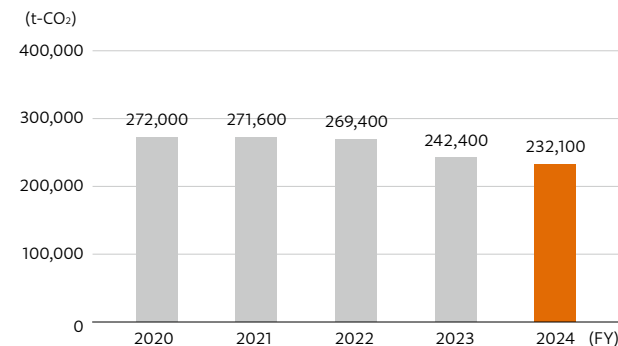


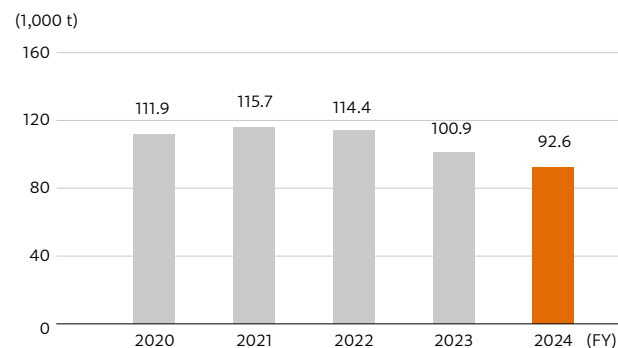
Non-Financial Highlights

GHG (CO₂) Emissions



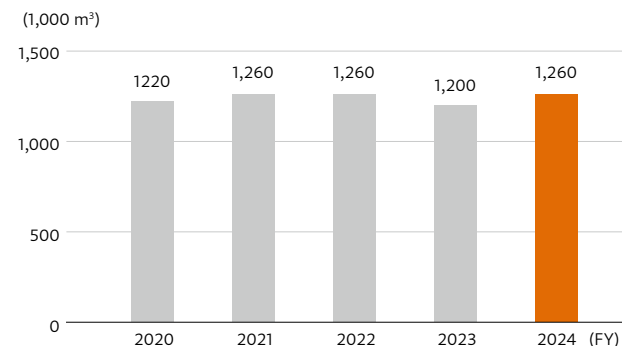
Scope of data: Scope 1 and 2 emissions from all consolidated production and non-production bases in and outside Japan

Waste Generation



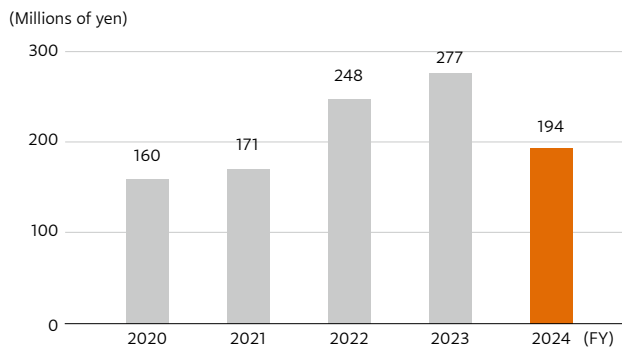
Scope of data: All consolidated production and non-production bases in and outside Japan

Water Consumption

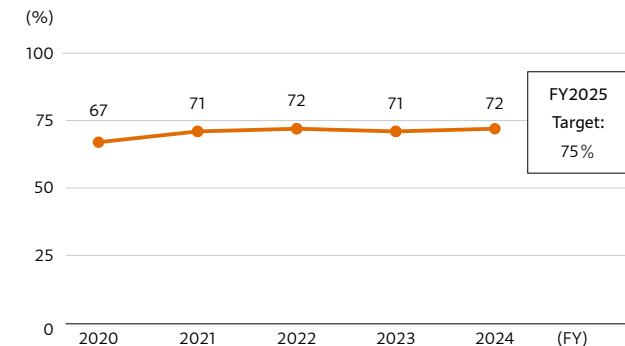


Scope of data: All consolidated production and non-production bases in and outside Japan

Social Contribution-related Expenses (Consolidated)



Percentage of Local Managers among GMs and Those in Higher Positions at Overseas Group Companies



Percentage of Managers among Male/Female Employees (Consolidated)

