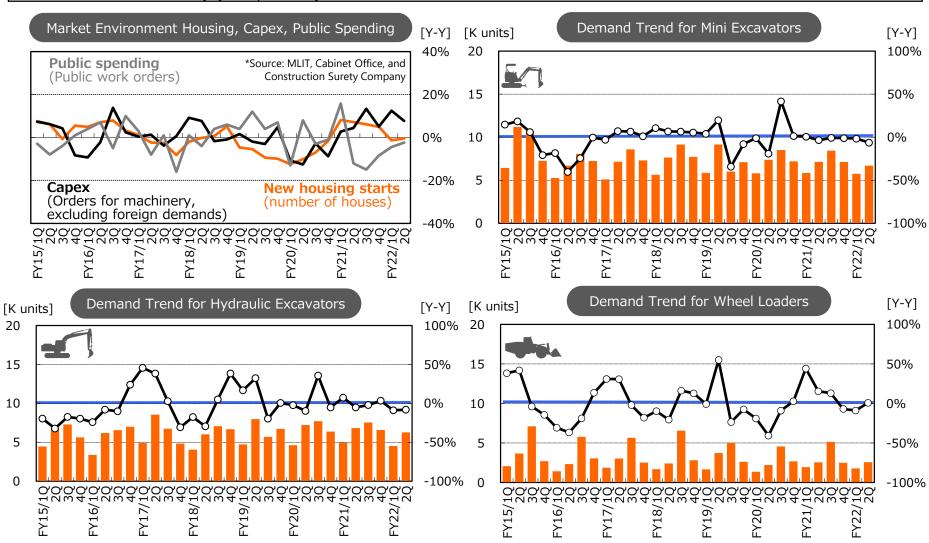




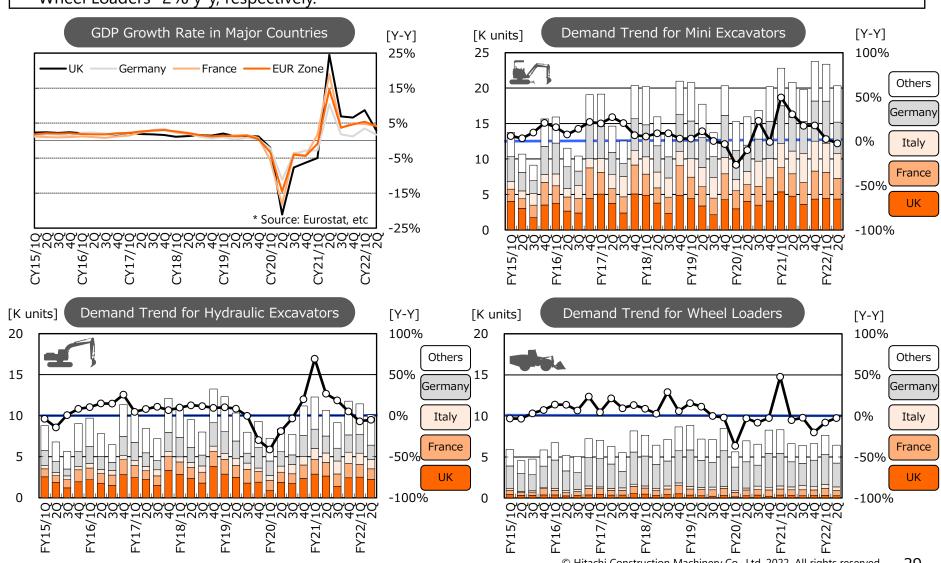
Year-on-Year Change by Region

	'21	'22
Total	+6%	-11%
China	-55%	-33%
Russia,CIS,	+81%	-29%
E Europe	TO1 /0	-29 /0
Africa	+70%	-25%
Middle East	+77%	-0%
Latin America	+59%	-19%
Others	+70%	-20%
Asia	+47%	-3%
India	+9%	-6%
Oceania	+43%	-5%
Asia & Oceania	+31%	-4%
N America	+25%	-1%
W Europe	+27%	-6%
Japan	+0%	-4%

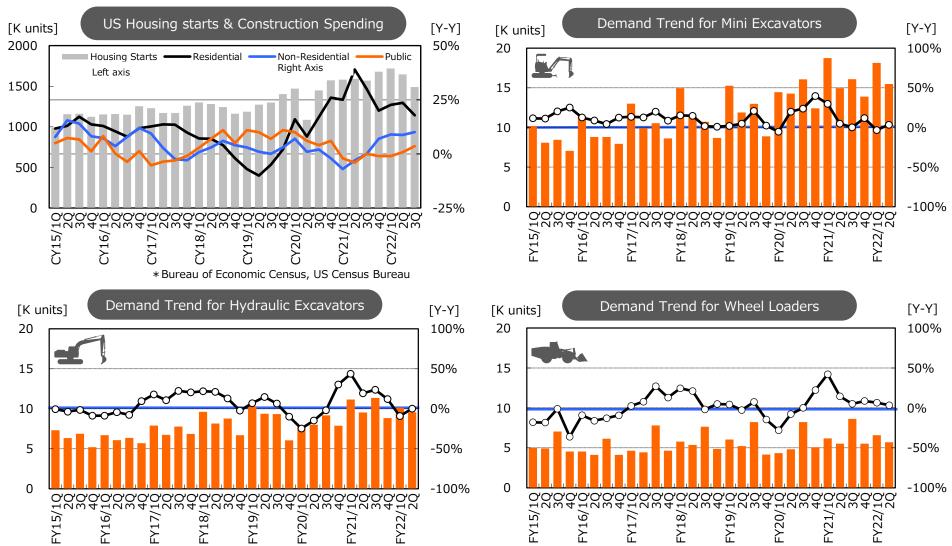
- Housing investment & Public spending remained flat. Capex remains strong.
- Demand for Hydraulic excavators decreased: Hydraulic Excavators -8%, Mini Excavators -6%, Wheel Loaders +1% y-y, respectively.



