OUTPUT

Financial targets

**ESG-related targets** 

Compared to

(Scope 3, Category 11)

Production (Scope 1 + 2)

Growth rate of reused parts

eight basis) via remanufacturin

Waste recycling rate (in Japan)

Growth rate for the quantity of used

equipment sold with a warranty

Rental equipment operation

(total for three products)

Functions to reduce accidents caused by

Hitachi Construction Machinery products

Development and expansion of products

and systems that contribute to higher productivity

Monthly active users of ConSite Pocket

Number of status changes made for used

equipment

Engine oil change implementation rate by "ConSite OIL" condition monitoring

Ratio of managers by

Localization ratio of GM or higher in overseas group

## **Value Creation Process**

The Hitachi Construction Machinery Group is working to achieve targets based on the key performance indicators (KPIs) set in line with its materiality, being committed to solving social issues through its business activities. By repeating this value creation process, we will increase our corporate value on a medium- to long-term basis and achieve our long-term vision.



## OUTCOME

-33%

-45%

+1509

+10%

+9%

99.5% or higher

Contribute to zero

overturns and fatal

Promote standardization

for automated

and labor-saving

construction machinery

7,000 users

4.200

90%

Aim for gender

-22%

-40%

+40%

94%

+5%

+4%

Achieve «coop. erative control

hetween

humans and

Disclose

relevant

information

5,500 users

3.000

80%

Female: 13%

Ensure We contribute ۵ prosperous toward realizing land

۵

nd

0

ciety

ð

the

future

society

Vision

а safe and sustainable