

Consolidated Balance Sheets

(unit: millions of yen)

| Item | Previous fiscal year (reference) As of March 31, 2019 | Current fiscal year As of March 31, 2020 |
|---|--|---|
| Assets | | |
| Current assets | 673,888 | 612,779 |
| Cash and cash equivalents | 67,347 | 62,165 |
| Trade receivables | 236,164 | 207,843 |
| Contract assets | 2,070 | 4,701 |
| Inventories | 324,844 | 301,222 |
| Income taxes receivable | 1,167 | 3,671 |
| Other financial assets | 25,904 | 20,309 |
| Other current assets | 14,110 | 12,868 |
| Subtotal | 671,606 | 612,779 |
| Assets held for sale | 2,282 | — |
| Non-current assets | 511,368 | 554,788 |
| Property, plant and equipment | 311,245 | 315,465 |
| Right-of-use-asset | — | 57,853 |
| Intangible assets | 42,092 | 37,883 |
| Goodwill | 34,564 | 30,538 |
| Investments accounted for using the equity method | 32,628 | 33,177 |
| Trade receivables | 44,357 | 39,572 |
| Deferred tax assets | 19,145 | 15,094 |
| Other financial assets | 17,279 | 16,394 |
| Other non-current assets | 10,058 | 8,812 |
| Total assets | 1,185,256 | 1,167,567 |
| Liabilities | | |
| Current liabilities | 470,623 | 371,366 |
| Trade and other payables | 251,067 | 173,872 |
| Lease liabilities | — | 12,996 |
| Contract liabilities | 8,503 | 6,593 |
| Bonds and borrowings | 185,641 | 160,447 |
| Income tax payables | 12,012 | 4,756 |
| Other financial liabilities | 10,165 | 10,019 |
| Other current liabilities | 3,235 | 2,683 |
| Non-current liabilities | 171,972 | 271,090 |
| Trade and other payables | 16,203 | 5,965 |
| Lease liabilities | — | 47,795 |
| Contract liabilities | 2,314 | 2,282 |
| Bonds and borrowings | 119,167 | 178,496 |
| Retirement and severance benefits | 17,958 | 17,084 |
| Deferred tax liabilities | 8,726 | 6,119 |
| Other financial liabilities | 1,158 | 3,255 |
| Other non-current liabilities | 6,446 | 10,094 |
| Total liabilities | 642,595 | 642,456 |
| Equity | | |
| Equity attributable to owners of the parent | 486,407 | 473,537 |
| Common stock | 81,577 | 81,577 |
| Capital surplus | 81,991 | 80,475 |
| Retained earnings | 328,344 | 347,668 |
| Accumulated other comprehensive income | △ 2,428 | △ 33,101 |
| Treasury stock, at cost | △ 3,077 | △ 3,082 |
| Non-controlling interests | 56,254 | 51,574 |
| Total equity | 542,661 | 525,111 |
| Total liabilities and equity | 1,185,256 | 1,167,567 |

Consolidated Statements of Income

(unit: millions of yen)

| Item | Previous fiscal year (reference) From April 1, 2018 to March 31, 2019 | Current fiscal year From April 1, 2019 to March 31, 2020 |
|--|---|--|
| Revenue | 1,033,703 | 931,347 |
| Cost of sales | △ 735,507 | △ 680,590 |
| Gross profit | 298,196 | 250,757 |
| Selling, general and administrative expenses | △ 181,355 | △ 174,139 |
| Adjusted operating income | 116,841 | 76,618 |
| Other income | 5,369 | 8,543 |
| Other expenses | △ 19,914 | △ 12,312 |
| Operating income | 102,296 | 72,849 |
| Financial income | 3,781 | 2,880 |
| Financial expenses | △ 8,091 | △ 11,308 |
| Share of profits (losses) of investments accounted for using the equity method | 4,716 | 2,682 |
| Income before income taxes | 102,702 | 67,103 |
| Income taxes | △ 28,516 | △ 22,335 |
| Net income | 74,186 | 44,768 |
| Net income attributable to | | |
| Owners of the parent | 68,542 | 41,171 |
| Non-controlling interests | 5,644 | 3,597 |
| Total net income | 74,186 | 44,768 |
| Net income attributable to owners of the Parent per share (basic) (yen) | 322.31 | 193.61 |
| Net income attributable to owners of the Parent per share (diluted) (yen) | 322.31 | 193.61 |