- GDP growth rate in CY22 2Q slowed.
- Demand for Hydraulic excavators decreased: Hydraulic Excavators -5%, Mini Excavators -2%, Wheel Loaders -2% y-y, respectively.



- Housing market shows signs of weakness. Construction spending increased in Non-residential & Public.
- Demand for Hydraulic excavators remained flat: Hydraulic Excavators 0%, Mini Excavators +3%, Wheel Loaders +3% y-y, respectively.

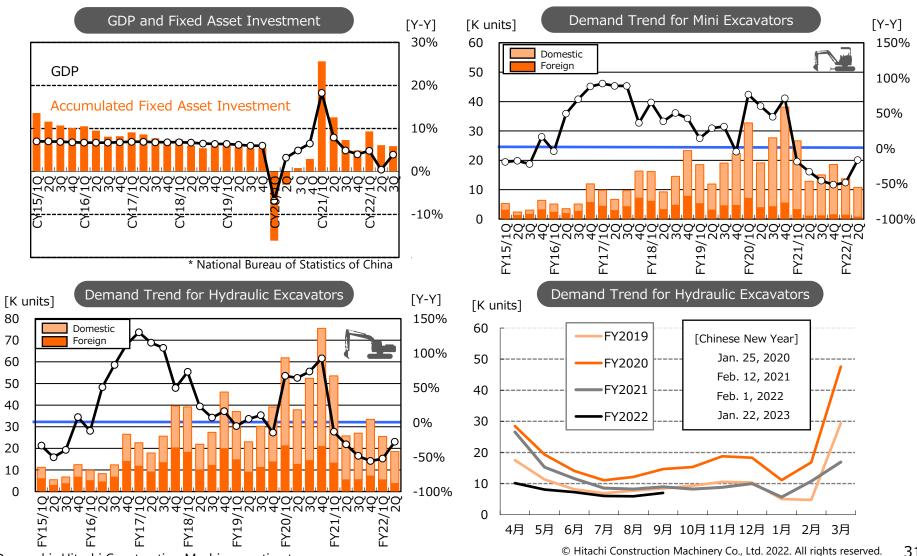


^{*}Demand is Hitachi Construction Machinery estimates.

GDP growth rate rebounded to +3.9%.

*Demand is Hitachi Construction Machinery estimates.

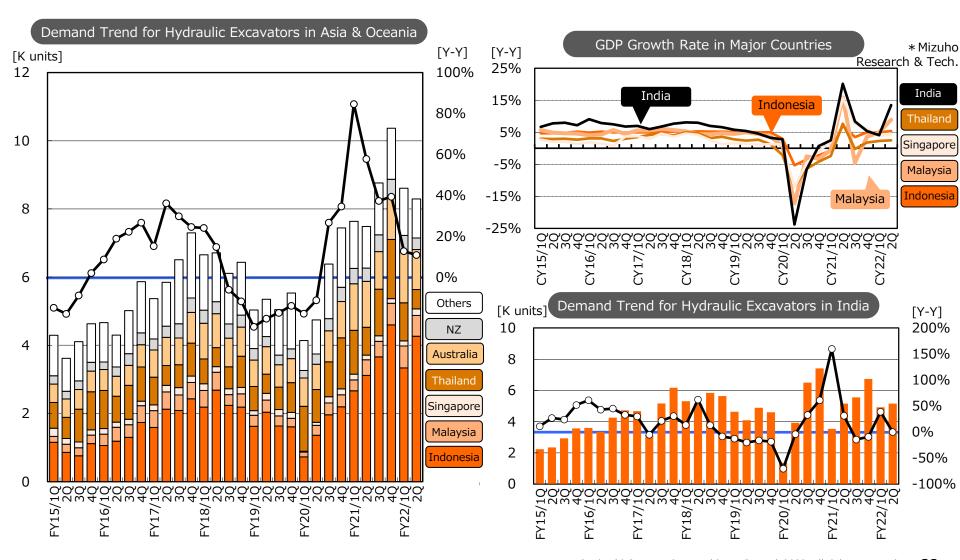
Demand for Hydraulic excavators decreased significantly: Hydraulic Excavators -28%, Mini Excavators -16% y-y, respectively. (Includes domestic manufacturers)



Asia Pacific & India: Second Quarter (July to Sept 2022)

Reliable solutions

- Demand for Hydraulic excavators increased in the Asia & Oceania region +11% y-y.
- Demand in India remained flat. +0% y-y.

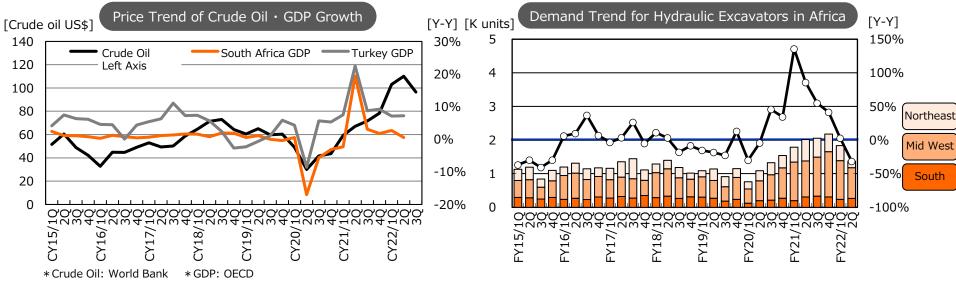


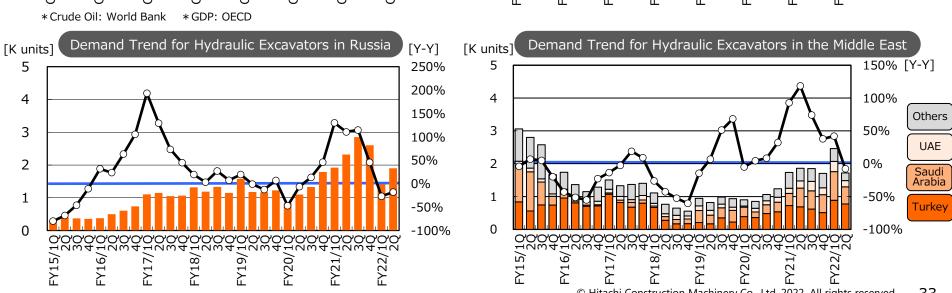
Russia, Middle East, Africa: Second Quarter (July to Sept 2022)

HITACHI

eliable solutions

- Demand for Hydraulic excavators decreased significantly in Russia -18%, Africa -32% y-y, respectively.
- Demand for Hydraulic excavators decreased in the Middle East -8% y-y.

