

About the Integrated Report

In 2020, Hitachi Construction Machinery celebrated the 70th anniversary of the commencement of full-scale construction machinery production. On this occasion, we changed the name of our report from *CSR and Financial Report* to *Integrated Report*, publishing this new and updated version to provide stakeholders with a deeper understanding of the Hitachi Construction Machinery Group medium- to long-term value creation strategies and ESG (Environmental, Social, and Governance) initiatives. The Hitachi Construction Machinery Group Integrated Report 2021 is built around the CEO Message and reflects our awareness of creating sustainable corporate value in both financial and non-financial terms.

Target Period

April 1, 2020 to March 31, 2021
(Includes certain information from April 1, 2021 and later)

Organizations Covered

Hitachi Construction Machinery Group consolidated subsidiaries
Scope of performance data
•Scope of performance data collected
[Financial Reports]
Hitachi Construction Machinery Group consolidated subsidiaries
[Non-Financial Reporting (Environment)]
Hitachi Construction Machinery Co., Ltd. and its consolidated subsidiaries
[Non-Financial Reporting (Social)]
Hitachi Construction Machinery Co., Ltd. and certain consolidated subsidiaries

Our Communication Map

In addition to publishing this Integrated Report, the Hitachi Construction Machinery Group fulfills our accountability and engages in more meaningful communications with stakeholders through media that include our ESG Data Book and Sustainability Web site.



ESG Data Book
We publish detailed information related to the ESG performance of the Hitachi Construction Machinery Group in our ESG Data Book.



Sustainability Website
This site provides a comprehensive report on the sustainability activities of the Hitachi Construction Machinery Group.



Investor Relations (Website)
This website provides information on financial results and IR news in a timely manner. This website also provides information for individual investors and various IR materials.



Corporate Governance Report
Our Corporate Governance Report describes the basic approach of the Hitachi Construction Machinery Group to corporate governance and capital structure.



TIERRA+ (Information Magazine)
TIERRA+ is a quarterly magazine published to inform a wide range of stakeholders about Hitachi Construction Machinery Group activities in Japan and overseas.



Referenced Guidelines

We prepared the *Hitachi Construction Machinery Group Integrated Report* and *Sustainability Website* in accordance with the Core option of the GRI Standards and referencing the International Integrated Reporting Framework of the International Integrated Reporting Council (IIRC) and the Guidance for Integrated Corporate Disclosure and Company-Investor Dialogues for Collaborative Value Creation of the Ministry of Economy, Trade and Industry.

Cautionary Statement Regarding Forward-Looking Statements

The forward-looking statements contained in this Integrated Report are based on management's assumptions and beliefs in light of the information available at the time. Actual business results and performance may differ materially due to future economic conditions, market trends, demand, exchange rate fluctuations, and other factors.

Publication Date

July 2021
Previous Issue: August 2020
Next Issue: July 2022 (tentative)



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