Consolidated Statements of Comprehensive Income

(unit: millions of yen)

| Item | Previous fiscal year (reference) From April 1, 2018 to March 31, 2019 | Current fiscal year From April 1, 2019 to March 31, 2020 |
|--|---|--|
| Net income | 74,186 | 44,768 |
| Other comprehensive income | | |
| Items that cannot be reclassified into net income | | |
| Net gains and losses from financial assets measured at fairvalue through OCI | △ 1,743 | △ 1,422 |
| Remeasurements of defined benefit obligations | △ 1,077 | △ 105 |
| Other comprehensive income of equity method associates | 7 | 8 |
| Items that can be reclassified into net income | | |
| Foreign currency translation adjustments | △ 8,988 | △ 33,521 |
| Cash flow hedges | 64 | 15 |
| Other comprehensive income of equity method associates | △ 502 | △ 658 |
| Other comprehensive income, net of taxes | △ 12,239 | △ 35,683 |
| Comprehensive income | 61,947 | 9,085 |
| Comprehensive income attributable to owners of the parent | 57,445 | 9,874 |
| Non-controlling interests | 4,502 | △ 789 |

Consolidated Statements of Changes in Equity Current Fiscal Year

(From April 1, 2019 to March 31, 2020)

(unit: millions of yen)

| | Retained earnings | | | | | |
|--|-------------------|-----------------|---|---|--|------------------|
| | Common stock | Capital surplus | Remeasurements of defined benefit obligations | Accumulated other comprehensive income | | |
| | | | | Remeasurements of defined benefit obligations | Net gains and losses from financial assets measured at fairvalue through OCI | Cash flow hedges |
| Balance at beginning of year | 81,577 | 81,991 | 328,344 | △ 2,330 | 7,118 | 213 |
| Cumulative effects of changes in accounting policies | | | △ 1,447 | | | |
| Restated balance | 81,577 | 81,991 | 326,897 | △ 2,330 | 7,118 | 213 |
| Net income | | | 41,171 | | | |
| Other comprehensive income | | | | △ 230 | △ 1,415 | 15 |
| Comprehensive income for the year | — | — | 41,171 | △ 230 | △ 1,415 | 15 |
| Acquisition of treasury stock | | | | | | |
| Dividends to stockholders of the Company | | | △ 19,776 | | | |
| Change in the scope of consolidation | | | | | | |
| Transfer to retained earnings | | | △ 624 | 627 | △ 3 | |
| Change in liabilities for written put options over non-controlling interests | | △ 1,516 | | | | |
| Transactions with owners | — | △ 1,516 | △ 20,400 | 627 | △ 3 | — |
| Balance at end of year | 81,577 | 80,475 | 347,668 | △ 1,933 | 5,700 | 228 |

(unit: millions of yen)

| | Equity attributable to owners of the Company | | | | | |
|--|--|----------|-------------------------|----------|---------------------------|--------------|
| | Accumulated other comprehensive income | | Treasury stock, at cost | Total | Non-controlling interests | Total equity |
| | Foreign currency translation adjustments | Total | | | | |
| Balance at beginning of year | △ 7,429 | △ 2,428 | △ 3,077 | 486,407 | 56,254 | 542,661 |
| Cumulative effects of changes in accounting policies | | — | | △ 1,447 | △ 39 | △ 1,486 |
| Restated balance | △ 7,429 | △ 2,428 | △ 3,077 | 484,960 | 56,215 | 541,175 |
| Net income | | — | | 41,171 | 3,597 | 44,768 |
| Other comprehensive income | △ 29,667 | △ 31,297 | | △ 31,297 | △ 4,386 | △ 35,683 |
| Comprehensive income for the year | △ 29,667 | △ 31,297 | — | 9,874 | △ 789 | 9,085 |
| Acquisition of treasury stock | | | △ 5 | △ 5 | | △ 5 |
| Dividends to stockholders of the Company | | | | △ 19,776 | △ 3,939 | △ 23,715 |
| Change in the scope of consolidation | | | | — | | — |
| Transfer to retained earnings | | 624 | | — | | — |
| Change in liabilities for written put options over non-controlling interests | | — | | △ 1,516 | 87 | △ 1,429 |
| Transactions with owners | — | 624 | △ 5 | △ 21,297 | △ 3,852 | △ 25,149 |
| Balance at end of year | △ 37,096 | △ 33,101 | △ 3,082 | 473,537 | 51,574 | 525,111 |