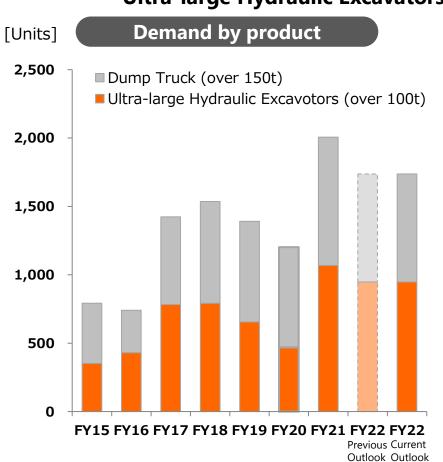


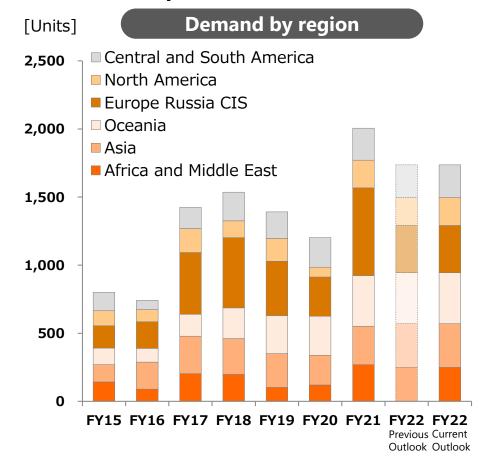


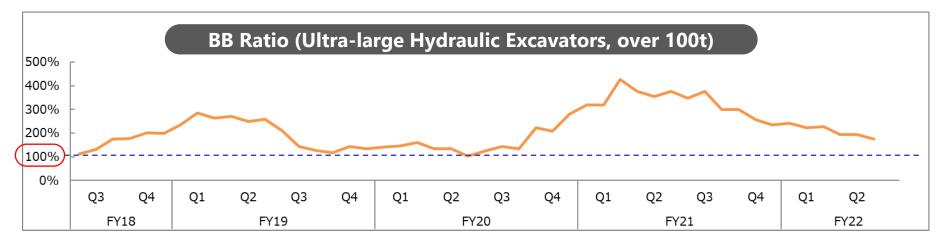
*Demand is Hitachi Construction Machinery estimates.

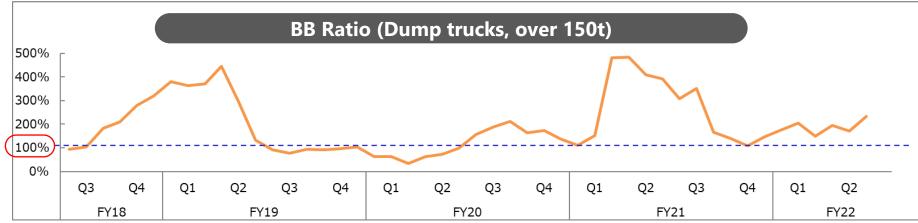
- Demand forecasts have not changed since our last report. (y-y: -10% to -15%)
- Demand increased y-y in Africa, Oceania & Asia including Indonesia.
- Demand decreased in Russia & CIS.

Ultra-large Hydraulic Excavators (over 100t), Dump Trucks(over 150t)









^{*} Book-to-Bill(BB) Ratio = Bookings (Orders received)/Billings (Value of shipment)

Non-consolidated basis (average of 6 months)

Topic 1: Strengthening the structure in response to the European advanced market



Strengthening the system to accelerate the market launch of zero-emission construction machinery, assist systems, and special-application products

- KTEG* will be responsible for product marketing, development, production, sales, and services.
- European and Japanese development teams collaborate and contribute quickly to overcoming challenges.

* After the business transfer, EAC European Application Center GmbH will be renamed "KTEG GmbH."







KTEG GmbH (49.9% investment by us)

Developing European market models, and quick launch



Collaborations

Developing a global model focusing on other regions

Hitachi Construction Machinery,



Fulfilling the lineup of battery-powered mini and compact excavators for civil construction use

- The same workload as engine-powered models is maintained.
- Long operating hours are achieved by use of battery power in conjunction with a commercial power supply.

Four models displayed at bauma 2022



2-tonne class





8-tonne class

Topic 2: Strengthening value chain businesses through radical domestic and international restructuring

Reliable solutions



Banshu Works as the mother plant for the remanufacturing business and strengthening of global collaboration (from 2024-).



Review of business structure in China to establish a comprehensive sales and service structure

Conventional distribution Manufac tured in China plant Imported from Japan Differing commercial distribution depending on the production region

New distribution from November 2022-

Manufac tured in China plant

Imported from Japan



Comprehensive and integrated provision of all products, from ultra large to mini, as well as parts and services

Reliable solutions

ConSite Center strengthening value chain business in the Thai market

- Responding to customer inquiries 24/7 based on hydraulic excavator operating data.
- Support for repair and maintenance of up to 47-ton-class hydraulic excavators, and storage of 500,000 spare parts.







Expansion of parts and service business based on high ConSite adoption rate

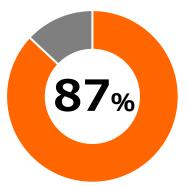
• Increased number of construction projects in Southeast Asian markets, including infrastructure development.





Prompt repair and maintenance is important for stable machine operation.

ConSite adoption rate in Southeast Asia



(as of March, 2022)



Reliable solutions

2. Business Results for the Second Quarter ended September 30, 2022 (April 1, 2022 - September 30, 2022)

Keiichiro Shiojima

Executive Officer, CFO

In 1Q-2Q of the year, revenue increased by 22% y-y and adjusted operating income increased by 37% y-y, supported by strong worldwide demand, especially in the Americas. Net income attributable to owners of the parent increased by 113% substantially excluding the profit associated with Americas business restructuring in the previous fiscal year.

		FY2022 1Q-2Q		FY202 1Q-20		change
Revenue			578.9		473.7	22%
Adjusted	d operating income *1	9.0%	52.1	8.0%	38.1	37%
Operatir	ng income	9.2%	53.3	8.1%	38.4	39%
Income before income taxes		9.5%	55.2	9.0%	42.6	30%
	me attributable to of the parent	6.2%	35.7	6.7%	31.9	12%
EBIT *2		9.9%	57.4	9.3%	43.9	31%
	Rate (YEN/US\$)		134.1		109.8	24.3
	Rate (YEN/EURO)		138.7		131.0	7.6
FX rate	Rate (YEN/RMB)		19.9		17.0	19.9
	Rate (YEN/AU\$)	_	93.7		82.6	11.1
Cash div	idend per share (yen) *3		50		45	5

^{*1 &}quot;Adjusted operating income" is presented as revenues less cost of sales as well as selling, general and administrative expenses.

^{*2 &}quot;EBIT" stands for Earnings Before Interests and Taxes, and is calculated by excluding "Interest income" and "Interest expenses" from "Income before income taxes"

^{*3 &}quot;Cash dividend per share": The Company will pay dividends linked to its consolidated business results twice, interim and year end, in the fiscal year and aim to achieve a consolidated dividend payout ratio of approx. 30% or more.

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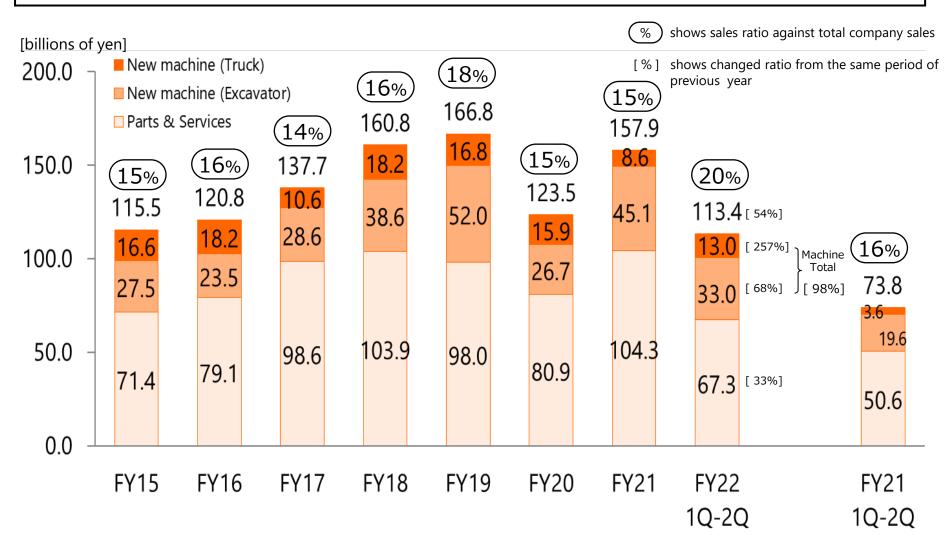
Revenue by geographic region (consolidated)

Reliable solutions

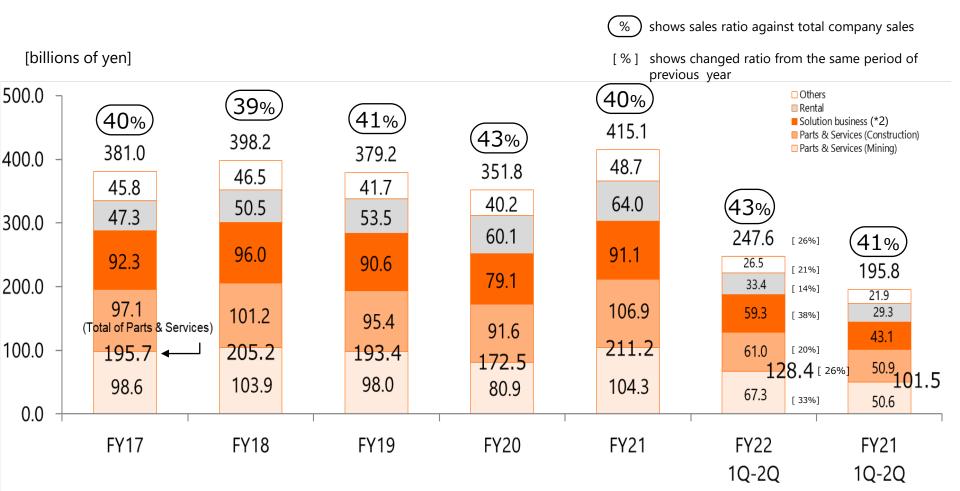
Although revenue in China decreased y-y, revenue in other overseas increased significantly, including depreciation of the yen. Consolidated total revenue increased by 105.2 billion yen.

	FY20	022	FY20	021	chan	ge
	1Q-2Q		1Q-		amount	%
Japan	99.5	17%	96.9	20%	2.6	3%
Asia	52.0	9%	35.7	8%	16.3	46%
India	30.6	5%	23.4	5%	7.2	31%
Oceania	113.8	20%	80.8	17%	33.0	41%
Europe	74.7	13%	58.4	12%	16.3	28%
N.America	115.1	20%	93.2	20%	21.8	23%
L.America	16.6	3%	10.2	2%	6.4	63%
Russia-CIS	20.5	4%	16.5	3%	4.0	25%
M.East	12.7	2%	10.2	2%	2.5	25%
Africa	24.6	4%	19.3	4%	5.3	28%
China	18.7	3%	29.1	6%	-10.4	-36%
Total	578.9	100%	473.7	100%	105.2	22%
Overseas ratio	83%		80%			

Revenue of mining increased by 54% to 113.4 billion yen y-y due to strong demand of units, as well as increased sales volume in parts and services.