Consolidated Statements of Cash Flow

(unit: millions of yen)

| Item | Previous fiscal year (reference) From April 1, 2018 to March 31, 2019 | Current fiscal year From April 1, 2019 to March 31, 2020 |
|---|---|--|
| Net income | 74,186 | 44,768 |
| Depreciation | 32,343 | 41,443 |
| Amortization of Intangible assets | 4,611 | 4,704 |
| Impairment losses | 2,143 | 6,002 |
| Gains on business restructuring | — | △ 3,105 |
| Income tax expense | 28,516 | 22,335 |
| Share of profits of investments accounted for using the equity method | △ 4,716 | △ 2,682 |
| Gain (loss) on sales of property, plant and equipment | △ 458 | △ 424 |
| Financial income | △ 3,781 | △ 2,880 |
| Financial expenses | 8,091 | 11,308 |
| (Increase) decrease in trade receivables and contract assets | △ 19,101 | 646 |
| (Increase) decrease in lease receivables | △ 7,115 | 9,213 |
| (Increase) decrease in inventories | △ 76,497 | 107 |
| Increase (decrease) in trade payables | △ 18,583 | △ 32,769 |
| Increase (decrease) in provisions and retirement benefit obligations | △ 587 | 133 |
| Other | △ 11,995 | △ 43,258 |
| Subtotal | 7,057 | 55,541 |
| Interest received | 2,525 | 2,086 |
| Dividends received | 1,800 | 3,382 |
| Interest paid | △ 5,357 | △ 6,923 |
| Income tax paid | △ 31,718 | △ 31,404 |
| Net cash provided by operating activities | △ 25,693 | 22,682 |
| Capital expenditures | △ 26,231 | △ 32,044 |
| Proceeds from sale of property, plant and equipment | 5,251 | 2,951 |
| Acquisition of intangible assets | △ 8,536 | △ 7,311 |
| Acquisition of investments in securities and other financial assets (including investments in associates) | △ 1,315 | — |
| Sales of investments in securities and other financial assets (including investments in associates) | 318 | 1,635 |
| (Increase) decrease in short-term loan receivables, net | 303 | △ 1 |
| Collection of long-term loan receivables | 47 | 33 |
| Other | △ 176 | △ 12 |
| Net cash provided by (used in) investing activities | △ 30,339 | △ 34,749 |
| Increase (decrease) in short-term borrowings, net | 67,386 | 9,694 |
| Proceeds from long-term borrowings and bonds | 36,197 | 91,868 |
| Payments on long-term borrowings and bonds | △ 28,766 | △ 52,486 |
| Payments on lease payables | △ 6,388 | △ 12,770 |
| Dividends paid to owners of the parent | △ 19,562 | △ 19,764 |
| Dividends paid to non-controlling interests | △ 4,933 | △ 5,544 |
| Other | △ 6 | △ 5 |
| Net cash provided by (used in) financing activities | 43,928 | 10,993 |
| Effect of exchange rate changes on cash and cash equivalents | △ 2,478 | △ 4,108 |
| Net increase (decrease) in cash and cash equivalents | △ 14,582 | △ 5,182 |
| Cash and cash equivalents at beginning of year | 81,929 | 67,347 |
| Cash and cash equivalents at end of year | 67,347 | 62,165 |