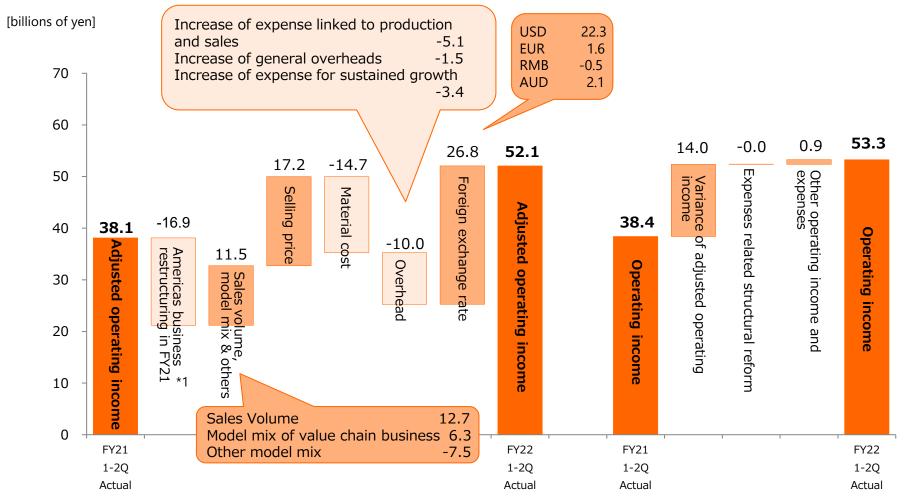


Revenue of the value chain business increased by 26% y-y to 247.6 billion yen due to increased volume in all segments.



- (*1) Value chain: Total of Parts & services, Solution business, Rental etc. other than new machine sales.
- (*2) Solution business: The business segment primarily intends to provide development, production, distribution of parts and service solutions for mining facilities and equipment after the sales made that are not included in the construction machinery business segment.

Adjusted operating income increased by 14.0 billion yen y-y due to the impact of the increased sales volume, price increase, and the currency impact despite the absence of profit from Americas business restructuring in the previous year.



^{*1} Price adjustment and profit-sharing

Net income attributable to owners of the parent increased by 12% to 35.7 billion yen y-y. Net income attributable to owners of the parent increased by 113% substantially excluding the profit associated with Americas business restructuring in the previous fiscal year.

	FY202	22	FY202	21	chan	ge
	1Q-20	Q	1Q-2	Q	amount	%
Revenue		578.9		473.7	105.2	22%
Cost of Sales	(71.5%)	414.1	(73.2%)	346.9	67.2	19%
SGA expenses	(19.5%)	112.7	(18.7%)	88.7	24.0	27%
Adjusted operating income *1	(9.0%)	52.1	(8.0%)	38.1	14.0	37%
Other Income/expenses		1.2		0.3	0.9	299%
Operating income	(9.2%)	53.3	(8.1%)	38.4	14.9	39%
Financial income/expenses		0.5		-0.5	1.0	-
Share of profits of investments accounted for using the equity method		1.5		4.7	-3.2	-68%
Income before income taxes	(9.5%)	55.2	(9.0%)	42.6	12.6	30%
Income taxes		17.0		8.6	8.4	98%
Net income	(6.6%)	38.2	(7.2%)	34.0	4.2	12%
Net income attributable to						
owners of the parent	(6.2%)	35.7	(6.7%)	31.9	3.8	12%

[&]quot;Adjusted operating income" is presented as revenues less cost of sales as well as selling, general and administrative expenses.

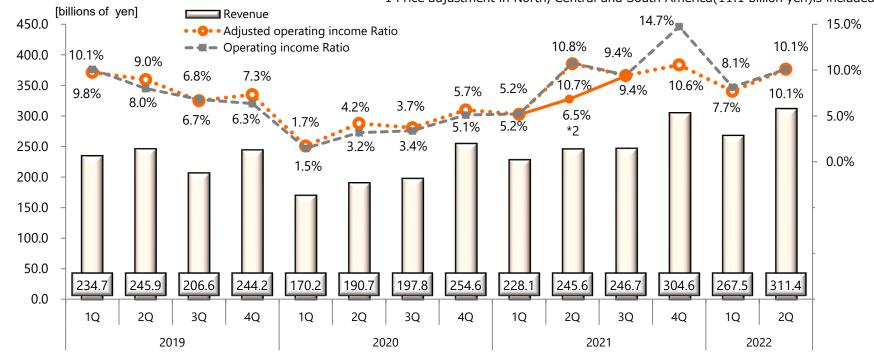
Summary of quarterly consolidated revenue and operating income (ratio)

HITACHI

Reliable solutions [billions of yen]

		2019				2020			2021			2022			
	1Q	2Q	3Q	4Q	1Q	2Q	3 Q	4Q	1Q	2Q*1	3 Q	4Q	1Q	2Q	
Revenue	234.7	245.9	206.6	244.2	170.2	190.7	197.8	254.6	228.1	245.6	246.7	304.6	267.5	311.4	
Adjusted operating income	22.9	22.1	13.8	17.9	2.9	8.0	7.4	14.4	11.8	26.3	23.2	32.2	20.6	31.5	
Operating income	23.7	19.6	14.1	15.5	2.5	6.0	6.7	13.0	11.9	26.5	23.3	44.9	21.8	31.5	

*1 Price adjustment in North, Central and South America(11.1 billion yen)is included.



*2 Price adjustment in North, Central and South America(11.1 billion yen)is excepted.

FX rate	2019			2020			2021			2022				
FA Tate	1Q	2Q	3 Q	4Q	1Q	2Q	3 Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q
Rate (YEN/US\$)	109.9	107.4	108.8	108.9	107.6	106.2	104.5	105.9	109.5	110.1	113.7	116.2	129.6	138.4
Rate (YEN/EURO)	123.5	119.3	120.3	120.1	118.5	124.1	124.5	127.7	132.0	129.8	130.1	130.4	138.1	139.3
Rate (YEN/RMB)	16.1	15.3	15.5	15.6	15.2	15.4	15.8	16.4	17.0	17.0	17.8	18.3	19.6	20.2
Rate (YEN/AU\$)	76.9	73.6	74.3	71.8	70.7	75.9	76.3	81.8	84.3	80.9	82.9	84.0	92.6	94.5

Total assets increased by 128.3 billion yen from the end of last fiscal year due to increase by Inventories and depreciation of the yen.

								[billions of yen]			
	(A) FY22-2Q	(B) Mar '2022	(C) FY21-2Q	(A)-(B) change		(D) FY22-2Q	(E) Mar '2022	(F) FY21-2Q	(D)-(E) change		
Cash and cash equivalents	103.3	94.3	87.7	9.0	Trade and other payables	256.0	252.2	206.4	3.8		
Trade receivables	264.4	266.3	199.1	-1.9	Bonds and borrowings	417.4	353.1	336.4	64.3		
Inventories	441.4	368.3	309.4	73.2	Total liabilities	817.4	741.6	658.6	75.7		
Total current assets	852.8	764.4	645.8	88.4	(Equity attributable to owners of the parent ratio)	(43.1%)	(43.4%)	(43.3%)	(-0.3%)		
Total non-current assets	685.2	645.2	608.4	40.0	Total equity	720.6	667.9	595.6	52.6		
Total assets	1,537.9	1,409.6	1,254.1	128.3	Total liabilities and equity	1,537.9	1,409.6	1,254.1	128.3		
Trade receivables incl. non-current	307.8	309.0	240.2	-1.2							
Inventories by products					_						
Unit	133.8	108.9	80.2	24.9		(27.1%)	(25.1%)	(26.8%)	(2.1%)		
Parts	158.5	132.6	101.3	25.9	Interest-bearing debt	417.4	353.1	336.4	64.3		
Raw materials, WIP and etc	149.1	126.8	128.0	22.4	Cash and Cash equivalents	103.3	94.3	87.7	9.0		
Total inventories	441.4	368.3	309.4	73.2		(20.4%)	(18.4%)	(19.8%)	(2.1%)		
On hand days(divided by revenue)				(Days)	Net interest-bearing debt	314.1	258.9	248.6	55.2		
Trade receivables	99	110	95	-11							
Inventories	143	131	122	12	Net D/E Ratio	0.47	0.42	0.46	0.05		
Trade payables	48	51	45	-4							
Net working capital	190	186	168	4							

Though operating cash flow was positive at 7.5 billion yen, investment cash flow was negative at 21.9 billion yen and free cash flow was negative at 14.4 billion yen.

	FY2022 1Q-2Q		FY2021 1Q-2Q		Change	
Net income		38.2		34.0		4.2
Depreciation and amortization	68.9	30.6	61.2	27.2	7.7	3.5
(Increase)decrease in trade/lease receivables		30.5		13.7		16.9
(Increase)decrease in inventories	-15.8	-43.2	5.1	-12.2	-20.9	-31.0
Increase(decrease) in trade payables		-3.1		3.6		-6.8
Others, net		-45.6		-38.2		-7.4
Net cash provided by (used in) operating activities		7.5		28.1		-20.6
Cash flow margin for operating activities		1.3%		5.9%		-4.6%
Net cash provided by (used in) investing activities		-21.9		-15.9		-6.0
Free cash flows		-14.4		12.2		-26.6
Net cash provided by (used in) financing activities		14.7		-5.6		20.3

The consolidated income statement for FY2022 is expected to increase revenue by 13% y-y associated with depreciation of the yen although considering Russian business and supply chain constraint risk.

note : < > shows previous forecast as of July 2022

[billions of yen]

	FY2022		FY2021		cha	nge
	Forecas	t	Actual	amo	unt	%
Revenue	<1,040.0>	1,160.0	1,02	5.0 1	35.0	13%
Adjusted operating income	<9.0%> <94.0>	(9.5%) 110.0	(9.1 9	%) (0 3.5).4%) 16.5	18%
Operating income	<8.7%> <90.0>	(9.1%) 106.0	(10.4	%) (-1 6.6	1.3%) -0.6	-1%
Income before income taxes	<8.7%> <90.0>	(9.1%) 106.0	(10.8 11	%) (-1 0.9	1.7%) -4.9	-4%
Net income attributable to owners of the parent	<5.5%> <57.0>	(5.8%) 67.0	(7.4 7	%) (-1 5.8	l.6%) -8.8	-12%
EBIT	<95.0>	110.4	11	4.0	-3.6	

Currency		3Q-4Q Forecast		FY2021 Actual	change
Rate (YEN/USD)	134.1	130.0	131.8	112.6	19.2
Rate (YEN/EUR)	138.7	140.0	139.4	130.6	8.8
Rate (YEN/RMB)	19.9	19.5	19.6	17.5	2.2
Rate (YEN/AUD)	93.7	90.0	91.9	83.0	8.8
Cash dividend per share (yen) *1	to b	e determ	ined	110	_

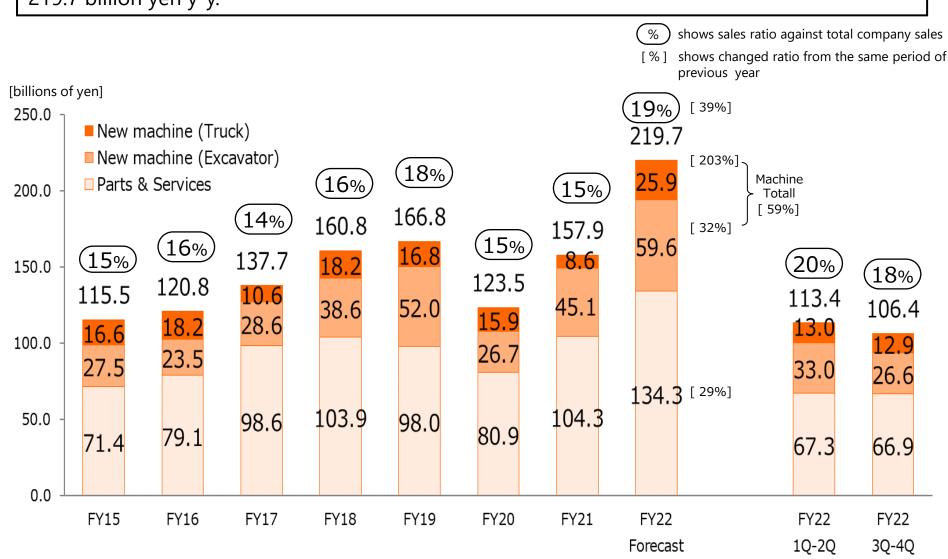
For FX sensitivity, please refer to appendix 1.

^{*1 &}quot;Cash dividend per share": The Company will pay dividends linked to its consolidated business results twice, interim and year end, in the fiscal year and aim to achieve a consolidated dividend payout ratio of approx. 30% or more.

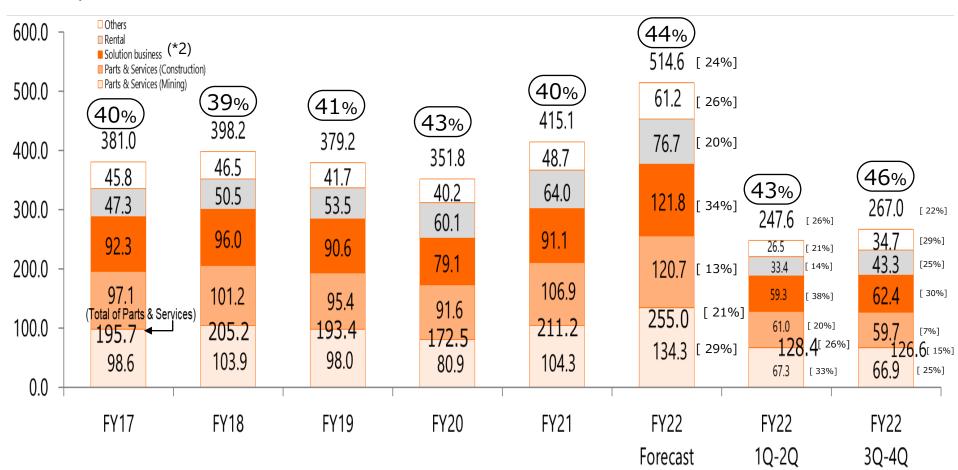
Revenue for this fiscal year is expected to increase by 13% y-y due to strong demand trends in other regions, despite significant declines in Russia and China.

						[Dillions of yen]		
	FY20		FY20		cha	change		
	Forec	ast	Actu	al	amount	%		
Japan	217.8	19%	216.9	21%	0.9	0%		
Asia	114.1	10%	86.4	8%	27.6	32%		
India	61.9	5%	57.2	6%	4.7	8%		
Oceania	209.4	18%	167.7	16%	41.7	25%		
Europe	140.3	12%	124.2	12%	16.1	13%		
N.America	243.8	21%	196.4	19%	47.4	24%		
L.America	33.2	3%	22.7	2%	10.5	46%		
Russia-CIS	29.8	3%	38.6	4%	-8.8	-23%		
M.East	22.3	2%	19.2	2%	3.1	16%		
Africa	52.8	5%	43.5	4%	9.3	21%		
China	34.6	3%	52.1	5%	-17.5	-34%		
Total	1,160.0	100%	1,025.0	100%	135.0	13%		
Overseas ratio	81%		79%					

Revenue of mining in this fiscal year is expected to increase by 39% from the previous year to 219.7 billion yen y-y.

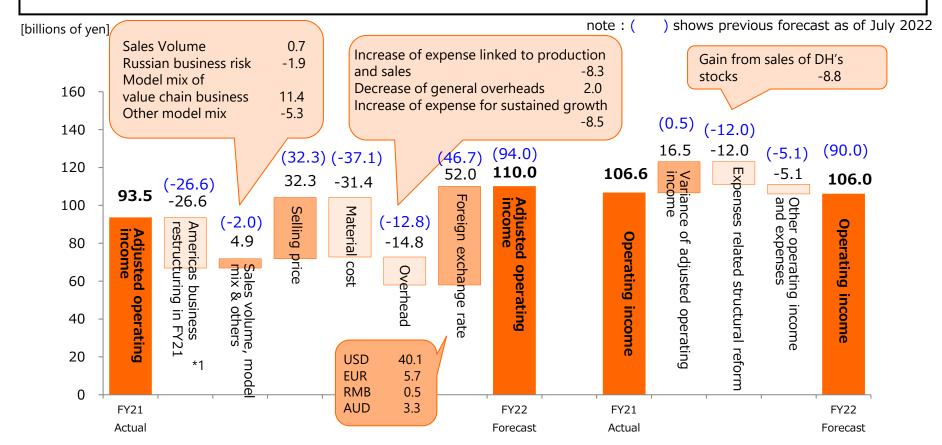


Revenue of the value chain in this fiscal year is expected to increase by 24% from the previous year to 514.6 billion yen y-y.



- (*1) Value chain: Total of Parts & services, Solution business, Rental etc. other than new machine sales.
- (*2) Solution business: The business segment primarily intends to provide development, production, distribution of parts and service solutions for mining facilities and equipment after the sales made that are not included in the construction machinery business segment.

Adjusted operating income increased by 16.5 billion yen y-y due to the sales price increase and the currency impact despite the absence of profit from Americas business restructuring in the previous year besides the supply chain constraint risk and Russian business risk.



^{*1} Price adjustment and profit-sharing

The forecast exchange rate of major currencies for this fiscal year is unchanged from the previous announcement.

FX rate and FX sensitivity

		FX I	rate		FX sensitivity (3Q-4Q)					
Currency		FY22		FY21			Adjusted			
Currency	1Q-2Q	3Q-4Q	Total	Actual	Condition	Revenue	•			
	Actual	Forecast	Forecast				income			
USD	134.1	130.0	131.8	112.6	Impact by 1 yen depreciation	1.5	1.1			
EUR	138.7	140.0	139.4	130.6	Impact by 1 yen depreciation	0.4	0.4			
RMB	19.9	19.5	19.6	17.5	Impact by 0.1 yen depreciation	0.1	0.1			
AUD	93.7	90.0	91.9	83.0	Impact by 1 yen depreciation	1.3	0.2			

Reliable solutions

		FY22 Forecast			FY21 Actual			Change		
		1-2Q	3-4Q	Year	1-2Q	3-4Q	Year	1-2Q	3-4Q	Year
America	Excavator	13.4	15.4	28.8	6.4	3.1	9.4	7.0	12.3	19.4
	Dump Truck	2.1	2.1	4.2	1.4	1.3	2.6	0.7	0.8	1.5
	Total	15.5	17.5	33.0	7.7	4.3	12.0	7.7	13.2	20.9
Europe, Africa	Excavator	17.7	14.2	31.9	11.7	15.7	27.5	6.0	-1.5	4.4
and Middle East	Dump Truck	11.6	11.6	23.1	7.9	9.9	17.8	3.7	1.7	5.3
	Total	29.3	25.8	55.0	19.6	25.6	45.3	9.6	0.1	9.8
Asia & Oceania	Excavator	47.1	42.8	89.9	34.1	41.5	75.6	13.0	1.3	14.3
	Dump Truck	20.5	19.7	40.2	11.3	11.7	23.1	9.2	7.9	17.1
	Total	67.7	62.5	130.1	45.4	53.3	98.7	22.3	9.2	31.5
China	Excavator	0.2	0.5	0.7	0.3	0.3	0.6	-0.1	0.2	0.1
	Dump Truck	0.1	0.0	0.1	0.0	0.0	0.1	0.0	0.0	0.0
	Total	0.3	0.5	0.8	0.3	0.3	0.7	-0.0	0.2	0.1
Japan	Excavator	0.6	0.2	0.8	0.7	0.6	1.3	-0.1	-0.4	-0.5
	Dump Truck	0.0	0.0	0.0	0.0	0.0	0.0	0.0	-0.0	0.0
	Total	0.6	0.2	0.8	0.7	0.6	1.3	-0.1	-0.4	-0.5
Total	Excavator	79.1	73.0	152.1	53.2	61.2	114.4	25.9	11.8	37.7
	Dump Truck	34.3	33.4	67.6	20.6	22.9	43.6	13.6	10.4	24.1
	Total	113.4	106.4	219.7	73.8	84.1	157.9	39.5	22.3	61.8

The amortizations of PPA are included in the adjusted operating income of the solution business: 0.6 billion yen in FY2022 1Q-2Q, and 1.2 billion yen in the forecast for FY2022.

[billions of yen]

FY2022	Reportable	e segment		Total	
1Q-2Q Actual	Construction Machinery Business	Solution Business	Adjustments*1		
Revenue	519.6	62.6	-3.2	578.9	
Adjusted operating income	9.1% 47.5	7.4% 4.6	-	9.0% 52.1	

	Reportable	e segment		Total	
FY2022 Forecast	Construction Machinery Business	Solution Business	Adjustments *1		
Revenue	1,038.2	121.8	0.0	1,160.0	
Adjusted operating income	9.4% 98.0	9.9% 12.0	-	9.5% 110.0	

^{*1:} Adjustments represent eliminations of intersegment transactions and amounts of companies that do not belong to any operation segment.

Appendix4: Actual and forecast of consolidated capital expenditures, depreciation, and R&D expenses

Reliable solutions

Capital expenditures for FY2022 include more than the usual, mainly for the construction of new domestic factory facilities and the expansion of the rental business.

1.Capital Expenditure (Based on completion)

[billion of yen]

	FY2019	FY2020	FY2021	FY2022	FY2022	FY2022	
	FIZUIS	12019 F12020		1Q-2Q	3Q-4Q	112022	
	Actual	Actual	Actual	Actual	Forecast	Forecast	
Capital Expenditure	47.2	34.7	45.3	34.9	42.7	77.6	
Assets held for operating lease	36.9	38.6	44.3	21.5	29.6	51.1	
Total	84.1	73.4	89.6	56.4	72.3	128.7	

2.Depreciation (tangible and intangible fixed assets)

[billion of yen]

	FY2019	FY2020	FY2021	FY2022 1Q-2Q	FY2022 3Q-4Q	FY2022
	Actual	Actual	Actual	Actual	Forecast	Forecast
Capital Expenditure	34.2	35.3	37.6	19.9	20.5	40.3
Assets held for operating lease	12.0	14.9	17.9	10.8	11.1	21.9
Total	46.1	50.2	55.5	30.6	31.6	62.3

3.R&D expenses [billion of yen]

	FY2019	FY2020			FY2022 3Q-4Q	FY2022	
	Actual	Actual	Actual	Actual	Forecast	Forecast	
Total of consolidation	23.7	24.8	25.5	11.7	15.3	27.0	

We have chosen to align our activities with 10 of the 17 SDG's. Topics in this explanatory material are shown together with their corresponding SDG icon.







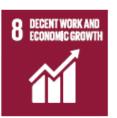
















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Cautionary Statement

This material contains forward-looking statements that reflect management's views and assumptions in the light of information currently available with respect to certain future events, including expected financial position, operating results, and business strategies. Actual results may differ materially from those projected, and the events and results of such forward-looking assumptions cannot be assured.

Factors that may cause actual results to differ materially from those predicted by such forward-looking statements include, but are not limited to, changes in the economic conditions in the Company's principal markets; changes in demand for the Company's products, changes in exchange rates, and the impact of regulatory changes and accounting principles and practices.

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END



ZAXIS-7 series of hydraulic excavators GOOD DESIGN AWARD 2022 (Oct 2022)